#### INDEPENDENT AUDITOR'S REPORT

TO THE MEMBERS OF PIDILITE INDUSTRIES LIMITED

Report on the Audit of the Consolidated Financial Statements

#### Opinion

We have audited the accompanying consolidated financial statements of Pidilite Industries Limited ("the Parent") and its subsidiaries, (the Parent and its subsidiaries together referred to as "the Group") which includes the Group's share of profit in its associates and share of loss in its joint venture, which comprise the Consolidated Balance Sheet as at 31st March, 2023, and the Consolidated Statement of Profit and Loss (including Other Comprehensive Income), the Consolidated Statement of Cash Flows and the Consolidated Statement of Changes in Equity for the year then ended, and a summary of significant accounting policies and other explanatory information (hereinafter referred to as "the consolidated financial statements").

In our opinion and to the best of our information and according to the explanations given to us, and based on the consideration of reports of the other auditors on separate financial statements / financial information of the subsidiaries, associates and joint venture referred to in the Other Matters section below, the aforesaid consolidated financial statements give the information required by the Companies Act, 2013 ("the Act") in the manner so required and give a true and fair view in conformity with the Indian Accounting Standards prescribed under section 133 of the Act read with the Companies (Indian Accounting Standards) Rules, 2015, as amended ('Ind AS') and other accounting principles generally accepted in India, of the consolidated state of affairs of the Group as at 31st March, 2023, and their consolidated profit, their consolidated total comprehensive income, their consolidated cash flows and their consolidated changes in equity for the year ended on that date.

#### **Basis for Opinion**

We conducted our audit of the consolidated financial statements in accordance with the Standards on Auditing (SAs) specified under section 143(10) of the Act. Our responsibilities under those Standards are further described in the Auditor's Responsibility for the Audit of the Consolidated Financial Statements section of our report. We are independent of the Group, its associates and joint venture in accordance with the Code of Ethics issued by the Institute of Chartered Accountants of India (ICAI) together with the ethical requirements that are relevant to our audit of the consolidated financial statements under the provisions of the Act and the Rules made thereunder, and we have fulfilled our other ethical responsibilities in accordance with these requirements and the ICAI's Code of Ethics. We believe that the audit evidence obtained by us and the audit evidence obtained by the other auditors in terms of their reports referred to in the sub-paragraph (a) of the Other Matters section below, is sufficient and appropriate to provide a basis for our audit opinion on the consolidated financial statements.

#### **Key Audit Matters**

Key audit matters are those matters that, in our professional judgment, were of most significance in our audit of the consolidated financial statements of the current period. We have determined that there are no key audit matters to communicate in our report.

# Information Other than the Financial Statements and Auditor's Report Thereon ("Other Information")

- The Parent's Board of Directors is responsible for the other information. The other information comprises the information included in the Management Discussion and Analysis, Directors' Report including Annexures to Directors' Report, Business Responsibility and Sustainability Report, Corporate Governance and Information for Shareholder, but does not include the consolidated financial statements, standalone financial statements and our auditor's report thereon.
- Our opinion on the consolidated financial statements does not cover the other information and we do not express any form of assurance conclusion thereon.
- In connection with our audit of the consolidated financial statements, our responsibility is to read the other information, compare with the financial statements of the subsidiaries, associates and joint venture audited by the other auditors, to the extent it relates to these entities and, in doing so, place reliance on the work of the other auditors and consider whether the other information is materially inconsistent with the consolidated financial statements or our knowledge obtained during the course of our audit or otherwise appears to be materially misstated. Other information so far as it relates to the subsidiaries, associates and joint venture, is traced from their financial statements audited by the other auditors.
- If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact. We have nothing to report in this regard.

## Responsibilities of Management and Those Charged with Governance for the Consolidated Financial Statements

The Parent's Company's Board of Directors is responsible for the matters stated in section 134(5) of the Act with respect to the preparation of these consolidated financial statements that give a true and fair view of the consolidated financial position, consolidated financial performance including other comprehensive income, consolidated cash flows and consolidated changes in equity of the Group including its Associates and joint venture in accordance with the Ind AS and other accounting principles generally accepted in India. The respective Board of Directors of the companies included in the Group and of its associates and joint venture are responsible for maintenance of adequate accounting records in accordance with the provisions of the Act for safeguarding the assets of the Group and its associates and its joint venture and for preventing and detecting frauds and other irregularities; selection and application of appropriate accounting policies; making judgments and estimates that are reasonable and prudent; and design, implementation and maintenance of adequate internal financial controls, that were operating effectively for ensuring the accuracy and completeness of the accounting records, relevant to the preparation and presentation of the financial statements that give a true and fair view and are free from material misstatement, whether due to fraud or error, which have been used for the purpose of preparation of the consolidated financial statements by the Directors of the Parent, as aforesaid.

In preparing the consolidated financial statements, the respective Management of the companies included in the Group and of its associates and joint venture are responsible for assessing the ability of the respective entities to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the respective Board of Directors either intends to liquidate their respective entities or to cease operations, or has no realistic alternative but to do so.

The respective Board of Directors of the companies included in the Group and of its associates and joint venture are also responsible for overseeing the financial reporting process of the Group and of its associates and joint venture.

## Auditor's Responsibility for the Audit of the Consolidated Financial Statements

Our objectives are to obtain reasonable assurance about whether the consolidated financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with SAs will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these consolidated financial statements.

As part of an audit in accordance with SAs, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement
  of the consolidated financial statements, whether due
  to fraud or error, design and perform audit procedures
  responsive to those risks, and obtain audit evidence
  that is sufficient and appropriate to provide a basis
  for our opinion. The risk of not detecting a material
  misstatement resulting from fraud is higher than for
  one resulting from error, as fraud may involve collusion,
  forgery, intentional omissions, misrepresentations, or
  the override of internal control.
- Obtain an understanding of internal financial control relevant to the audit in order to design audit procedures that are appropriate in the circumstances. Under section 143(3)(i) of the Act, we are also responsible for expressing our opinion on whether the Parent has adequate internal financial controls with reference to consolidated financial statements in place and the operating effectiveness of such controls.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by the management.
- Conclude on the appropriateness of management's use
  of the going concern basis of accounting and, based
  on the audit evidence obtained, whether a material
  uncertainty exists related to events or conditions
  that may cast significant doubt on the ability of the
  Group and its associates and joint venture to continue

as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the consolidated financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Group and its associates and joint venture to cease to continue as a going concern.

- Evaluate the overall presentation, structure and content
  of the consolidated financial statements, including the
  disclosures, and whether the consolidated financial
  statements represent the underlying transactions and
  events in a manner that achieves fair presentation.
- Obtain sufficient appropriate audit evidence regarding
  the financial information of the entities or business
  activities within the Group and its associates and joint
  venture to express an opinion on the consolidated
  financial statements. We are responsible for the
  direction, supervision and performance of the audit of
  the financial statements of such entities or business
  activities included in the consolidated financial
  statements of which we are the independent auditors.
  For the other entities or business activities included
  in the consolidated financial statements, which have
  been audited by the other auditors, such other auditors
  remain responsible for the direction, supervision and
  performance of the audits carried out by them. We
  remain solely responsible for our audit opinion.

Materiality is the magnitude of misstatements in the consolidated financial statements that, individually or in aggregate, makes it probable that the economic decisions of a reasonably knowledgeable user of the consolidated financial statements may be influenced. We consider quantitative materiality and qualitative factors in (i) planning the scope of our audit work and in evaluating the results of our work; and (ii) to evaluate the effect of any identified misstatements in the consolidated financial statements.

We communicate with those charged with governance of the Parent and such other entities included in the consolidated financial statements of which we are the independent auditors regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

We also provide those charged with governance with a statement that we have complied with relevant ethical requirements regarding independence, and to communicate with them all relationships and other matters that may reasonably be thought to bear on our independence, and where applicable, related safeguards.

From the matters communicated with those charged with governance, we determine those matters that were of most significance in the audit of the consolidated financial statements of the current period and are therefore the key audit matters. We describe these matters in our auditor's report unless law or regulation precludes public disclosure about the matter or when, in extremely rare circumstances, we determine that a matter should not be communicated

in our report because the adverse consequences of doing so would reasonably be expected to outweigh the public interest benefits of such communication.

#### Other Matters

- We did not audit the financial statements / financial information of 31 subsidiaries, whose financial statements / financial information reflect total assets of ₹1,843.78 crores as at 31st March, 2023, total revenues of ₹1,255.67 crores and net cash outflows amounting to ₹ 42.08 crores for the year ended on that date, as considered in the consolidated financial statements. The consolidated financial statements also include the Group's share of net profit of ₹ 6.98 crores for the year ended 31st March, 2023, as considered in the consolidated financial statements, in respect of five associates and one joint venture, whose financial statements have not been audited by us. These financial statements have been audited by other auditors whose reports have been furnished to us by the Management and our opinion on the consolidated financial statements, in so far as it relates to the amounts and disclosures included in respect of these subsidiaries, associates and joint venture, and our report in terms of subsection (3) of Section 143 of the Act, in so far as it relates to the aforesaid subsidiaries, associates and joint venture is based solely on the reports of the other auditors.
- (b) The consolidated financial statements also include the Group's share of loss of ₹ 0.34 crores for the year ended 31<sup>st</sup> March, 2023, as considered in the consolidated financial statements, in respect of one associate, whose financial statements have not been audited by us. These financial information are unaudited and have been furnished to us by the Management and our opinion on the consolidated financial statements, in so far as it relates to the amounts and disclosures included in respect of these associate, is based solely on such unaudited financial information. In our opinion and according to the information and explanations given to us by the Management, these financial information are not material to the Group.

Our opinion on the consolidated financial statements above and our report on Other Legal and Regulatory Requirements below, is not modified in respect of the above matters with respect to our reliance on the work done and the reports of the other auditors and the financial information certified by the Management.

### Report on Other Legal and Regulatory Requirements

- As required by Section 143(3) of the Act, based on our audit and on the consideration of the reports of the other auditors on the separate financial statements / financial information of the subsidiaries and associates referred to in the Other Matters section above we report, to the extent applicable that:
- We have sought and obtained all the information and explanations which to the best of our knowledge and belief were necessary for the purposes of our audit of the aforesaid consolidated financial statements.

- b) In our opinion, proper books of account as required by law relating to preparation of the aforesaid consolidated financial statements have been kept so far as it appears from our examination of those books and the reports of the other auditors.
- The Consolidated Balance Sheet, the Consolidated Statement of Profit and Loss including Other Comprehensive Income, the Consolidated Statement of Cash Flows and the Consolidated Statement of Changes in Equity dealt with by this Report are in agreement with the relevant books of account maintained for the purpose of preparation of the consolidated financial statements.
- In our opinion, the aforesaid consolidated financial statements comply with the Ind AS specified under Section 133 of the Act.
- e) On the basis of the written representations received from the directors of the Parent as on 31st March, 2023 taken on record by the Board of Directors of the Company and the reports of the statutory auditors of its subsidiary companies and associate companies incorporated in India, none of the directors of the Group companies and its associate companies incorporated in India is disqualified as on 31st March, 2023 from being appointed as a director in terms of Section 164 (2) of the Act.
- f) With respect to the adequacy of the internal financial controls with reference to consolidated financial statements and the operating effectiveness of such controls, refer to our separate Report in "Annexure A" which is based on the auditors' reports of the Parent, subsidiary companies and associate companies incorporated in India. Our report expresses an unmodified opinion on the adequacy and operating effectiveness of internal financial controls with reference to consolidated financial statements of those companies.
- g) With respect to the other matters to be included in the Auditor's Report in accordance with the requirements of section 197(16) of the Act, as amended, in our opinion and to the best of our information and according to the explanations given to us and based on the auditor's reports of subsidiary companies, associate companies and joint venture company incorporated in India, the remuneration paid by the Parent and such subsidiary companies, associate companies and joint venture company to their respective directors during the year is in accordance with the provisions of section 197 of the Act.
- h) With respect to the other matters to be included in the Auditor's Report in accordance with Rule 11 of the Companies (Audit and Auditors) Rules, 2014, as amended in our opinion and to the best of our information and according to the explanations given to us:
  - The consolidated financial statements disclose the impact of pending litigations on the consolidated financial position of the Group and its associates.

- ii) The Group and its associates did not have any material foreseeable losses on long-term contracts including derivative contracts.
- iii) There has been no delay in transferring amounts, required to be transferred, to the Investor Education and Protection Fund by the Parent, its subsidiary companies and associate companies incorporated in India.
- iv) (a) The respective Managements of the Parent and its subsidiaries, associates and joint venture which are companies incorporated in India, whose financial statements have been audited under the Act, have represented to us and to the other auditors of such subsidiaries, associates and joint venture respectively that, to the best of their knowledge and belief, other than as disclosed in the Note 56(a) to the consolidated financial statements. no funds have been advanced or loaned or invested (either from borrowed funds or share premium or any other sources or kind of funds) by the Parent or any of such subsidiaries, associates and joint venture to or in any other person(s) or entity(ies), including foreign entities ("Intermediaries"), with the understanding, whether recorded in writing or otherwise, that the Intermediary shall, directly or indirectly lend or invest in other persons or entities identified in any manner whatsoever by or on behalf of the Parent or any of such subsidiaries, associates and joint venture ("Ultimate Beneficiaries") or provide any quarantee, security or the like on behalf of the Ultimate Beneficiaries.
  - (b) The respective Managements of the Parent and its subsidiaries, associates and joint venture which are companies incorporated in India, whose financial statements have been audited under the Act, have represented to us and to the other auditors of such subsidiaries, associates and joint venture respectively that, to the best of their knowledge and belief, as disclosed in the Note 57(h) to the consolidated financial statements, no funds have been received by the Parent or any of such subsidiaries, from any person(s) or entity(ies), including foreign entities ("Funding Parties"), with the understanding, whether recorded in writing or otherwise, that the Parent or any of such subsidiaries, associates and joint venture shall, directly or indirectly, lend or invest in other persons or entities identified in any manner whatsoever by or on behalf of the Funding Party ("Ultimate Beneficiaries") or provide any guarantee, security or the like on behalf of the Ultimate Beneficiaries.
  - (c) Based on the audit procedures performed that have been considered reasonable and appropriate in the circumstances performed by us and that those performed by the auditors of the subsidiaries, associates and

- joint venture which are companies incorporated in India whose financial statements have been audited under the Act, nothing has come to our or other auditor's notice that has caused us or the other auditors to believe that the representations under sub-clause (i) and (ii) of Rule 11(e), as provided under (a) and (b) above, contain any material misstatement.
- The final dividend proposed in the previous v) (a) year, declared and paid by the Parent and its subsidiaries, associates and joint venture which are companies incorporated in India, whose financial statements have been audited under the Act, where applicable, during the year is in accordance with section 123 of the Act, as applicable.
  - (b) The Parent did not declare any interim dividend in the current year.
  - (c) As stated in note 22 (b) to the consolidated financial statements, the Board of Directors of the Parent, whose financial statements have been audited under the Act, have proposed final dividend for the year which is subject to the approval of the members of the Parent at the ensuing respective Annual General Meeting. Such dividend proposed is in accordance with section 123 of the Act, as applicable.
- vi) Proviso to Rule 3(1) of the Companies (Accounts) Rules, 2014 for maintaining books of account using accounting software which has a feature of recording audit trail (edit log) facility is applicable w.e.f. 1st April, 2023 to the Parent and its subsidiaries, associates and joint ventures which are companies incorporated in India, and accordingly, reporting under Rule 11(g) of Companies (Audit and Auditors) Rules, 2014 is not applicable for the financial year ended 31st March, 2023.
- With respect to the matters specified in clause (xxi) of paragraph 3 and paragraph 4 of the Companies (Auditor's Report) Order, 2020 ("CARO"/ "the Order") issued by the Central Government in terms of Section 143(11) of the Act, according to the information and explanations given to us, and based on the CARO reports issued by us and the auditors of respective companies included in the consolidated financial statements to which reporting under CARO is applicable, as provided to us by the Management of the Parent, we report that there are no qualifications or adverse remarks by the respective auditors in the CARO reports of the said companies included in the consolidated financial statements.

For DELOITTE HASKINS & SELLS LLP **Chartered Accountants** (Firm's Registration No. 117366W/W-100018)

> N. K. Jain Partner (Membership No. 045474) UDIN: 23045474BGY0VL9786

> > Place: Mumbai Date: 8th May, 2023

#### ANNEXURE "A" TO THE INDEPENDENT AUDITOR'S REPORT

TO THE MEMBERS OF PIDILITE INDUSTRIES LIMITED FOR THE YEAR ENDED 31<sup>ST</sup> MARCH 2023

(Referred to in paragraph 1(f) under 'Report on Other Legal and Regulatory Requirements' section of our report of even date)

Report on the Internal Financial Controls with reference to consolidated financial statements under Clause (i) of Sub-section 3 of Section 143 of the Companies Act, 2013 ("the Act")

In conjunction with our audit of the consolidated Ind AS financial statements of the Company as of and for the year ended 31<sup>st</sup> March, 2023, we have audited the internal financial controls with reference to consolidated financial statements of Pidilite Industries Limited (hereinafter referred to as "Parent") and its subsidiary companies, and its associate company, which are companies incorporated in India wherever applicable, as of that date.

# Management's Responsibility for Internal Financial Controls

The respective Board of Directors of the Parent, its subsidiary companies and its associate company, which are companies incorporated in India, are responsible for establishing and maintaining internal financial controls with reference to consolidated financial statements based on the internal control with reference to consolidated financial statements criteria established by the respective Companies considering the essential components of internal control stated in the Guidance Note on Audit of Internal Financial Controls Over Financial Reporting issued by the Institute of Chartered Accountants of India (ICAI). These responsibilities include the design, implementation and maintenance of adequate internal financial controls that were operating effectively for ensuring the orderly and efficient conduct of its business, including adherence to the respective company's policies, the safeguarding of its assets, the prevention and detection of frauds and errors, the accuracy and completeness of the accounting records, and the timely preparation of reliable financial information, as required under the Companies Act, 2013.

#### Auditor's Responsibility

Our responsibility is to express an opinion on the internal financial controls with reference to consolidated financial statements of the Parent, its subsidiary companies and its associate company which are companies incorporated in India, based on our audit. We conducted our audit in accordance with the Guidance Note on Audit of Internal Financial Controls Over Financial Reporting (the "Guidance Note") issued by the Institute of Chartered Accountants of India and the Standards on Auditing, prescribed under Section 143(10) of the Companies Act, 2013, to the extent applicable to an audit of internal financial controls with reference to consolidated financial statements. Those Standards and the Guidance Note require that we comply

with ethical requirements and plan and perform the audit to obtain reasonable assurance about whether adequate internal financial controls with reference to consolidated financial statements was established and maintained and if such controls operated effectively in all material respects.

Our audit involves performing procedures to obtain audit evidence about the adequacy of the internal financial controls with reference to consolidated financial statements and their operating effectiveness. Our audit of internal financial controls with reference to consolidated financial statements included obtaining an understanding of internal financial controls with reference to consolidated financial statements, assessing the risk that a material weakness exists, and testing and evaluating the design and operating effectiveness of internal control based on the assessed risk. The procedures selected depend on the auditor's judgement, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error.

We believe that the audit evidence we have obtained and the audit evidence obtained by the other auditors of the subsidiary companies and associate company, which are companies incorporated in India, in terms of their reports referred to in the Other Matters paragraph below, is sufficient and appropriate to provide a basis for our audit opinion on the internal financial controls with reference to consolidated financial statements of the Parent, its subsidiary companies and its associate company, which are companies incorporated in India where such reporting under section 143(3) of the Companies Act, 2013 is applicable.

# Meaning of Internal Financial Controls with reference to consolidated financial statements

A company's internal financial control with reference to consolidated financial statements is a process designed to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with generally accepted accounting principles. A company's internal financial control with reference to consolidated financial statements includes those policies and procedures that

 pertain to the maintenance of records that, in reasonable detail, accurately and fairly reflect the transactions and dispositions of the assets of the company;

- (2) provide reasonable assurance that transactions are recorded as necessary to permit preparation of financial statements in accordance with generally accepted accounting principles, and that receipts and expenditures of the company are being made only in accordance with authorisations of management and directors of the company; and
- (3) provide reasonable assurance regarding prevention or timely detection of unauthorised acquisition, use, or disposition of the company's assets that could have a material effect on the financial statements.

# Inherent Limitations of Internal Financial Controls with reference to consolidated financial statements

Because of the inherent limitations of internal financial controls with reference to consolidated financial statements, including the possibility of collusion or improper management override of controls, material misstatements due to error or fraud may occur and not be detected. Also, projections of any evaluation of the internal financial controls with reference to consolidated financial statements to future periods are subject to the risk that the internal financial control with reference to consolidated financial statements may become inadequate because of changes in conditions, or that the degree of compliance with the policies or procedures may deteriorate.

#### Opinion

In our opinion to the best of our information and according to the explanations given to us and based on the consideration of the reports of the other auditors referred to in the Other Matters paragraph below, the Parent, its subsidiary companies and its associate company, which are companies incorporated in India, have, in all material respects, an adequate internal financial controls with reference to consolidated financial statements and such internal financial controls with reference to consolidated financial statements were operating effectively as at 31st March, 2023, based on the criteria for internal financial control with reference to consolidated financial statements established by the respective companies considering the essential components of internal control stated in the Guidance Note on Audit of Internal Financial Controls Over Financial Reporting issued by the Institute of Chartered Accountants of India.

#### Other Matters

Our aforesaid report under Section 143(3)(i) of the Act on the adequacy and operating effectiveness of the internal financial controls with reference to consolidated financial statements insofar as it relates to 10 subsidiary companies and 1 associate company, which are companies incorporated in India, is based solely on the corresponding reports of the auditors of such companies incorporated in India.

Our opinion is not modified in respect of the above matters.

For DELOITTE HASKINS & SELLS LLP
Chartered Accountants
(Firm's Registration No. 117366W/W-100018)

N. K. Jain (Partner) (Membership No. 045474) UDIN: 23045474BGYOVL9786

> Place: Mumbai Date: 8<sup>th</sup> May 2023

Particulars

As at 31st March 2022

As at 31st March 2023

ASSETS			
1 Non-Current Assets			
(a) Property, Plant and Equipment	4	1,690.88	1,554.86
	5		
(b) Right of Use Assets		309.90	202.93
(c) Capital Work-In-Progress	4	405.94	225.42
(d) Goodwill	6	1,289.76	1,286.83
(e) Other Intangible Assets	6	1,623.54	1,658.64
<ul><li>(f) Investments accounted for using equity method</li></ul>	7	95.02	60.66
(g) Financial Assets			
(i) Investments	8	254.63	224.43
(ii) Loans	11	6.20	5.05
(iii) Other Financial Assets	13	68.08	64.45
(h) Income Tax Assets (net)	18	148.44	140.08
(i) Deferred Tax Assets (net)	53	20.15	21.28
(i) Other Non-Current Assets	20	50.96	55.38
Total Non-Current Assets	20	5,963.50	5,500.01
2 Current Assets		5,505.50	ان.00د,د
	17	1.017.00	1.605.00
(a) Inventories	17	1,817.08	1,695.09
(b) Financial Assets	_		
(i) Investments	9	531.20	173.52
(ii) Trade Receivables	10	1,535.27	1,430.54
(iii) Cash and Cash Equivalents	15	310.16	352.07
(iv) Bank balances other than (iii) above	16	16.49	3.10
(v) Loans	12	27.32	17.22
(vi) Other Financial Assets	14	86.08	86.01
(c) Current Tax Assets (net)	19	0.76	2.95
(d) Other Current Assets	21	237.16	255.11
Total Current Assets		4,561.52	4,015.61
TOTAL ASSETS		10,525.02	9,515.62
EOUITY AND LIABILITIES		10,323.02	عاد.5.5 در د
EQUITY	22	50.03	50.03
(a) Equity Share Capital	22	50.83	50.83
(b) Other Equity	23	7,161.45	6,352.88
Equity attributable to owners of the Company		7,212.28	6,403.71
Non-Controlling Interests	42	233.64	198.90
Total Equity		7,445.92	6,602.61
LIABILITIES			
1 Non-Current Liabilities			
(a) Financial Liabilities			
(i) Borrowings	24	-	1.72
(ii) Lease Liabilities		175.63	96.04
(iii) Other Financial Liabilities	27	14.45	19.94
(b) Provisions	29	80.25	71.83
(c) Deferred Tax Liabilities (net)	53	398.15	398.45
Total Non-Current Liabilities	22	668.48	587.98
2 Current Liabilities		008.48	367.36
(a) Financial Liabilities			
(i) Borrowings	25	163.26	285.62
(ii) Trade Payables	26		
<ul> <li>Total Outstanding Dues of Micro Enterprises and</li> </ul>		76.56	89.50
Small Enterprises			
<ul> <li>Total Outstanding Dues of Creditors other than</li> </ul>		987.03	959.79
Micro Enterprises and Small Enterprises			
(iii) Lease Liabilities		51.72	32.45
(iv) Other Financial Liabilities	28	938.06	780.32
(b) Other Current Liabilities	31	115.19	120.92
(c) Provisions	30	34.98	42.69
(d) Current Tax Liabilities (net)	32	43.82	13.74
		7J.UL	
		2 /10 62	7 475 114
Total Current Liabilities		2,410.62	2,325.03
Total Current Liabilities TOTAL LIABILITIES		3,079.10	2,913.01
Total Current Liabilities	1 to 59		· ·

In terms of our report attached

For DELOITTE HASKINS & SELLS LLP Chartered Accountants FOR AND ON BEHALF OF THE BOARD OF DIRECTORS

N. K. JAIN Partner **BHARAT PURI** Managing Director DIN:02173566

Executive Chairman DIN:00180955

M B PAREKH

SANDEEP BATRA

Director Finance & Chief Financial Officer DIN:00871843 MANISHA SHETTY Company Secretary

Place: Mumbai Date: 8<sup>th</sup> May 2023

Place: Mumbai Date : 8<sup>th</sup> May 2023

### CONSOLIDATED STATEMENT OF PROFIT AND LOSS

for the year ended 31st March 2023

(₹ in crores)

Particulars	Note No.	For the year ended 31 <sup>st</sup> March 2023	For the year ended 31st March 2022
		31 March 2023	
INCOME			31 Maich 2022
Revenue from Operations	33	11,799.10	9,920.96
Other Income	34	49.61	36.30
Total Income		11,848.71	9,957.26
EXPENSES		,	
Cost of Materials Consumed	35	5,958.67	5,040.74
Purchases of Stock-in-Trade		862.45	648.40
Changes in inventories of Finished Goods,	36	(61.72)	(244.96)
Work-in-Progress and Stock-in-Trade		, ,	,
Employee Benefits Expense	37	1,245.63	1,112.36
Finance Costs	38	47.64	42.08
Depreciation and Amortisation Expense	39	269.74	239.61
Other Expenses	40	1,809.70	1,517.13
Total Expenses		10,132.11	8,355.36
Profit before Share of profit / (loss) of Associates and Joint Venture Exceptional Items and Tax		1,716.60	1,601.90
Share of Profit in Associates (net of tax)	41	6.64	11.88
Total Share of profit of Associates and Joint Venture		6.64	11.88
Profit before Exceptional Items and Tax		1,723.24	1,613.78
Exceptional Items		-	-
Profit before Tax		1,723.24	1,613.78
Tax Expense		,	,
Current Tax	53	438.17	407.94
Deferred Tax	53	(3.80)	(0.92)
Net Tax Expense		434.37	407.02
Profit for the year		1,288.87	1,206.76
Attributable to:			
Shareholders of the Company		1,273.25	1,207.56
Non-Controlling Interest	42	15.62	(0.80)
Other Comprehensive Income			
Items that will not be reclassified to profit or loss			
Remeasurement of Defined Benefit Plan		1.93	(12.88)
Income tax on remeasurement of defined benefit plan		(0.50)	3.23
Fair value gain on investment through OCI		17.11	-
Income tax on fair value gain on investment through OCI		(4.31)	-
Items that will be reclassified to profit or loss			
Exchange difference on translation of foreign operations		18.22	(12.46)
Total Other Comprehensive Income / (Loss)		32.45	(22.11)
Attributable to:			
Shareholders of the Company		29.47	(20.63)
Non-Controlling Interest	42	2.98	(1.48)
Total Comprehensive Income for the year		1,321.32	1,184.65
Attributable to:			
Shareholders of the Company		1,302.72	1,186.93
Non-Controlling Interest		18.60	(2.28)
Earnings Per Equity Share:	46		
Basic (₹)		25.05	23.76
Diluted (₹)		25.03	23.75
See accompanying notes to the consolidated financial statements	1 to 59		

In terms of our report attached

For DELOITTE HASKINS & SELLS LLP **Chartered Accountants** 

FOR AND ON BEHALF OF THE BOARD OF DIRECTORS

N. K. JAIN Partner

Place: Mumbai Date: 8<sup>th</sup> May 2023

BHARAT PURI Managing Director DIN:02173566

Executive Chairman DIN:00180955 MANISHA SHETTY

M B PAREKH

SANDEEP BATRA Director Finance & Chief Financial Officer DIN:00871843

Company Secretary

Place: Mumbai Date: 8th May 2023

a. Equity Share Capital  Amount  Balance as at 1st April 2021  Changes in equity share capital during the year  Issue of equity shares under Employee Stock Option Plan - 2016  Balance as at 31st March 2022  Changes in equity share capital during the year			(\(\text{III clores})
Balance as at 1st April 2021  Changes in equity share capital during the year  Issue of equity shares under Employee Stock Option Plan - 2016  Balance as at 31st March 2022  50.82  50.82	a.	Equity Share Capital	
Changes in equity share capital during the year  Issue of equity shares under Employee Stock Option Plan - 2016  Balance as at 31st March 2022  50.83			Amount
Issue of equity shares under Employee Stock Option Plan - 2016      Balance as at 31st March 2022  50.83		Balance as at 1st April 2021	50.82
Balance as at 31st March 2022 50.83		Changes in equity share capital during the year	
		Issue of equity shares under Employee Stock Option Plan - 2016	0.01
Changes in equity share capital during the year		Balance as at 31st March 2022	50.83
		Changes in equity share capital during the year	
• Issue of equity shares under Employee Stock Option Plan - 2016 0.00*		Issue of equity shares under Employee Stock Option Plan - 2016	0.00*
Balance as at 31 <sup>st</sup> March 2023 50.83		Balance as at 31st March 2023	50.83

<sup>\*</sup> denotes amount less than ₹ 50,000

denotes di	nount to		30,000											
b. Other Equity														
			Reserves and Surplus Items of Other Comprehensive Income tributable Control-				ncome tributable		Total Equity					
	Capital Reserve	Securi- ties Premium	Capital Redemp- tion Reserve	Cash Subsidy Reserve	Legal Reserve	State Invest- ment Reserve	Share Options Out- standing Account	General Reserve	Retained Earnings		Fair value gain on in- vestment through OCI	to owners of the Company	ling interest	
Balance as at 1 <sup>st</sup> April 2021	0.34	26.04	0.50	0.95	0.26	0.15	25.42	1,335.38	4,134.78	18.32	-	5,542.14	240.04	5,782.18
Profit for the year	-	-	-	-	-	-	-	-	1,207.56	-	-	1,207.56	(0.80)	1,206.76
Addition / Infusion during the year	-	-	-	-	0.01	-	-	-	-	-	-	0.01	2.05	2.06
Items of Other Comprehensive Income for the year, net of income tax														
<ul> <li>Exchange difference on translation of foreign operations</li> </ul>	-	-	-	-	-	-	-	-	-	(11.21)	-	(11.21)	(1.25)	(12.46)
<ul> <li>Remeasurement of Defined Benefit Plan</li> </ul>	-	-	-	-	-	-	-	-	(9.42)	-	-	(9.42)	(0.23)	(9.65)
Payment of dividends			-	-	-		-	-	(431.93)			(431.93)		(431.93)
Tax on Buy Back of Shares of a Subsidiary (refer Note 56 {b})	-	-	-	-	-	-	-	-	(0.59)	-	-	(0.59)	-	(0.59)
Change in Group Interest	-	-	-	-	-	-	-	-	28.22	-	-	28.22	(40.91)	(12.69)
Recognition of share-based payments	-	20.47	-	-	-	-	7.63	-	-	-	-	28.10	-	28.10
Transferred to Securities Premium on Options exercised during the year	-	20.47	-	-	-	-	(20.47)	-	-	-	-	-	-	-
Amortised during the year		-	-	-	-		28.55	-				28.55	-	28.55
Lapsed during the year	-	-	-	-	-	-	(0.45)	-	-	-	-	(0.45)	-	(0.45)
Balance as at 31st March 2022	0.34	46.51	0.50	0.95	0.27	0.15	33.05	1,335.38	4,928.62	7.11	-	6,352.88	198.90	6,551.78

## CONSOLIDATED STATEMENT OF CHANGES IN EQUITY

for the year ended 31st March 2023

(₹ in crores)

b. Other Equity														
				Reser	prehensive Income tributable Control			Non- Control-	Total Equity					
	Capital Reserve	Securi- ties Pre- mium	Capital Re- demp- tion Reserve	Subsidy Reserve	Legal Reserve	State Invest- ment Reserve	Share Options Out- standing Account	General Reserve	Retained Earnings	Foreign Currency Transla- tion Reserve	gain on in-	to owners of the Company	ling interest	
Profit for the year	-	-	-	-	-	-	-	-	1,273.25	-	-	1,273.25	15.62	1,288.87
Addition / Infusion during the year	-	-	-	-	0.02	-	-	-	-	-	-	0.02	18.47	18.49
Items of Other Comprehensive Income for the year, net of income tax														
- Exchange difference on translation of foreign operations	-	-	-	-	-	-	-	-	-	15.12	-	15.12	3.10	18.22
<ul> <li>Remeasurement of Defined Benefit Plan</li> </ul>	-	-	-	-	-	-	-	-	1.55	-	-	1.55	(0.12)	1.43
- Fair value gain on investment through OCI	-	-	-	-	-	-	-	-	-		12.80	12.80	-	12.80
Payment of dividends	-	-	-	-	-	-	-	-	(508.30)	-	-	(508.30)	(2.33)	(510.63)
Recognition of share-based pay- ments	-	3.54	-	-	-	-	10.59	-	-	-	-	14.13	-	14.13
Transferred to Securities Premium on Options exercised during the year	-	3.54	-	-	-	-	(3.54)	-	-	-	-	-	-	-
Amortised during the year	-	-	-	-	-	-	14.89	-	-	-	-	14.89	-	14.89
Lapsed during the year	-	-	-	-	-	-	(0.76)	-	-	-	-	(0.76)	-	(0.76)
Balance as at 31st March 2023	0.34	50.05	0.50	0.95	0.29	0.15	43.64	1,335.38	5,695.12	22.23	12.80	7,161.45	233.64	7,395.09

In terms of our report attached For DELOITTE HASKINS & SELLS LLP **Chartered Accountants** 

FOR AND ON BEHALF OF THE BOARD OF DIRECTORS

N. K. JAIN Partner

BHARAT PURI Managing Director DIN:02173566

SANDEEP BATRA Director Finance & Chief Financial Officer DIN:00871843

MANISHA SHETTY Company Secretary

Executive Chairman

M B PAREKH

DIN:00180955

Place: Mumbai  $Date: 8^{th}\ May\ 2023$ 

Place: Mumbai Date: 8th May 2023

## CONSOLIDATED STATEMENT OF CASH FLOWS

for the year ended 31st March 2023

					(₹ in crores)
Δ	Cash Flows from Operating Activities		year ended March 2023		year ended March 2022
Α	Profit before tax		1,723.24		1,613.78
	Adjustments for:		1,723.24		1,013.76
		(6.6.4)		(11.00)	
	Share of profit from Associates	(6.64)		(11.88)	
	Finance costs	47.64		42.08	
	Interest income	(7.63)		(4.58)	
	Dividend income	(1.21)		(1.22)	
	Dividend from Associate	7.45		2.80	
	(Profit)/Loss on disposal of Property, Plant and Equipment	(0.55)		9.12	
	Net gain arising on financial assets designated at FVTPL	(18.89)		(11.93)	
	Allowance for Doubtful Debts and Advances (net)	6.91		16.73	
	Depreciation and Amortisation Expense	269.74		239.61	
	Unrealised Foreign Exchange Loss / (Gain) (net)	10.92		(13.56)	
	Provision for Employee Benefits	13.80		16.00	
	(Write back) / Provision of Warranties and Others	(11.16)		2.70	
	Expense recognised in respect of Equity-Settled Share-Based Payments	14.13		28.09	
	Operating Profits before Working Capital changes		2,047.75		1,927.74
	Movements in Working Capital:				
	(Increase) / Decrease in Operating Assets				
	Trade Receivables	(83.75)		(122.71)	
	Inventories	(143.15)		(460.18)	
	Non-Current Loans	(1.15)		(0.20)	
	Current Loans	(10.10)		(0.33)	
	Other Non-Current Financial Assets	(12.93)		(10.63)	
	Other Current Financial Assets	(0.07)		(0.75)	
	Other Non-Current Non Financial Assets	(21.71)		6.89	
	Other Current Non Financial Assets	17.95		(28.11)	
	Increase / (Decrease) in Operating Liabilities			(==)	
	Trade Payables	31.57		 75.96	
	Other Current Financial Liabilities	156.01		17.19	
	Other Non-Current Financial Liabilities	(5.49)		6.31	
	Other Current Non Financial Liabilities	(5.73)		6.19	
	Cash generated from Operations	(5.75)	1,969.20	0.15	1,417.37
	Taxes paid (net of refunds & interest on refund)		(411.63)		(462.00)
	Net cash generated from Operating Activities [A]				955.37
n			1,557.57		955.57
В	Cash Flows from Investing Activities  Payments for purchase of Property, Plant and Equipment,	(EOE 35)		(274.74)	
	Other Intangible Assets & Capital Work-In-Progress	(505.35)		(374.74)	
	Proceeds from disposal of Property, Plant and Equipment & Other Intangible Assets	7.63		0.77	
	Payments on purchase of Investments	(1,851.16)		(100.95)	
	Proceeds on sale of Investments	1,447.81		170.24	
	Payments for business acquisitions			(262.21)	
	(Increase) / Decrease in Bank Deposits	(4.14)		3.07	
	Decrease / (Increase) in Other Bank Balances	0.05		(0.12)	
	Interest received	5.00		4.58	
	Dividend received	1.21		1.22	
	Net cash used in Investing Activities [B]		(898.95)		(558.14)

### CONSOLIDATED STATEMENT OF CASH FLOWS

for the year ended 31st March 2023

(₹ in crores)

			e year ended t March 2023		year ended March 2022
C Cash Flows from Financing Activities					
Proceeds from issue of Equity Instrumen	nts of the Company	-		0.01	
Payment of Lease Liabilities		(49.17)		(48.68)	
Net (Decrease) / Increase in Current Bor	rowings	(77.56)		102.71	
Net Decrease in Non-Current Borrowing	S	(2.97)		(18.13)	
Payment to / (from) Share Capital issued	I to Minority (net)	16.14		(38.86)	
Dividend paid on Equity Shares		(508.33)		(431.85)	
Interest paid		(34.54)		(33.16)	
Net cash used in Financing Activities [C]			(656.43)		(467.96)
Net Increase / (Decrease) in Cash and Ca	sh Equivalents [A+B+C]		2.19		(70.73)
Cash and Cash Equivalents at the begin	ning of the year (refer Note 15)	256.47		327.20	
Unrealised gain on foreign currency cash	n and cash equivalents	(0.05)		(0.05)	
Cash and Cash Equivalents at the begin	ning of the year		256.42		327.15
Cash and Cash Equivalents at the end of	f the year (refer Note 15)	258.11		256.47	
Unrealised loss / (gain) on foreign currer	ncy cash and cash equivalents	0.50		(0.05)	
Cash and Cash Equivalents at the end of	the year		258.61		256.42
Net Increase / (Decrease) in Cash and Ca	sh Equivalents		2.19		(70.73)

#### Notes:

- The above Cash Flow Statement has been prepared under the 'Indirect Method' as set out in the Indian Accounting Standard (Ind AS 7) - Statement of Cash Flows.
- Reconciliation between the opening and closing balances in the Balance Sheet for liabilities arising from financing activities:

(₹ in crores)

Particulars	As at 31 <sup>st</sup> March 2022	Cash Flows	Non-Cash Changes Current/ Non-Current Classification	As at 31 <sup>st</sup> March 2023
Borrowings - Non-Current*	2.97	(2.97)	-	-
	(21.10)	((18.13))	(-)	(2.97)
Borrowings - Current	188.78	(77.56)	-	111.22
	(86.07)	(102.71)	(-)	(188.78)

<sup>\*</sup>Including Current maturities of non-current borrowings (refer Note 25).

In terms of our report attached For DELOITTE HASKINS & SELLS LLP **Chartered Accountants** 

### FOR AND ON BEHALF OF THE BOARD OF DIRECTORS

BHARAT PURI Managing Director DIN:02173566

M B PAREKH **Executive Chairman** DIN:00180955

SANDEEP BATRA Director Finance & Chief Financial Officer DIN:00871843

MANISHA SHETTY Company Secretary

Place: Mumbai Date: 8<sup>th</sup> May 2023

N. K. JAIN

Partner

Place: Mumbai Date : 8<sup>th</sup> May 2023

### Notes Forming Part of The Consolidated Financial Statements

### Corporate information

Pidilite Industries Limited (the Company / Parent) CIN: L24100MH1969PLC014336, together with its subsidiaries are pioneers in consumer and industrial speciality chemicals in India. The equity shares of the Company are listed on BSE Ltd (BSE) and National Stock Exchange of India Ltd (NSE).

The address of its registered office is Regent Chambers, 7<sup>th</sup> Floor, Jamnalal Bajaj Marg, 208, Nariman Point, Mumbai 400 021. The address of principal place of business is Ramkrishna Mandir Road, Off Mathuradas Vasanji Road, Andheri (E), Mumbai 400 059.

#### 2 Significant Accounting Policies

#### 2.1 Basis of accounting and preparation of financial statements

The consolidated financial statements of the Group have been prepared in accordance with the Indian Accounting Standards ("Ind AS") prescribed under Section 133 of the Companies Act, 2013('Act') read with Companies (Indian Accounting Standards) Rules, 2015 as amended.

The financial statements have been prepared under the historical cost convention except for the following items –

- a. Certain Financial Assets / Liabilities (including derivative instruments) at Fair value
- b. Employee Stock Options at Fair value

The financial statements are presented in Indian Rupees (₹) and all values are rounded to the nearest crores, except otherwise indicated.

#### 2.2 Basis of consolidation

The consolidated financial statements comprise the financial statements of Pidilite Industries Limited and its subsidiaries (together referred to as "Group") and Group's share of profit / loss in its Associates and Joint Venture as at 31<sup>st</sup> March 2023. Control exists when the Group has:

- · power over the investee;
- exposure or rights, to variable returns from its involvement with the investee; and
- ability to use its power over the investee to affect its returns.

The Group reassesses whether or not it controls an investee if facts and circumstances indicate that there are changes to one or more of the three elements of control listed above.

Generally, there is a presumption that a majority of voting rights result in control. When the Group has less than a majority of the voting rights of an investee, it has power over the investee when the voting rights are sufficient to give it the practical ability to direct the relevant activities of the investee unilaterally. The Group considers all relevant facts and circumstances in assessing whether or not the Group's voting rights in an investee are sufficient to give it power, including:

- the size of the Group's holding of voting rights relative to the size and dispersion of holdings of the other vote holders;
- potential voting rights held by the Group, other vote holders or other parties;
- rights arising from other contractual arrangements; and
- any additional facts and circumstances that indicate that the Group has, or does not have, the current ability to
  direct the relevant activities at the time that decisions need to be made, including voting patterns at previous
  shareholders meetings.

Consolidation of a subsidiary begins when the Group obtains control over the subsidiary and ceases when the Group loses control of the subsidiary. Specifically, income and expenses of a subsidiary acquired or disposed off during the year are included in the Consolidated Statement of Profit and Loss from the date the Group gains control until the date when the Group ceases to control the subsidiary.

If the Group losses control over a subsidiary, it derecognises the related assets (including goodwill), liabilities, non-controlling interest and other components of equity. Any investment retained is measured at fair value. Any resultant gain or loss is recognised in the Consolidated Statement of Profit and Loss.

A change in the ownership interest of a subsidiary, without a loss of control, is accounted for as an equity transaction.

The consolidated financial statements are prepared using uniform accounting policies for like transactions and other events in similar circumstances. When necessary, adjustments are made to the financial statements of subsidiaries to bring their accounting policies in line with the Group's accounting policies.

The financial statements of all entities used for the purpose of consolidation are drawn up to same reporting date as that of the Parent, i.e., year ended on 31st March 2023.

The consolidated financial statements have been prepared on the following basis:

- a) The financial statements of the Parent and its subsidiaries have been consolidated on a line-by-line basis by adding together like items of assets, liabilities, income and expenses after eliminating intra-group balances, intra-group transactions and resulting unrealised profits or losses in accordance with Ind AS 110 "Consolidated Financial Statements". Further, the carrying amount of the Parent's investments in each subsidiary and the Parent's portion of equity of each subsidiary are eliminated on consolidation.
- b) The consolidated financial statements include the share of profit / loss of an Associate Companies and Joint Venture which have been accounted for using equity method as per Ind AS 28 "Investment in Associates and Joint Ventures". The investment is initially recognised at cost, and the carrying amount is increased or decreased to recognise the investor's share of the profit or loss (the loss being restricted to the cost of investment) of the investee after the acquisition date.
- c) Profit or loss and each component of Other Comprehensive Income (the 'OCI') are attributed to the equity holders of the Group and to the non-controlling interests, even if this results in the non-controlling interests having a deficit balance.
- d) The excess of cost to the Group of its investments in the subsidiary companies over its share of equity of the subsidiary companies, at the dates on which the investments in the subsidiary companies were made, is recognised as 'Goodwill' being an asset in the consolidated financial statements and is tested for impairment on annual basis. On the other hand, where the share of equity in the subsidiaries as on the date of investment is in excess of cost of investments of the Group, it is recognised as 'Capital Reserve' and shown under the head 'Reserves & Surplus', in the consolidated financial statements.
- e) Minority Interest in the net assets of the consolidated subsidiaries consist of the amount of equity attributable to the minority shareholders at the date on which investments in the subsidiary companies were made and further movements in their share in the equity, subsequent to the dates of investments. Net profit / loss for the year and each component of Other Comprehensive Income of the subsidiaries attributable to minority interest is identified and adjusted against the profit after tax of the Group in order to arrive at the income attributable to shareholders of the Company.
- f) The difference between the cost of investments in the associate and the share of net assets at the time of acquisition of shares in the associate is identified in the consolidated financial statements as Goodwill or Capital Reserve as the case may be.
- g) Goodwill arising on consolidation is not amortised but tested for impairment.

#### 2.3 Business Combination

Acquisitions of businesses are accounted for using the acquisition method. The consideration transferred in a business combination is measured at fair value, which is calculated as the sum of the acquisition-date fair values of the assets transferred by the Group, liabilities incurred by the Group to the former owners of the acquiree and the equity interest issued by the Group in exchange of control of acquiree. Acquisition-related costs are recognised in Consolidated Statement of Profit and Loss as incurred.

Where the consideration transferred by the Group in a business combination includes assets or liabilities resulting from a contingent consideration arrangement, the contingent consideration is measured at its acquisition-date fair value and included as a part of the consideration transferred in a business combination. Changes in the fair value of the contingent consideration that qualify as measurement period adjustments are adjusted retrospectively, with corresponding changes against goodwill or capital reserve, as the case maybe. Measurement period adjustments are adjustments that arise from additional information obtained during the 'measurement period' (which cannot exceed one year from the acquisition date) about facts and circumstances that existed at the acquisition date. Contingent consideration that is classified as an asset or a liability is subsequently (after the measurement period) remeasured at subsequent reporting dates with the corresponding gain or loss being recognized in Consolidated Statement of Profit and Loss.

In case of business combinations involving entities under common control, the above policy does not apply. Business combinations involving entities under common control are accounted for using the pooling of interests method. The net assets of the transferor entity or business are accounted at their carrying amounts on the date of the acquisition subject to necessary adjustments required to harmonise accounting policies. Retained earnings appearing in the financial statements of the transferor is aggregated with the corresponding balance appearing in the financial statements of the transferor is preserved and appears in the financial statements of the transferee in the same form. Any excess or shortfall of the consideration paid over the share capital of transferor entity or business is recognised as capital reserve under equity.

#### 2.4 Goodwill

Goodwill is measured as the excess of the consideration transferred over the net of acquisition-date amounts of the identifiable assets acquired and the liabilities assumed.

Goodwill arising on an acquisition of a business is carried at cost as established at the date of acquisition of the business less accumulated impairment losses, if any.

For the purposes of impairment testing, goodwill is allocated to each of the Group's cash-generating units (or groups of cash-generating units) that is expected to benefit from the synergies of the combination.

A cash-generating unit to which goodwill has been allocated is tested for impairment annually, or more frequently when there is an indication that the unit may be impaired. If the recoverable amount of the cash-generating unit is less than its carrying amount, the impairment loss is allocated first to reduce the carrying amount of any goodwill allocated to the unit and then to the other assets of the unit pro-rata based on the carrying amount of each assets in the unit. Any impairment loss for goodwill is recognised directly in Consolidated Statement of Profit and Loss. An impairment loss recognised for goodwill is not reversed in subsequent periods.

The Group's policy for goodwill arising on business combination or acquisition of an associate and a Joint Venture is described at Note 2.5.

#### 2.5 Investments in Associates and Joint Ventures

An Associate is an entity over which the Group has significant influence. Significant influence is the power to participate in the financial and operating policy decisions of the investee but is not control or joint control over those policies.

A Joint Venture is a joint arrangement whereby the parties that have joint control of the arrangement have rights to the net assets of the joint arrangement. Joint control is the contractually agreed sharing of control of an arrangement, which exists only when decisions about the relevant activities require unanimous consent of the parties sharing control.

An investment in an Associate or a Joint Venture is accounted for using the equity method from the date on which the investee becomes an Associate or a Joint Venture.

Under the equity method, an investment in an Associate or a Joint Venture is initially recognised in the Consolidated Balance Sheet at cost and adjusted thereafter to recognise the Group's share of the profit or loss and Other Comprehensive Income of the associate or Joint Venture. Distributions received from an associate or a Joint Venture reduce the carrying amount of the investment. When the Group's share of losses of an associate or a Joint Venture exceeds the Group's interest in that associate or Joint Venture (which includes any long-term interests that, in substance, form part of the Group's net investment in the associate or Joint Venture); the Group discontinues recognising its share of further losses. Additional losses are recognised only to the extent that the Group has incurred legal or constructive obligations or made payments on behalf of the associate or Joint Venture.

On acquisition of the investment in an Associate or a Joint Venture, any excess of the cost of the investment over the Group's share of the net fair value of the identifiable assets and liabilities of the investee is recognised as goodwill, which is included within the carrying amount of the investment. Any excess of the Group's share of the net fair value of the identifiable assets and liabilities over the cost of the investment, after reassessment, is recognised directly in equity as capital reserve.

After application of the equity method of accounting, the Group determines whether there is any objective evidence of the impairment as a result of one or more events that occurred after the initial recognition of the net investment in an associate or Joint Venture and that event (or events) has an impact on the estimated future cash flows from the net investment that can be reliably estimated. If there exists such an objective evidence of impairment, then it is necessary to recognise impairment loss with respect to the Group's investment in an Associate or Joint Venture.

When necessary, the entire carrying amount of the investment (including goodwill) is tested for impairment in accordance with Ind AS 36 "Impairment of Assets" as a single asset by comparing its recoverable amount (higher of value in use and fair value less costs of disposal) with its carrying amount. Any impairment loss recognised forms part of the carrying amount of the investment. Any reversal of that impairment loss is recognised in accordance with Ind AS 36 to the extent that the recoverable amount of the investment subsequently increases.

When a group entity transacts with an associate or a Joint Venture of the Group, profits and losses resulting from the transactions with the associate or Joint Venture are recognised in the Group's consolidated financial statements only to the extent of interests in the associate or Joint Venture that are not related to the Group.

#### 2.6 Revenue Recognition

The Group recognises revenue from sale of goods and services, based on the terms of contract and as per the business practice; the Group determines transaction price considering the amount it expects to be entitled in exchange of transferring promised goods or services to the customer. Revenue is recognised when it is realized or is realizable and has been earned after the deduction of variable components such as discounts, rebates, incentives, promotional couponing and schemes. The Group estimates the amount of variable components based on historical, current and forecast information available and either expected value method or most likely method, as appropriate and records a corresponding liability in other payables; the actual amounts may be different from such estimates. These differences, which have historically not been significant, are recognized as a change in management estimate in a subsequent period.

#### 2.6.1.a Sale of goods

Revenue is recognised when control of the products being sold has been transferred to a customer and when there are no longer any unfulfilled obligations to the customer. This is generally on delivery to the customer but depending on individual customer terms, this can be at the time of dispatch, delivery or upon formal customer acceptance. This is considered the appropriate point where the performance obligations in our contracts are satisfied and the Group no longer has control over the inventory.

Advance received from customer before transfer of control of goods to the customer is recognised as contract liability.

#### 2.6.1.b Sale of Services

Revenue from sale of services includes fixed price contracts and time and material contracts and is recognized as sale, as and when the related services are performed and certified by the client. Services performed and not certified by the client, are recognized as sales and are recorded as uncertified revenue and unbilled revenue. Incomplete services are recorded at cost as work-in-progress.

The Group accounts for provision of warranty in accordance with Ind AS 37 "Provisions, Contingent Liabilities and Contingent Assets".

#### 2.6.2 Dividend, Interest income and Royalty

Dividend income from investments is recognised when the Group's right to receive dividend is established.

Interest income from a financial asset is recognised on a time basis, by reference to the principal outstanding using the effective interest method provided it is probable that the economic benefits associated with the interest will flow to the Group and the amount of interest can be measured reliably. The effective interest rate is the rate that exactly discounts estimated future cash receipts through the expected life of the financial asset to the gross carrying amount of that financial asset.

Royalty income is recognised on an accrual basis in accordance with the substance of the relevant agreement or underlying arrangement in case of sales provided that it is probable that the economic benefits associated with the royalty shall flow to the Group and the amount of royalty can be measured reliably.

Claims / Insurance Claim etc. are accounted for when no significant uncertainties are attached to their eventual receipt.

The Group's policy for recognition of revenue (rental income) from leases is described in Note 2.7.1.

#### 2.7 Leasing

The Group, at the inception of a contract, assesses whether the contract is a lease or not lease. A contract is, or contains, a lease if the contract conveys the right to control the use of an identified asset for a time in exchange for a consideration.

#### 2.7.1 Group as Lessor

Rental income from leases is recognised on a straight- line basis over the term of the relevant lease. Where the rentals are structured solely to increase in line with expected general inflation to compensate for the Group's expected inflationary cost increase, such increases are recognised in the year in which such benefits accrue.

Amounts due under finance leases are recognised as receivables at the amount of the Group's net investment in the leases.

Finance lease income is allocated over accounting periods so as to reflect constant periodic rate of return of the Group's net investment outstanding in respect of the leases.

#### 2.7.2 Group as Lessee

The Group's lease asset classes primarily consist of leases for land and buildings. The Group assesses whether a contract contains a lease, at inception of a contract. A contract is, or contains, a lease if the contract conveys the right to control the use of an identified asset for a period of time in exchange for consideration. To assess whether a contract conveys the right to control the use of an identified asset, the Group assesses whether: (i) the contract involves the use of an identified asset, (ii) the Group has substantially all of the economic benefits from use of the asset through the period of the lease and (iii) the Group has the right to direct the use of the asset.

At the date of commencement of the lease, the Group recognizes a right-of-use asset ("ROU") and a corresponding lease liability for all lease arrangements in which it is a lessee, except for leases with a term of twelve months or less (short - term leases) and low value leases. For these short-term and low value leases, the Group recognizes the lease payments as an operating expense on a straight-line basis over the term of the lease.

Certain lease arrangements includes the options to extend or terminate the lease before the end of the lease term. ROU assets and lease liabilities includes these options when it is reasonably certain that they will be exercised.

The right-of-use assets are initially recognized at cost, which comprises the initial amount of the lease liability adjusted for any lease payments made at or prior to the commencement date of the lease plus any initial direct costs less any lease incentives. They are subsequently measured at cost less accumulated depreciation and impairment losses.

Right-of-use assets are depreciated from the commencement date on a straight-line basis over the shorter of the lease term and useful life of the underlying asset. Right of use assets are evaluated for recoverability whenever events or changes in circumstances indicate that their carrying amounts may not be recoverable. For the purpose of impairment testing, the recoverable amount (i.e. the higher of the fair value less cost to sell and the value-in-use) is determined on an individual asset basis unless the asset does not generate cashflows that are largely independent of those from other assets. In such cases, the recoverable amount is determined for the Cash Generating Unit (CGU) to which the asset belongs.

The lease liability is initially measured at amortized cost at the present value of the future lease payments. The lease payments are discounted using the interest rate implicit in the lease or, if not readily determinable, using the incremental borrowing rates in the country of domicile of these leases. Lease liabilities are remeasured with a corresponding adjustment to the related right of use asset if the Group changes its assessment if whether it will exercise an extension or a termination option.

Lease liability and ROU asset have been separately presented in the Balance Sheet and lease payments have been classified as financing activity in the Consolidated Statement of Cash Flows.

### 2.8 Foreign Currencies

The functional currency of the Parent and its Indian Subsidiaries is the Indian Rupee, whereas the functional currency of Foreign Subsidiaries is the currency of their countries of domicile. In preparing the financial statements of each individual Group entity, transactions in currencies other than the entity's functional currency (foreign currencies) are recognised at the rates of exchange prevailing at the dates of the transactions. At the end of each reporting period, monetary items (including financial assets and liabilities) denominated in foreign currencies are retranslated at the rates prevailing at that date. Non-monetary items carried at fair value that are denominated in foreign currencies are retranslated at the rates prevailing at the date when the fair value was determined. Non-monetary items that are measured in terms of historical cost in a foreign currency are not retranslated. Gains or losses arising from these translations are recognised in the Consolidated Statement of Profit and Loss. For the purposes of presenting these consolidated financial statements, the assets and liabilities of the Group's foreign operations are translated into Indian Rupees using exchange rates prevailing at the end of each reporting period. Income and expense items are translated at the average exchange rates for the period.

#### 2.9 Share-based payment transactions of the Group

Equity-settled share-based payments to employees providing similar services are measured at the fair value of the equity instruments at the grant date.

The fair value determined at the grant date of the equity-settled share-based payments is expensed on a straight-line basis over the vesting period, based on the Group's estimate of equity instruments that will eventually vest, with a corresponding increase in equity.

#### 2.10 Taxation

Income tax expense represents the sum of the tax currently payable and deferred tax.

#### 2.10.1 Current Tax

The tax currently payable is based on taxable profit for the year. Taxable profit differs from 'profit before tax' as reported in the Consolidated Statement of Profit and Loss because of items of income or expense that are taxable or deductible in other years and items that are never taxable or deductible. The Group's current tax is calculated using applicable tax rates that have been enacted or substantively enacted by the end of the reporting period and the provisions of the Income Tax Act, 1961 and other tax laws, as applicable.

#### 2.10.2 Deferred Tax

Deferred tax is recognised on temporary differences between the carrying amounts of assets and liabilities in the consolidated financial statements and the corresponding tax bases used in the computation of taxable profit. Deferred tax liabilities are generally recognised for all taxable temporary differences. Deferred tax assets are generally recognised for all deductible temporary differences to the extent that it is probable that taxable profits will be available against which those deductible temporary differences can be utilised.

The carrying amount of deferred tax assets is reviewed at the end of each reporting period and reduced to the extent that it is no longer probable that sufficient taxable profits will be available to allow all or part of the asset to be recovered.

Deferred tax liabilities and assets are measured at the tax rates that are expected to apply in the period in which the liability is settled or the asset realised, based on tax rates (and tax laws) that have been enacted or substantively enacted by the end of the reporting period.

The measurement of deferred tax liabilities and assets reflects the tax consequences that would follow from the manner in which the Group expects, at the end of the reporting period, to recover or settle the carrying amount of its assets and liabilities.

#### 2.10.3 Current and Deferred Tax for the year

Current and deferred tax are recognised in the Consolidated Statement of Profit and Loss, except when they relate to items that are recognised in Other Comprehensive Income or directly in equity, in which case, the current and deferred tax are also recognised in Other Comprehensive Income or directly in equity respectively.

#### 2.11 Property, Plant and Equipment

#### 2.11.1 Property, Plant and Equipment acquired separately

Freehold Land is stated at cost and not depreciated.

Buildings, plant and machinery, vehicles, furniture & fixtures and office equipments are stated at cost less accumulated depreciation and accumulated impairment losses.

An item of Property, Plant and Equipment is derecognised upon disposal or when no future economic benefits are expected to arise from the continued use of the asset. Any gain or loss arising on the disposal or retirement of an item of Property, Plant and Equipment is determined as the difference between the sales proceeds and the carrying amount of the asset and is recognised in Consolidated Statement of Profit and Loss.

#### 2.11.2 Capital Work-In-Progress

Properties in the course of construction for production, supply or administrative purposes are carried at cost, less any recognised impairment loss. Cost includes professional fees and, for qualifying assets, borrowing costs capitalised in accordance with the Group's accounting policy. Such properties are classified and capitalised to the appropriate categories of Property, Plant and Equipment when completed and ready for intended use. Depreciation of these assets, on the same basis as other property assets, commences when the assets are ready for their intended use.

#### 2.11.3 Depreciation

Depreciation is recognised so as to write off the cost of assets (other than Freehold Land and Capital Work-In-Progress) less their residual values over their useful lives, using the straight-line method as per the useful life prescribed in Schedule II to the Companies Act. 2013.

For certain items of Property, Plant and Equipment, the Group depreciates over estimated useful life which are different from the useful lives prescribed under Schedule II to the Companies Act, 2013 which is based upon technical assessment made by technical expert and management estimate. The management believes that these estimated useful lives are realistic and reflect fair approximation of the period over which the assets are likely to be used. The estimated useful lives, residual values and depreciation method are reviewed at the end of each reporting period, with the effect of any changes in estimate accounted for on a prospective basis.

Estimated useful lives of the assets are as follows:

Type of Asset	Useful Life
Buildings	20-60 years
Leasehold Improvements	Over the life of lease contract
Plant and Machinery	1-30 years
Vehicles	1-10 years
Furniture and Fixtures	3-15 years
Office Equipment	1-20 years

#### 2.12 Intangible Assets

## 2.12.1 Intangible assets acquired separately

Intangible assets with finite useful lives that are acquired separately are carried at cost less accumulated amortisation and accumulated impairment losses. Amortisation is recognised on a straight-line basis over their estimated useful lives. The estimated useful life and amortisation method are reviewed at the end of each reporting period, with the effect of any changes in estimate being accounted for on a prospective basis. Intangible assets with indefinite useful lives are carried at cost less accumulated impairment losses.

#### 2.12.2 Intangible assets acquired in a business combination

Intangible assets other than goodwill acquired in a business combination are initially recognised at their fair value at the acquisition date (which is regarded as their cost).

Subsequent to initial recognition, such intangible assets acquired in a business combination are reported at cost less accumulated amortisation and accumulated impairment losses, on the same basis as intangible assets that are acquired separately.

#### Internally generated Intangible Assets – Research and Development Expenditure 2.12.3

Expenditure on research activities is recognised in Consolidated Statement of Profit and Loss in the period in which it is incurred.

An internally generated intangible asset arising from development is recognised if and only if it meets the recognition criteria of intangible assets. The amount initially recognised is the sum total of expenditure incurred from the date when the intangible asset first meets the recognition criteria. Where no intangible asset can be recognised, development expenditure is recognised in Consolidated Statement of Profit and Loss in the period in which it is incurred.

Subsequent to initial recognition, internally generated intangible assets are reported at cost less accumulated amortization and accumulated impairment losses, on the same basis as intangible assets acquired separately.

#### Useful lives of Intangible Assets 2.12.4

Estimated useful lives of the Intangible Assets are as follows:

Type of Asset	Useful Life
Computer Software	3-10 years
Technical Knowhow	10-15 years
Non-Compete Fees	7-15 years
Distribution Network	15 years
Copyrights	Indefinite Life
Trademark	Indefinite Life

#### 2.13 Impairment of Tangible and Intangible Assets other than Goodwill

At the end of each reporting period, the Group reviews the carrying amounts of its tangible and intangible assets to determine whether there is any indication that those assets have suffered an impairment loss. If any such indication exists, the recoverable amount of the asset is estimated in order to determine the extent of the impairment loss (if any). When it is not possible to estimate the recoverable amount of an individual asset, the Group estimates the recoverable amount of the cash-generating unit to which the asset belongs. When a reasonable and consistent basis of allocation can be identified, corporate assets are also allocated to individual cash-generating units, or otherwise they are allocated to the smallest group of cash-generating units for which a reasonable and consistent allocation basis can be identified.

Intangible assets with indefinite useful lives and intangible assets not yet available for use are tested for impairment at least annually, and whenever there is an indication that the asset may be impaired. Intangible assets with indefinite useful lives are tested for impairment annually at the cash-generating unit level. The assessment of indefinite useful life is reviewed annually to determine whether the indefinite life continues to be supportable. If not, the change in useful life from indefinite to finite is made on a prospective basis.

Recoverable amount is the higher of fair value less costs of disposal and value in use.

If the recoverable amount of the asset (or cash-generating unit) is estimated to be less than its carrying amount, the carrying amount of the asset (or cash-generating unit) is reduced to its recoverable amount. An impairment loss is recognised in Consolidated Statement of Profit and Loss.

#### 2.14 Inventories

Inventories are valued at lower of cost and net realisable value.

Cost of inventories is determined on weighted average. Cost for this purpose includes cost of direct materials, direct labour and appropriate share of overheads. Net realisable value represents the estimated selling price in the ordinary course of business less all estimated costs of completion and estimated costs necessary to make the sale.

Obsolete, defective, unserviceable and slow / non-moving stocks are duly provided for and valued at net realisable value.

#### 2.15 Provisions (other than Employee Benefits)

A provision is recognised when as a result of past event, the Group has a present legal or constructive obligation that can be reliably estimated, and, it is probable that an outflow of economic benefit will be required to settle the obligation.

Provisions (excluding retirement benefits) are determined based on the best estimate required to settle the obligation at the balance sheet date, taking into account the risks and uncertainties surrounding the obligation. These are reviewed at each Balance Sheet date and adjusted to reflect the current best estimates.

#### 2.16 Financial Instruments

#### 2.16.1 Initial Recognition and Measurement

Financial assets and financial liabilities are recognised when a Group entity becomes a party to the contractual provisions of the instruments.

All financial assets and financial liabilities are initially measured at fair value, except for trade receivables which are initially measured at transaction price. Transaction costs that are directly attributable to the acquisition or issue of financial assets and financial liabilities (other than financial assets and financial liabilities at Fair Value Through Profit and Loss) are added to or deducted from the value of the financial assets or financial liabilities, as appropriate, on initial recognition. Transaction costs directly attributable to the acquisition of financial assets or financial liabilities at Fair Value Through Profit and Loss are recognised in Consolidated Statement of Profit and Loss.

#### 2.16.2 Subsequent measurement of Financial Assets

All recognised financial assets are subsequently measured in their entirety at either amortised cost or fair value, depending on the classification of the financial assets. Debt instruments that meet conditions based on purpose of holding assets and contractual terms of instrument are subsequently measured at amortised cost using effective interest method. All other financial assets are measured at fair value. Income is recognised on an effective interest basis for debt instruments other than those financial assets classified as at Fair Value Through Profit and Loss. Interest income is recognised in Consolidated Statement of Profit and Loss and is included in the "Other income" line item.

#### 2.16.3 Impairment of Financial Assets

The Group recognises loss allowance using expected credit loss model financial assets which are not measured at Fair Value Through Profit and Loss. Expected credit losses are weighted average of credit losses with the respective risks of default occurring as the weights. Credit loss is the difference between all contractual cash flows that are due to the Group in accordance with the contract and all the cash flows that the Group expects to receive, discounted at original effective rate of interest.

For Trade receivables, the Group measures loss allowance at an amount equal to lifetime expected credit losses. The Group computes expected credit loss allowance based on a provision matrix which takes into account historical credit loss experience and adjusted for forward-looking information.

#### 2.16.4 Financial Liabilities and Equity Instruments

#### 2.16.4.1 Classification of debt or equity

Debt or equity instruments issued by the Group are classified as either financial liabilities or as equity in accordance with the substance of the contractual arrangements and the definitions of financial liability and equity instrument.

#### 2.16.4.2 Equity Instruments

An equity instrument is any contract that evidences a residual interest in the assets of an entity after deducting all of its liabilities. Equity instruments issued by the Group are recognised at the proceeds, net of direct issue costs.

#### 2.16.4.3 Financial Liabilities

All financial liabilities (other than derivative financial instruments) are measured at amortised cost using effective interest method.

#### 2.16.5 Derecognition of Financial Assets and Liabilities

The Group derecognises a financial asset when the contractual rights to the cash flows from the financial asset expire, or when the Group transfers the contractual rights to receive the cash flows of the financial asset in which substantially all the risks and rewards of ownership of the financial asset are transferred, or in which the Group neither transfers nor retains substantially all the risks and rewards of ownership of the financial asset and does not retain control of the financial asset.

The Group derecognises a financial liability (or a part of financial liability) when the contractual obligation is discharged, cancelled or expires.

#### 2.16.6 Derivative Financial Instruments

The Group holds derivative financial instruments such as foreign exchange forward contracts to hedge its exposure to foreign currency exchange rate risks.

Derivatives are initially recognised at fair value at the date the contracts are entered into. Subsequent to initial recognition, these contracts are measured at their fair value and changes are recognised in Consolidated Statement of Profit and Loss.

#### 2.17 Cash Flow Statement

Cash flows are reported using the indirect method, whereby profit / loss before tax for the period is adjusted for the effects of transactions of non-cash nature, any deferrals or accruals of past or future operating cash receipts or payments. Cash flows from operating, investing and financing activities of the Group are segregated.

Cash and Cash Equivalents for the purpose of cash flow statement comprise of cash at bank, cash in hand and short-term deposits with an original maturity of three months or less, as reduced by bank overdrafts.

#### 2.18 Segment Reporting

The Group identifies primary segments based on the dominant source, nature of risks and returns and the internal organisation and management structure. The operating segments are the segments for which separate financial information is available and for which operating profit / loss amounts are evaluated regularly by the Chief Operating Decision Maker (CODM) in deciding allocation of resources and in assessing performance.

The accounting policies adopted for segment reporting are in line with the accounting policies of the Group. Segment revenue, segment expenses, segment assets and segment liabilities have been identified to segments on the basis of their relationship to the operating activities of the segment.

Inter-segment revenue is accounted on the basis of cost plus margins. Revenue, expenses, assets and liabilities which relate to the Group as a whole and are not allocable to segments on reasonable basis have been included under "unallocated revenue / expenses / assets / liabilities respectively".

#### 2.19 Employee Benefits

Employee benefits include Provident Fund, Superannuation Fund, Employee State Insurance Scheme, Gratuity Fund, Compensated Absences, Anniversary Awards, Premature Death Pension Scheme and Total Disability Pension Scheme.

#### 2.19.1 Defined Contribution Plans

The Group's contribution to Provident Fund, Superannuation Fund, National Pension Scheme and Employee State Insurance Scheme are considered as defined contribution plans and are charged as an expense based on the amount of contribution required to be made and when services are rendered by the employees.

#### 2.19.2 Defined Benefit Plans

For defined benefit plans in the form of Gratuity Fund, the cost of providing benefits is determined using the Projected Unit Credit method, with actuarial valuations being carried out at each Balance Sheet date. Remeasurement, comprising actuarial gains and losses and the return on plan assets (excluding net interest) is reflected in the Consolidated Balance Sheet with a charge or credit recognised in Other Comprehensive Income in the period in which they occur. Remeasurement recognised in Other Comprehensive Income is reflected in retained earnings and is not reclassified to profit or loss. Past service cost is recognised immediately for both vested and the non-vested portion. The retirement benefit obligation recognised in the Consolidated Balance Sheet represents the present value of the defined benefit obligation, as reduced by the fair value of scheme assets. Any asset resulting from this calculation is limited taking into account the present value of available refunds and reductions in future contributions to the schemes.

#### 2.19.3 Short-Term and Other Long-Term Employee Benefits

A liability is recognised for benefits accruing to employees in respect of wages and salaries, annual leave and sick leave in the period the related service is rendered at the undiscounted amount of the benefits expected to be paid in exchange for that service.

Liabilities recognised in respect of short-term employee benefits are measured at the undiscounted amount of the benefits expected to be paid in exchange for the related service.

Liabilities recognised in respect of other long-term employee benefits are measured at the present value of the estimated future cash outflows expected to be made by the Group in respect of services provided by employees up to the reporting date.

#### 2.20 Earnings per share

The Company presents basic and diluted earnings per share ("EPS") data for its equity shares. Basic EPS is calculated by dividing the profit or loss attributable to equity shareholders of the Company by the weighted average number of equity shares outstanding during the period. Diluted EPS is determined by adjusting the profit or loss attributable to equity shareholders and the weighted average number of equity shares outstanding for the effects of all dilutive potential ordinary shares, which includes all stock options granted to employees.

The number of equity shares and potentially dilutive equity shares are adjusted retrospectively for all periods presented for any share splits and bonus shares issues including for changes effected prior to the approval of the financial statements by the Board of Directors.

#### 2.21 Assets held for sale

Sale of business is classified as held for sale, if their carrying amount is intended to be recovered principally through sale rather than through continuing use. The condition for classification as held for sale is met when disposal business is available for immediate sale and the same is highly probable of being completed within one year from the date of classification as held for sale.

#### 2.22 Discontinued operations

A discontinued operation is a component of the Group's business that represents a separate line of business that has been disposed of or is held for sale, or is a subsidiary acquired exclusively with a view to resale. Classification as a discontinued operation occurs upon the earlier of disposal or when the operation meets the criteria to be classified as held for sale.

#### 2.23 Non-current assets and disposal groups held for sale

Assets of disposal groups that is available for immediate sale and where the sale is highly probable of being completed within one year from the date of classification are considered and classified as assets held for sale. Noncurrent assets and disposal groups held for sale are measured at the lower of carrying amount and fair value less costs to sell.

#### 3 Critical Accounting Judgements and key sources of Estimation Uncertainty

The preparation of the Group's financial statements requires management to make judgements, estimates and assumptions that affect the application of accounting policies, reported amounts of assets, liabilities, income and expenses, and accompanying disclosures, and the disclosure of contingent liabilities. The estimates and associated assumptions are based on historical experience and other factors that are considered to be relevant. Actual results may differ from these estimates.

The estimates and underlying assumptions are reviewed on an ongoing basis. Revisions to accounting estimates are recognised in the period in which the estimate is revised if the revision affects only that period or in the period of the revision and future periods if the revision affects both current and future periods.

#### 3.1 Critical Judgments

#### 3.1.1 Classification of Plus Call Technical Services LLC as a Joint Venture

Plus Call Technical Services LLC is a limited liability company whose legal form confers separation between the parties to the joint arrangement and the LLC itself. Furthermore, there is no contractual arrangement or any other facts and circumstances that indicate that the parties to the joint arrangement have rights to the assets and obligations for the liabilities of the joint arrangement. Accordingly, Plus Call Technical Services LLC is classified as Joint Venture of the Group.

#### 3.1.2 Classification of entities as Subsidiaries wherein Group has ownership interest and voting rights of 50% or less

Pidilite MEA Chemicals LLC, Bamco Supply and Services Ltd, ICA Pidilite Pvt Ltd, Pidilite Grupo Puma Manufacturing Ltd are subsidiaries of the Group even though the Group has ownership interest and voting rights of 50% or less in the subsidiaries respectively. However, based on the relevant facts and circumstances, control and management of these entities lie with the Group. The Group has the power to direct the relevant activities of these entities and therefore controls these entities.

#### 3.2 Key accounting, judgements, assumptions and estimates

The key assumptions concerning the future and other key sources of estimation uncertainty at the reporting date, that have a significant risk of causing a material adjustment to the carrying amounts of assets and liabilities within the next financial year, are described below:

#### 3.2.1 Impairment of Goodwill and Other Intangible Assets

Goodwill and Other Intangible Assets (i.e. trademark and copyrights) are tested for impairment on an annual basis. Recoverable amount of cash- generating units is determined based on higher of value-in-use and fair value less cost to sell. The impairment test is performed at the level of the cash- generating unit or groups of cash-generating units which are benefitting from the synergies of the acquisition and which represents the lowest level at which the intangibles are monitored for internal management purposes.

Market related information and estimates are used to determine the recoverable amount. Key assumptions on which management has based its determination of recoverable amount include estimated long term growth rates, weighted average cost of capital and estimated operating margins. Cash flow projections take into account past experience and represent management's best estimate about future developments.

#### 3.2.2 Business Combinations and Intangible Assets

Business combinations are accounted for using Ind AS 103, 'Business Combinations'. Ind AS 103 requires the identifiable intangible assets and contingent consideration to be fair valued in order to ascertain the net fair value of identifiable assets, liabilities and contingent liabilities of the acquiree. Significant estimates are required to be made in determining the value of contingent consideration and intangible assets. These valuations are conducted by independent valuation experts.

#### 3.2.3 Employee related provisions

The costs of long-term and short-term employee benefits are estimated using assumptions by the management. These assumptions include rate of increase in compensation levels, discount rates, expected rate of return on assets and attrition rates (disclosed in Note 51).

#### 3.2.4 Income taxes

Significant judgements are involved in estimating budgeted profits for the calculation of advance tax and deferred tax, and determining provision for income taxes and uncertain tax positions (disclosed in Note 53).

#### 3.2.5 Property, Plant and Equipment and Other Intangible Assets

The useful lives and residual values of Group's assets are determined by the management at the time the asset is acquired. These estimates are reviewed annually by the management. The lives are based on historical experience with similar assets as well as anticipation of future events, which may impact their life, such as changes in technical or commercial obsolescence arising from changes or improvements in production or from a change in market demand of the product or service output of the asset.

#### 3.2.6 Leases

The Group evaluates if an arrangement qualifies to be a lease as per the requirements of Ind AS 116 'Leases'. Identification of a lease requires significant judgment. The Group uses significant judgment in assessing the lease term (including anticipated renewals) and the applicable discount rate.

Ind AS 116 requires lessees to determine the lease term as the non-cancellable period of a lease adjusted with any option to extend or terminate the lease, if the use of such option is reasonably certain. The Group makes an assessment on the expected lease term on a lease-by-lease basis and there by assesses whether it is reasonably certain that any options to extend or terminate the contract will be exercised. In evaluating the lease term, the Group considers factors such as any significant leasehold improvements undertaken over the lease term, costs relating to the termination of the lease and the importance of the underlying asset to operations taking into account the location of the underlying asset and the availability of suitable alternatives. The lease term in future periods is reassessed to ensure that the lease term reflects the current economic circumstances.

The discount rate is generally based on the incremental borrowing rate specific to the lease being evaluated or for a portfolio of leases with similar characteristics.

#### 3.2.7 Recent accounting pronouncements

Ministry of Corporate Affairs ("MCA") notifies new standards or amendments to the existing standards under Companies (Indian Accounting Standards) Rules as issued from time to time. On 31st March 2023, MCA amended the Companies (Indian Accounting Standards) Amendment Rules, 2023, the effective date for adoption of below amendment is for annual periods beginning on or after 1st April 2023.

**Ind AS 1 - Presentation of Financial Statements -** This amendment requires the entities to disclose their material accounting policies rather than their significant accounting policies. The Group is evaluating the amendment and its impact on financial statements.

**Ind AS 8 - Accounting Policies, Changes in Accounting Estimates and Errors -** This amendment has introduced a definition of 'accounting estimates' and included amendments to Ind AS 8 to help entities distinguish changes in accounting policies from changes in accounting estimates. The Group is evaluating the amendment and its impact on financial statements.

**Ind AS 12 - Income Taxes -** This amendment has narrowed the scope of the initial recognition exemption so that it does not apply to transactions that give rise to equal and offsetting temporary differences. The Group is evaluating the amendment and its impact on financial statements.

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Property, Plant and Equipment	and Capital	Work-In-Pi	ogress				
						As at	A
						31 <sup>st</sup> March 2023	31 <sup>st</sup> Ma 2
Carrying Amounts						LOLD	_
Freehold Land						133.62	13
Buildings						589.99	52
Plant and Machinery						869.92	80
<ul><li>Vehicles</li></ul>						7.78	
Furniture and Fixtures						35.99	3
Office Equipment						53.58	5
omee equipment						1,690.88	1,55
Capital Work-In-Progress						405.94	22
TOTAL						2,096.82	1,78
Tome						2,030.02	1,70
	Freehold	Buildings	Plant and	Vehicles	Furniture	Office	TC
	Land		Machinery		and Fixtures	Equipment	
Gross Carrying Amount							
Balance as at 1 <sup>st</sup> April 2021	130.00	567.86	1,508.80	23.24	103.31	150.03	2,48
Additions	5.10	115.57	287.71	1.64	10.92	23.16	44
Disposals / Adjustments	-	(0.37)	(34.43)	(0.51)	(5.40)	(2.70)	(4
Foreign Currency Translation	0.25	(2.72)	2.96	-	0.07	(1.15)	((
Balance as at 31st March 2022	135.35	680.34	1,765.04	24.37	108.90	169.34	2,88
Additions	0.29	95.61	200.39	2.79	7.53	20.60	3
Disposals / Adjustments	-	(1.17)	(37.63)	(0.70)	(5.95)	(7.05)	(57
Foreign Currency Translation	(2.02)	0.65	(2.15)	0.17	(0.27)	(0.72)	(4
Balance as at 31st March 2023	133.62	775.43	1,925.65	26.63	110.21	182.17	3,1
Accumulated Depreciation and Impairr	ment						
Balance as at 1st April 2021	-	(135.22)	(871.73)	(16.21)	(70.34)	(104.71)	(1,19
Eliminated on disposal of assets	-	0.10	25.61	0.46	4.91	2.70	3
Depreciation expense	-	(22.73)	(115.35)	(1.89)	(6.54)	(17.71)	(16
Foreign Currency Translation	-	(0.08)	(2.81)	0.02	(0.04)	3.08	
Balance as at 31 <sup>st</sup> March 2022	-	(157.93)	(964.28)	(17.62)	(72.01)	(116.64)	(1,328
Eliminated on disposal of assets	-	0.83	30.76	0.67	3.93	6.38	4
Depreciation expense		(28.01)	(123.32)	(1.77)	(6.12)	(18.45)	(17
Foreign Currency Translation		(0.33)	1.11	(0.13)	(0.02)	0.12	
Balance as at 31 <sup>st</sup> March 2023	-	(185.44)	(1,055.73)	(18.85)	(74.22)	(128.59)	(1,46
Net Carrying Amount		1					
Balance as at 1 <sup>st</sup> April 2021	130.00	432.64	637.07	7.03	32.97	45.32	1,28
Additions	5.10	115.57	287.71	1.64	10.92	23.16	4
Disposals/ Adjustments		(0.37)	(34.43)	(0.51)	(5.40)	(2.70)	(4
Depreciation expense		(22.73)	(115.35)	(1.89)	(6.54)	(17.71)	(16
Depreciation Eliminated on disposal		0.10	25.61	0.46	4.91	2.70	3
of assets							
Foreign Currency Translation	0.25	(2.80)	0.15	0.02	0.03	1.93	(
Balance as at 31 <sup>st</sup> March 2022	135.35	522.41	800.76	6.75	36.89	52.70	1,55
Additions	0.29	95.61	200.39	2.79	7.53	20.60	3
Disposals/ Adjustments	-	(1.17)	(37.63)	(0.70)	(5.95)	(7.05)	(5)
Depreciation expense	-	(28.01)	(123.32)	(1.77)	(6.12)	(18.45)	(17
Depreciation Eliminated on disposal of assets		0.83	30.76	0.67	3.93	6.38	4
Foreign Currency Translation	(2.02)	0.32	(1.04)	0.04	(0.29)	(0.60)	(3

## Notes:

(₹ in crores)

		CWIP for a p	period of		TOTAL
	Less than 1 year	1-2 years	2-3 years	More than 3 years	
Drojects in Dragross	309.28	47.31	9.46	39.89	405.94
Projects in Progress	(164.63)	(20.74)	(5.84)	(34.21)	(225.42)
Projects temporarily suspended	-	-	-	-	-
Projects temporarily suspended	(-)	(-)	(-)	(-)	(-)

There are no projects under capital-work-in progress, whose completion is overdue or has exceeded its cost compared to its original plan.

				As at 31 <sup>st</sup> March 2023	31 <sup>st</sup>
Carrying Amounts					
Freehold Land				14.99	
Leasehold Land				6.40	
Buildings				39.42	
Plant & Machinery				1.07	
TOTAL				61.88	
	Freehold Land	Leasehold Land	Buildings	Plant & Machinery	
Gross Carrying Amount					
Balance as at 1st April 2021	17.00	-	33.03	5.44	
Additions	-	6.50	14.90	0.06	
Disposals / Adjustments	(2.01)	-	-	-	
Balance as at 31st March 2022	14.99	6.50	47.93	5.50	
Additions	-	-	5.44	0.55	
Balance as at 31st March 2023	14.99	6.50	53.37	6.05	
Accumulated Depreciation and Impairment					
Balance as at 1 <sup>st</sup> April 2021	-	-	(10.19)	(4.84)	
Depreciation expense	-	(0.04)	(1.46)	(0.09)	
Balance as at 31st March 2022	-	(0.04)	(11.65)	(4.93)	
Depreciation expense	-	(0.06)	(2.30)	(0.05)	
Balance as at 31st March 2023	-	(0.10)	(13.95)	(4.98)	
Net Carrying Amount					
Balance as at 1st April 2021	17.00	-	22.84	0.60	
Additions	-	6.50	14.90	0.06	
Disposals / Adjustments	(2.01)	-	-	-	
Depreciation expense	-	(0.04)	(1.46)	(0.09)	
Balance as at 31st March 2022	14.99	6.46	36.28	0.57	
Additions	-	-	5.44	0.55	
Depreciation expense	-	(0.06)	(2.30)	(0.05)	
Balance as at 31st March 2023	14.99	6.40	39.42	1.07	

				( ( 111 (101(23)
Right of Use Assets				
			As at 31 <sup>st</sup> March	As at 31 <sup>st</sup> March
			2023	2022
Carrying Amounts				
Leasehold Land			133.53	108.96
Leasehold Buildings			176.26	93.84
Plant and Machinery			0.11	0.13
TOTAL			309.90	202.93
	Leasehold Land	Leasehold Buildings	Plant and Machinery	TOTAL
Gross Carrying Amount		300000	,	
Balance as at 1st April 2021	95.49	129.62	0.56	225.67
Additions	30.57	62.66	-	93.23
Disposals / Adjustments	(7.79)	(12.95)		(20.74)
Foreign Currency Translation	(0.14)	0.82	(0.01)	0.67
Balance as at 31st March 2022	118.13	180.15	0.55	298.83
Additions	28.56	134.30	-	162.86
Disposals / Adjustments	(0.38)	(4.48)	-	(4.86)
Foreign Currency Translation	1.42	1.68	0.02	3.12
Balance as at 31st March 2023	147.73	311.65	0.57	459.95
Accumulated Depreciation and Impairment				
Balance as at 1st April 2021	(7.10)	(60.48)	(0.28)	(67.86)
Eliminated on disposal of assets	2.55	10.21	-	12.76
Depreciation expense	(4.55)	(35.66)	(0.14)	(40.35)
Foreign Currency Translation	(0.07)	(0.38)		(0.45)
Balance as at 31st March 2022	(9.17)	(86.31)	(0.42)	(95.90)
Eliminated on disposal of assets	0.09	1.37	-	1.46
Depreciation expense	(5.10)	(47.40)	(0.03)	(52.53)
Foreign Currency Translation	(0.02)	(3.05)	(0.01)	(3.08)
Balance as at 31 <sup>st</sup> March 2023	(14.20)	(135.39)	(0.46)	(150.05)
Net Carrying Amount				
Balance as at 1st April 2021	88.39	69.14	0.28	157.81
Additions	30.57	62.66	-	93.23
Disposals / Adjustments	(7.79)	(12.95)	_	(20.74)
Depreciation expense	(4.55)	(35.66)	(0.14)	(40.35)
Depreciation Eliminated on disposal of assets	2.55	10.21	-	12.76
Foreign Currency Translation	(0.21)	0.44	(0.01)	0.22
Balance as at 31st March 2022	108.96	93.84	0.13	202.93
Additions	28.56	134.30	-	162.86
Disposals / Adjustments	(0.38)	(4.48)	-	(4.86)
Depreciation expense	(5.10)	(47.40)	(0.03)	(52.53)
Depreciation Eliminated on disposal of assets	0.09	1.37		1.46
Foreign Currency Translation	1.40	(1.37)	0.01	0.04
Balance as at 31st March 2023	133.53	176.26	0.11	309.90

		(< III cloles)
6 Goodwill and Other Intangible Assets		
	As at 31 <sup>st</sup> March 2023	As at 31 <sup>st</sup> March 2022
Carrying Amounts		
Goodwill		
Goodwill on Consolidation	1,187.20	1,183.87
Goodwill (acquired separately)	102.56	102.96
Total Goodwill (A)	1,289.76	1,286.83
Other Intangible Assets		
• Trademark	1,385.63	1,390.01
Computer Software	17.23	20.65
• Copyrights	4.48	4.48
Technical Knowhow Fees	19.24	26.01
Commercial Knowhow Fees	16.04	22.03
Non Compete Fees	0.56	0.76
Distribution Network	180.36	194.70
Total Other Intangible Assets (B)	1,623.54	1,658.64
Total Intangible Assets (A+B)	2,913.30	2,945.47

									(₹ in crores)
	Goodwill	Trade- mark	Computer Software	Copy- rights	Technical Knowhow Fees	Commercial Knowhow Fees	Non Compete Fees	Distribution Network	TOTAL
Gross Carrying Amount									
Balance as at 1st April 2021	1,283.95	1,409.13	71.55	4.48	75.17	59.97	5.42	215.00	3,124.67
Additions	-	-	6.92	-	-	-	-	-	6.92
Disposals / Adjustments	-	-	(11.12)	-	(0.62)	-	-	-	(11.74)
Foreign Currency Translation	2.88	(3.27)	(0.08)	-	(0.88)	-	-	-	(1.35)
Balance as at 31st March 2022	1,286.83	1,405.86	67.27	4.48	73.67	59.97	5.42	215.00	3,118.50
Additions	-	-	2.85	-	0.41	-	-	-	3.26
Disposals / Adjustments	(0.57)	-	(0.13)	-	-	-	-	-	(0.70)
Foreign Currency Translation	3.50	0.28	(0.02)	-	0.08	-	(0.15)	-	3.69
Balance as at 31 <sup>st</sup> March 2023	1,289.76	1,406.14	69.97	4.48	74.16	59.97	5.27	215.00	3,124.75
Accumulated Amortisation and Impairment									
Balance as at 1st April 2021	-	(13.29)	(51.52)	-	(42.38)	(31.80)	(4.62)	(5.97)	(149.58)
Amortisation expense	-	(2.45)	(5.69)	-	(6.39)	(6.13)	(0.05)	(14.33)	(35.04)
Eliminated on disposal of assets	-	-	10.73	-	0.56	-	-	-	11.29
Foreign Currency Translation	-	(0.11)	(0.14)	-	0.55	(0.01)	0.01	-	0.30
Balance as at 31st March 2022	-	(15.85)	(46.62)	-	(47.66)	(37.94)	(4.66)	(20.30)	(173.03)
Amortisation expense		(5.02)	(6.15)	-	(7.99)	(5.99)	(0.05)	(14.34)	(39.54)
Eliminated on disposal of assets	-	-	0.07	-	_	-	-	_	0.07
Foreign Currency Translation	-	0.36	(0.04)	-	0.73	-	-	-	1.05
Balance as at 31st March 2023	-	(20.51)	(52.74)	-	(54.92)	(43.93)	(4.71)	(34.64)	(211.45)
Net Carrying Amount									
Balance as at 1st April 2021	1,283.95	1,395.84	20.03	4.48	32.79	28.17	0.80	209.03	2,975.09
Additions			6.92	-					6.92
Disposals / Adjustments			(11.12)	-	(0.62)				(11.74)
Amortisation expense		(2.45)	(5.69)	-	(6.39)	(6.13)	(0.05)	(14.33)	(35.04)
Amortisation Eliminated on disposal of assets		-	10.73	-	0.56		-	-	11.29
Foreign Currency Translation	2.88	(3.38)	(0.22)	-	(0.33)	(0.01)	0.01	-	(1.05)
Balance as at 31st March 2022	1,286.83	1,390.01	20.65	4.48	26.01	22.03	0.76	194.70	2,945.47
Additions		-	2.85	-	0.41				3.26
Disposals / Adjustments	(0.57)	-	(0.13)	-					(0.70)
Amortisation expense		(5.02)	(6.15)	-	(7.99)	(5.99)	(0.05)	(14.34)	(39.54)
Amortisation Eliminated on disposal of assets	-	-	0.07	-	-	-	-	-	0.07
Foreign Currency Translation	3.50	0.64	(0.06)	-	0.81	-	(0.15)	-	4.74
Balance as at 31st March 2023	1,289.76	1,385.63	17.23	4.48	19.24	16.04	0.56	180.36	2,913.30
The Croup has estimated the us	oful life for a	omo of its (	Conviobte 0	Tradomar	k as indefinit	o oo tha basis	of room.	of local sights	and the

The Group has estimated the useful life for some of its Copyrights & Trademark as indefinite on the basis of renewal of legal rights and the management's intention to keep it perpetually.

	As at 31 <sup>st</sup> March 2023	As at 31 <sup>st</sup> March 2022
Goodwill on Consolidation		
Pidilite Bamco Ltd (Bamco)	26.87	24.03
Bhimad Commercial Co Pvt Ltd (Bhimad)	0.01	0.01
<ul> <li>Pidilite Ventures Private Limited (formerly known as Madhumala Ventures Pvt Ltd) (Madhumala)</li> </ul>	0.01	0.01
Pidilite Industries Egypt SAE (PIE)	2.59	2.10
Tenax Pidilite India Pvt Ltd	59.21	59.21
Pidilite Industries Limited (refer Note 56c)	1,098.51	1,098.51
Total (A)	1,187.20	1,183.87
Goodwill acquired separately		
Pidilite Industries Limited	86.34	86.34
Building Envelope Systems India Ltd (BESI)	0.55	0.55
Nina Percept Private Limited (Nina Percept)	5.13	5.13
ICA Pidilite Private Limited (ICA)	2.08	2.08
<ul> <li>Pulvitec do Brasil Industria e Commercio de Colas e Adesivos Ltda (Pulvitec)</li> </ul>	8.46	8.34
Pidilite USA Inc (PUSA) (refer Note 56e)	-	0.52
TOTAL (B)	102.56	102.96
Total Goodwill (A+B)	1,289.76	1,286.83
Goodwill pertaining to the following cash-generating units (CGU):		
CGU	As at 31 <sup>st</sup> March 2023	As at 31 <sup>st</sup> March 2022
Consumer & Bazaar	1,226.46	1,223.53
Business to Business	63.30	63.30
TOTAL	1,289.76	1,286.83

#### Goodwill, Copyrights and Trademark

Goodwill, copyrights and trademark in the books of the Group pertains mainly to Consumer and Bazaar business (majorly consists of Parent) & Business to Business. At the end of each reporting period, the Group reviews carrying amount of goodwill, copyrights and trademark to determine whether there is any indication that goodwill, copyrights and trademark has suffered any impairment loss. Accordingly, recoverable amount of goodwill, copyrights and trademark is arrived basis projected cashflows from Consumer and Bazaar business & Business to Business.

Recoverable amount of goodwill, copyrights and trademark exceeds the carrying amount of goodwill, copyrights and trademark in the books as on 31<sup>st</sup> March 2023. Further there are no external indications of impairment of goodwill, copyrights and trademark. As a result, no impairment loss on goodwill, copyrights and trademark is required to be recognised.

#### Projected cashflows from Consumer and Bazaar business and Business to Business

The recoverable amount of this cash-generating unit is determined based on a value in use calculation which uses cash flow projections based on financial budgets approved by the management for next year, estimates prepared for the next 4 years thereafter and a discount rate of 12.7% per annum (12.0% per annum as at 31st March 2022).

Cash flow projections during the budget period are based on the same expected gross margins and raw materials price inflation throughout the budget period. The cash flows beyond that five-year period have been extrapolated using a steady **7%** per annum (7% per annum as at 31st March 2022) growth rate. The management believes that any reasonably possible change in the key assumptions on which recoverable amount is based would not cause the aggregate carrying amount to exceed the aggregate recoverable amount of the cash-generating unit.

#### The key assumptions used in the value in use calculations for Consumer and Bazaar cash-generating unit are as follows:

Budgeted sales growth	Sales growth is assumed at 12.8% (CAGR) (12.3% as at 31st March 2022) for Consumer and Bazaar business and at 10.9% (CAGR) for Business to Business which is in line with current year projections. The values assigned to the assumption reflect past experience and current market scenario considering COVID-19 impact and are consistent with the managements' plans for focusing operations in these markets. The management believes that the planned sales growth per year for the next five years is reasonably achievable.
Raw materials price inflation	Forecast for Material cost growth CAGR higher by <b>0.2%</b> (0.2% as at 31 <sup>st</sup> March 2022) vs. sales growth, considering impact of commodity cost inflation.
Other budgeted costs	Commercial spends (schemes and A&SP) are kept consistent with sales growth. Other fixed costs are in line with the current year's growth.

		As at 31st N	Narch 2023	As at 31st M	arch
		Qty	₹ in crores	Qty :	₹ in (
ΔΙ	Investment in Equity Instruments (fully paid up) (at FVTOCI) (Unquoted) [refer Note 56 (a)]				
	Equity Shares of ₹1 each of Constrobot Robotics Pvt Ltd	1,31,907	1.56	1,31,907	
	Equity Shares of ₹ 10 each of Homevista Décor & Furnishings Pvt Ltd	1,19,039	4.87	1,19,039	
	Equity Shares of ₹ 10 each of Finemake Technologies Private Limited		-	1_	
	Equity Shares of ₹ 10 each of Climacrew Private Limited	-	-	1,000	(
Tota	l [A]		6.43		
B]	Investments in Preference Shares (at FVTPL) (Quoted)				
	Non-Cumulative Perpetual Preference shares of Kotak Mahindra Bank Ltd	3,00,00,000	15.00	3,00,00,000	
Tota	l [B]		15.00		
C]	Investment in Bonds (at FVTPL) (Quoted)				
	Units of Bharat Bond ETFs	2,50,000	30.73	2,50,000	
Tota			30.73		
	Investment in Alternative Investment Fund (at FVTPL) (Unquoted)				
	Units of Fireside Ventures Investment Fund II	1,40,000	21.05	1,00,000	
Tota			21.05		
	Investment in Debentures (at FVTOCI) (Unquoted)				
	Non Cumulative Compulsory Convertible Debentures of ₹ 10,000 each of Pepperfry Private Limited (formerly known as M/s. Trendsutra Platform Services Private Limited) [refer Note 56 (a)]	1,502	5.73	1,502	
Tota	ol [E]		5.73		
F]	Investments in Preference Shares (at FVTOCI) (Unquoted) [refer Note 56 (a)]				
	Compulsory Convertible Cumulative Preference Shares of ₹ 20 each of Homevista Décor & Furnishings Pvt Ltd	20,10,295	75.47	20,10,295	
	Compulsory Convertible Cumulative Preference Shares of ₹ 100 each of Home Interior Désigns E.Commerce Pvt Ltd	9,32,488	18.65	9,32,488	
	Non Cumulative Compulsory Convertible Preference Shares of ₹ 20 each of Pepperfry Private Limited (formerly known as M/s. Trendsutra Platform Services Private Limited)	1,47,80,200	71.48	1,47,80,200	
•	Preference Shares of ₹ 10 each of Finemake Technologies Private Limited	-	-	1,354	
•	Preferred stock of USD 0.00001 of Clare Inc*	7,57,576	4.78	7,57,576	
•	Series pre-seed preferred stock – Ply Financial, Inc.	4,94,316	1.38	_	
	Compulsory Convertible Preference Shares of Abeyaantrix Technology Pvt Ltd	1,105	3.65	-	
Tota			175.41		1
	Investment in Promissory Note (at amortised cost) (Unquoted)				
	Convertible Promissory Note of Optmed Inc	<u>-</u> .	-	1	
	Less: Impairment in value of Investments		-		
Tota	* *		-		
H]	Investment in Mutual Funds (at FVTPL) (Unquoted)				
	Units of IDFC Money Manager Fund	57,231	0.28	9,191	
	l [H]		0.28		
Tota	l Investments [A+B+C+D+E+F+G+H]		254.63		2
	Aggregate carrying value of quoted investments		45.73		
	Aggregate market value of quoted investments		45.73		
	<ul> <li>Aggregate carrying value of unquoted investments</li> </ul>		208.90		

<sup>#</sup> denotes amount less than ₹ 50,000

<sup>\*</sup> In the year 2018, Group had invested in convertible promissory note which contains an embedded derivative in the form of an equity conversion option upon qualifying conditions. Group had elected the option to measure the hybrid instrument at fair value in its entirety with changes in fair value recognized in Profit and Loss. During the previous year, Group converted the convertible promissory note and the outstanding accrued interest thereon into preferred stock.

9 Investments - Current				
	As at 31st	March 2023	As at 31st	March 2022
	Qty	₹ in crores	Qty	₹ in crores
B] Investment in Promissory Note (at amortised cost) (Unquoted)				
Convertible Promissory Note of Optmed Inc {refer Note 56(e)}	1	5.37	-	-
Less: Impairment in value of Investments		(4.96)		-
Total [B]		0.41		-
C] Other Investments				
Deposits (at amortised cost)				
IL & FS Financial Services Limited		1.55		1.55
Infrastructure Leasing & Financial Services Limited		7.25		7.25
		8.80		8.80
Less: Impairment in value of Investments		(8.80)		(8.80)
Total [C]		-		-
TOTAL [A+B+C]		531.20		173.52
Aggregate carrying value of unquoted investments		530.79		173.52
Aggregate amount of Impairment in value of investments		13.76		8.80

								( : : : : : : : : : : : : : : : : :
10 Tr	ade Receivables							
							As at 31 <sup>st</sup> March 2023	As at 31 <sup>st</sup> March 2022
•	Secured, Considered good						157.27	133.91
•	Unsecured, Considered good						1,378.00	1,296.63
•	Unsecured, Considered doubtful						100.66	99.77
							1,635.93	1,530.31
Les	s: Allowance for expected credit loss						(100.66)	(99.77)
TO	TAL						1,535.27	1,430.54
Tra	de Receivable Ageing Schedule	2						
		Not Due	Less than 6 months	6 months- 1 year	1-2 years	2-3 years	More Than 3 years	TOTAL
(i)	Undisputed Trade	1,394.38	130.85	2.15	4.17	0.29	3.43	1,535.27
(1)	Receivables – considered good	(1,320.55)	(94.65)	(8.56)	(3.55)	(2.45)	(0.78)	(1,430.54)
(ii)	Undisputed Trade	-	16.27	7.59	12.15	5.06	14.37	55.44
(11)	Receivables – considered doubtful	(-)	(10.86)	(15.34)	(10.84)	(13.91)	(12.97)	(63.92)
(iii)	Disputed Trade	-	-	-	-	-	-	-
(111)	Receivables – considered good	(-)	(-)	(-)	(-)	(-)	(-)	(-)
(iv)	Disputed Trade	-	0.05	1.06	3.73	5.16	35.22	45.22
(17)	Receivables – considered doubtful	(-)	(0.07)	(0.59)	(3.65)	(12.15)	(19.39)	(35.85)
		1,394.38	147.17	10.80	20.05	10.51	53.02	1,635.93
		(1,320.55)	(105.58)	(24.49)	(18.04)	(28.51)	(33.14)	(1,530.31)
Les	ss: Allowance for expected							100.66
	credit loss							(99.77)
	TOTAL							1,535.27
	TOTAL							(1,430.54)

Figures in brackets () represents previous year

The Group has used a practical expedient by computing the expected credit loss allowance for trade receivables based on a provision matrix. The provision matrix takes into account historical credit loss experience and adjusted for forward-looking information. The expected credit loss allowance is based on the ageing of the receivables days and the rates vary with the business of Parent and each Subsidiary.

Trade receivables includes receivables from Companies / firms where directors are directors / members / partners (refer Note 47).

Movement in expected credit loss allowance		
	For the year ended 31 <sup>st</sup> March 2023	For the year ended 31 <sup>st</sup> March 2022
Balance at the beginning of the year	99.77	88.53
Movement in expected credit loss allowance on trade receivables calculated at lifetime expected credit losses	0.89	11.24
	100.66	99.77
A formal credit policy has been framed and credit facilities are given to dealers within framework of credit policy	As ner credit risl	c

A formal credit policy has been framed and credit facilities are given to dealers within framework of credit policy. As per credit risk management mechanism, a policy for doubtful debt has been formulated and risk exposure related to receivable are identified based on criteria mentioned in policy and provided for credit loss allowance.

11 Loans - Non-Current		
	As at 31 <sup>st</sup> March 2023	As at 31 <sup>st</sup> March 2022
Unsecured, Considered good		
Loans and Advances to Employees & Others *	6.20	5.05
Loans to Joint Venture * (refer Note 46B)	4.82	4.82
Less: impairment in value of loan	(4.82)	(4.82)
	-	-
TOTAL	6.20	5.05

<sup>\*</sup>given for business purpose.

12.31

0.06

16.03

11.68

27.71

(11.68)

16.03

52.61

5.07

86.08

9.60

0.44

14.54

9.46 24.00

(9.46)

14.54

56.53

4.90

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Loans - Current		
	As at 31 <sup>st</sup> March 2023	31 <sup>st</sup> /
Unsecured, Considered good		
Loans and Advances to Employees & Others*	27.32	
TOTAL	27.32	
*includes advances given amounting to ₹ 17.08 crores (₹ 12.71 crores for the year ended 31st March 2022)		
Other Financial Assets - Non-Current		
	As at 31 <sup>st</sup> March 2023	31 <sup>st</sup> /
Security Deposit (Unsecured, Considered good)		
Unsecured, Considered good	37.74	
Considered doubtful	-	
	37.74	
Fixed Deposits with Banks with original maturity of more than 12 months*	2.91	
Retention Money Receivable	27.43	
Other Receivables		
Unsecured, Considered good	-	
Considered doubtful	1.74	
	1.74	
Less: Allowance for doubtful balances	(1.74)	
	-	
TOTAL	68.08	
* Includes Fixed Deposit under lien	2.27	
Other Financial Assets - Current		
	As at 31 <sup>st</sup> March 2023	31 <sup>st</sup> /
Security Deposit		
Unsecured, Considered good	12.31	
Considered doubtful	0.10	
	12.41	
Less: Allowance for doubtful balances	(0.10)	

Derivative assets towards foreign exchange forward contracts

Retention Money Receivable

Considered doubtful

Other Receivables\*

TOTAL

Unsecured, Considered good

Less: Allowance for doubtful balances

Uncertified Revenue from Works Contract

<sup>\*</sup> Includes Windmill income and Insurance claim receivable

		(< 111 C1011
Cash and Cash Equivalents		
	As at 31 <sup>st</sup> March 2023	As 31 <sup>st</sup> Mar 20
Cash and Cash Equivalents		
Cash on Hand	8.04	4
Cheques on Hand / Remittance in Transit	71.83	56
Balance with banks		
In Current Account	153.72	159
In EEFC Account	19.04	21
In Fixed Deposit Accounts with original maturity of 3 months or less	57.53	110
TOTAL	310.16	352
Cash and Cash Equivalents (as above)	310.16	357
Cash Credits and Bank Overdrafts (refer Note 25)	(52.05)	(95
Cash and Cash Equivalents (as per Statement of Cash Flows)	258.11	256
Bank Balances other than Cash and Cash Equivalents above		
	As at 31 <sup>st</sup> March 2023	A 31 <sup>st</sup> Ma 2
Balance with banks		
In Escrow Account	0.05	(
Other Bank Balance		
In Fixed Deposit Accounts with original maturity of more than 12 months*	0.14	(
In Fixed Deposit Accounts with original maturity of more than 3 months but upto 12 months *	13.66	(
Earmarked Account		
Dividend Payment Bank Account	2.64	ī
TOTAL	16.49	
* Includes Fixed Deposit under lien	0.14	(
Inventories (at lower of cost and net realisable value)		
	As at 31 <sup>st</sup> March 2023	A 31 <sup>st</sup> Ma 2
Raw Material and Packing Material	871.16	81
Work-in-Progress	127.00	134
Finished Goods	569.29	539
Stock-in-Trade (acquired for trading)	237.39	19
Stores and Spares	12.24	10
TOTAL	1,817.08	1,69
Included above Goods-in-Transit		
Raw Material and Packing Material	78.86	7
Work-in-Progress	6.30	(
Finished Goods	83.67	6
Stock-in-Trade (acquired for trading)	19.12	28
TOTAL	187.95	170
a. The cost of inventories recognised as an expense during the year was ₹ <b>6,759.40</b> crores (₹ 5,444.18 31st March 2022).		
b. The cost of inventories recognised as an expense includes ₹ 13.20 crores in respect of write-downs realisable value (₹ 14.24 crores for the year ended 31st March 2022).	s of inventory to n	et

c. The mode of valuation of inventories has been stated in Note 2.14.

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18 Income Tax Assets (net) - Non-Current		
	As at 31 <sup>st</sup> March 2023	As at 31 <sup>st</sup> March 2022
Advance Payment of Taxes (net of provisions)	148.44	140.08
TOTAL	148.44	140.08
19 Current Tax Assets (net)		
	As at 31 <sup>st</sup> March 2023	As at 31 <sup>st</sup> March 2022
Advance Payment of Taxes (net of provisions)	0.76	2.95
TOTAL	0.76	2.95
20 Other Non-Current Assets		
	As at 31 <sup>st</sup> March 2023	As at 31 <sup>st</sup> March 2022
Unsecured, Considered good		
Capital Advances	31.23	32.79
Prepaid Expenses	3.86	1.06
Balance with Government Authorities*	15.87	21.53

<sup>\*</sup> Includes amounts paid under protest against Excise Duty rebates / Sales Tax claims disputed by the Company (shown under contingent liabilities), GST receivable, etc.

Other Current Assets		
	As at 31 <sup>st</sup> March 2023	As at 31 <sup>st</sup> March 2022
Export Benefits receivable		
Unsecured, Considered good	1.76	6.83
Considered doubtful	0.26	0.26
	2.02	7.09
Less:Allowance for doubtful balances	(0.26)	(0.26)
	1.76	6.83
Balances with Government Authorities*		
Unsecured, Considered good	162.55	178.00
Considered doubtful	0.09	0.09
	162.64	178.09
Less: Allowance for doubtful balances	(0.09)	(0.09)
	162.55	178.00
Advances to Vendors		
Unsecured, Considered good	47.42	44.71
Considered doubtful	0.01	0.01
	47.43	44.72
Less: Allowance for doubtful balances	(0.01)	(0.01)
	47.42	44.71
Prepaid Expenses	25.43	25.57
TOTAL	237.16	255.11

<sup>\*</sup> Includes input tax credit for VAT / GST, etc.

As at 31st March 20222  22 Equity Share Capital  Authorised Capital:  70,00,00,000 Equity Shares of ₹ 1 each  70.00 70.00 70.00 (70,00,00,000 Equity Shares of ₹ 1 each as at 31st March 2022)  TOTAL  70.00 70.00 1ssued, Subscribed and Paid-up Capital:  '50,83,14,240 Equity Shares of ₹ 1 each as at 31st March 2022)  (50,82,88,415 Equity Shares of ₹ 1 each as at 31st March 2022)  TOTAL  50.83 50.83			( \ c. c. c. c.)
Authorised Capital:  70,00,00,000 Equity Shares of ₹ 1 each 70.00 70.00  (70,00,00,000 Equity Shares of ₹ 1 each as at 31st March 2022)  TOTAL 70.00 Subscribed and Paid-up Capital:  '50,83,14,240 Equity Shares of ₹ 1 each, fully paid up 50.83 50.83  (50,82,88,415 Equity Shares of ₹ 1 each as at 31st March 2022)		31st March	31 <sup>st</sup> March
70,00,00,000 Equity Shares of ₹ 1 each 70.00 70.00  (70,00,00,000 Equity Shares of ₹ 1 each as at 31st March 2022)  TOTAL 70.00 70.00  Issued, Subscribed and Paid-up Capital:  '50,83,14,240 Equity Shares of ₹ 1 each, fully paid up 50.83 50.83  (50,82,88,415 Equity Shares of ₹ 1 each as at 31st March 2022)	22 Equity Share Capital		
(70,00,00,000 Equity Shares of ₹ 1 each as at 31st March 2022)  TOTAL  Issued, Subscribed and Paid-up Capital:  '50,83,14,240 Equity Shares of ₹ 1 each, fully paid up  50.83 50.83  (50,82,88,415 Equity Shares of ₹ 1 each as at 31st March 2022)	Authorised Capital:		
TOTAL       70.00         Issued, Subscribed and Paid-up Capital:       50,83,14,240 Equity Shares of ₹ 1 each, fully paid up       50.83         (50,82,88,415 Equity Shares of ₹ 1 each as at 31st March 2022)	70,00,00,000 Equity Shares of ₹1 each	70.00	70.00
Issued, Subscribed and Paid-up Capital:  '50,83,14,240 Equity Shares of ₹ 1 each, fully paid up  (50,82,88,415 Equity Shares of ₹ 1 each as at 31st March 2022)	(70,00,00,000 Equity Shares of ₹1 each as at 31st March 2022)	•	
'50,83,14,240 Equity Shares of ₹1 each, fully paid up 50.83 50.83 (50,82,88,415 Equity Shares of ₹1 each as at 31st March 2022)	TOTAL	70.00	70.00
(50,82,88,415 Equity Shares of ₹ 1 each as at 31 <sup>st</sup> March 2022)	Issued, Subscribed and Paid-up Capital:		
	'50,83,14,240 Equity Shares of ₹1 each, fully paid up	50.83	50.83
TOTAL 50.83 50.83	(50,82,88,415 Equity Shares of ₹1 each as at 31st March 2022)		
	TOTAL	50.83	50.83

а	Reconciliation of the number of shares and amount outstanding at the beginning and at the end of the reporting period		
		Number of Shares	₹ in crores
	Balance as at 1 <sup>st</sup> April 2021	50,81,53,380	50.82
	Shares issued during the year on exercise of options under Employee Stock Option Plan - 2016	1,35,035	0.01
	Balance as at 31st March 2022	50,82,88,415	50.83
	Shares issued during the year on exercise of options under Employee Stock Option Plan - 2016	25,825	0.00*
	Balance as at 31st March 2023	50,83,14,240	50.83

<sup>\*</sup> Amount less than ₹ 50,000

#### b. Terms / Rights attached to equity shares

The Company has only one class of equity shares having a par value of ₹ 1 per share. Each holder of equity shares is entitled to one vote per share. The Company declares and pays dividend in Indian rupees. The final dividend proposed by the Board of Directors is subject to the approval of the shareholders in the ensuing Annual General Meeting.

In the event of liquidation, the equity shareholders are eligible to receive the remaining assets of the Company after distribution of all preferential amounts, in the proportion of their shareholding.

The Board of Directors at its meeting held on 8<sup>th</sup> May 2023 declared a final dividend of ₹ 11.00 per equity share of ₹ 1 each, subject to approval of the shareholders at the ensuing Annual General Meeting.

During the year ended 31st March 2023, the Company has paid Final Dividend of ₹ 10.00 per equity share of ₹ 1 each for the financial year 2021-22.

c. Details of shareholders holding more than 5% shares in the Company:				
	31 <sup>st</sup>	As at March 2023	3:	As at I <sup>st</sup> March 2022
	Number of Shares held	% of Holding	Number of Shares held	% of Holding
Shri Madhukar Balvantray Parekh	5,15,51,286	10.14	5,15,51,286	10.14
Shri Narendrakumar Kalyanji Parekh	5,42,73,688	10.68	5,42,73,688	10.68
Shri Ajay Balvantray Parekh	4,74,33,489	9.33	4,74,33,489	9.33
Devkalyan Sales Pvt Ltd	2,62,24,280	5.16	2,62,24,280	5.16
Mrudula Sushilkumar Parekh	4,05,25,693	7.97	4,05,25,693	7.97

d.	Aggregate number of bonus shares issued, share issued for consideration other than cash and shares of five years, immediately preceding the reporting date:	bought back dur	ing the period
		As at 31 <sup>st</sup> March 2023	As at 31 <sup>st</sup> March 2022
		Number of Shares	Number of Shares
	Equity Shares		
	Buy-back of Shares (FY 17-18)	50,00,000	50,00,000

e.	Equity Shares reserved for issuance under Employee Stock Option Scheme /Plan: (refer Note 49c)		
		As at 31st March 2023	As at 31st March 2022
		Number of Shares	Number of Shares
	Equity Shares of ₹1 each under Employee Stock Option Scheme-2012	34,200	34,200
	Equity Shares of ₹ 1 each under Employee Stock Option Plan-2016	37,41,230	37,34,975

Narendrakumar Kalyanji Parekh Madhukar Balvantray Parekh Ajay Balvantray Parekh Mrudula Sushilkumar Parekh Devkalyan Sales Private Ltd	31st Ma			-cch 2022	% ch
Narendrakumar Kalyanji Parekh Madhukar Balvantray Parekh Ajay Balvantray Parekh Mrudula Sushilkumar Parekh Devkalyan Sales Private Ltd Ishijas Chemicals Private Limited Harton Private Limited The Vacuum Forming Company Pvt Ltd Pidichem Pvt Ltd Prakash Shah (Trustee of SANMP Private Beneficiary Trust) Kalpana Apurva Parekh Mala Madhukar Parekh Darshana Bimal Mody Ami Ajay Parekh Apurva Parekh (Trustee of NKP Family Trust) Ishita Rajiv Amersey Prakash Dharshibhai Shah (Trustee of I M Family Trust) Jasna Raoul Thackersey Harish Himatlal Parekh Rashmikant Himatlal Parekh Apurva Narendrakumar Parekh Maithili Apurva Parekh Neerav A Parekh Amrita Ajay Parekh	Number of		31 <sup>st</sup> Ma Number of	arch 2022	durin
Narendrakumar Kalyanji Parekh Madhukar Balvantray Parekh Ajay Balvantray Parekh Mrudula Sushilkumar Parekh Devkalyan Sales Private Ltd Ishijas Chemicals Private Limited Harton Private Limited The Vacuum Forming Company Pvt Ltd Pidichem Pvt Ltd Prakash Shah (Trustee of SANMP Private Beneficiary Trust) Kalpana Apurva Parekh Mala Madhukar Parekh Darshana Bimal Mody Ami Ajay Parekh Apurva Parekh (Trustee of NKP Family Trust) Ishita Rajiv Amersey Prakash Dharshibhai Shah (Trustee of I M Family Trust) Jasna Raoul Thackersey Harish Himatlal Parekh Rashmikant Himatlal Parekh Apurva Narendrakumar Parekh Maithili Apurva Parekh Neerav A Parekh Amrita Ajay Parekh	Shares held	% of Holding	Shares held	% of Holding	
Madhukar Balvantray Parekh Ajay Balvantray Parekh Mrudula Sushilkumar Parekh Devkalyan Sales Private Ltd Ishijas Chemicals Private Limited Harton Private Limited The Vacuum Forming Company Pvt Ltd Pidichem Pvt Ltd Prakash Shah (Trustee of SANMP Private Beneficiary Trust) Kalpana Apurva Parekh Mala Madhukar Parekh Darshana Bimal Mody Ami Ajay Parekh Apurva Parekh (Trustee of NKP Family Trust) Ishita Rajiv Amersey Prakash Dharshibhai Shah (Trustee of I M Family Trust) Jasna Raoul Thackersey Harish Himatlal Parekh Rashmikant Himatlal Parekh Maithili Apurva Parekh Maithili Apurva Parekh Neerav A Parekh Amrita Ajay Parekh	5,42,73,688	10.68	5,42,73,688	10.68	
Ajay Balvantray Parekh  Mrudula Sushilkumar Parekh  Devkalyan Sales Private Ltd  Ishijas Chemicals Private Limited  Harton Private Limited  The Vacuum Forming Company Pvt Ltd  Pidichem Pvt Ltd  Prakash Shah (Trustee of SANMP Private Beneficiary Trust)  Kalpana Apurva Parekh  Mala Madhukar Parekh  Darshana Bimal Mody  Ami Ajay Parekh  Apurva Parekh (Trustee of NKP Family Trust)  Ishita Rajiv Amersey  Prakash Dharshibhai Shah (Trustee of I M Family Trust)  Jasna Raoul Thackersey  Harish Himatlal Parekh  Apurva Narendrakumar Parekh  Maithili Apurva Parekh  Maithili Apurva Parekh  Meerav A Parekh  Amrita Ajay Parekh	5,15,51,286	10.14	5,15,51,286	10.14	
Mrudula Sushilkumar Parekh Devkalyan Sales Private Ltd Ishijas Chemicals Private Limited Harton Private Limited The Vacuum Forming Company Pvt Ltd Pidichem Pvt Ltd Prakash Shah (Trustee of SANMP Private Beneficiary Trust) Kalpana Apurva Parekh Mala Madhukar Parekh Darshana Bimal Mody Ami Ajay Parekh Apurva Parekh (Trustee of NKP Family Trust) Ishita Rajiv Amersey Prakash Dharshibhai Shah (Trustee of I M Family Trust) Jasna Raoul Thackersey Harish Himatlal Parekh Apurva Narendrakumar Parekh Maithili Apurva Parekh Maithili Apurva Parekh Meerav A Parekh Amrita Ajay Parekh	4,74,33,489	9.33	4,74,33,489	9.33	
Devkalyan Sales Private Ltd  Ishijas Chemicals Private Limited  Harton Private Limited  The Vacuum Forming Company Pvt Ltd  Pidichem Pvt Ltd  Prakash Shah (Trustee of SANMP Private Beneficiary Trust)  Kalpana Apurva Parekh  Mala Madhukar Parekh  Darshana Bimal Mody  Ami Ajay Parekh  Apurva Parekh (Trustee of NKP Family Trust)  Ishita Rajiv Amersey  Prakash Dharshibhai Shah (Trustee of I M Family Trust)  Jasna Raoul Thackersey  Harish Himatlal Parekh  Rashmikant Himatlal Parekh  Apurva Narendrakumar Parekh  Maithili Apurva Parekh  Neerav A Parekh  Amrita Ajay Parekh	4,05,25,693	7.97	4,05,25,693	7.97	
Ishijas Chemicals Private Limited Harton Private Limited The Vacuum Forming Company Pvt Ltd Pidichem Pvt Ltd Prakash Shah (Trustee of SANMP Private Beneficiary Trust) Kalpana Apurva Parekh Mala Madhukar Parekh Darshana Bimal Mody Ami Ajay Parekh Apurva Parekh (Trustee of NKP Family Trust) Ishita Rajiv Amersey Prakash Dharshibhai Shah (Trustee of I M Family Trust) Jasna Raoul Thackersey Harish Himatlal Parekh Rashmikant Himatlal Parekh Apurva Narendrakumar Parekh Maithili Apurva Parekh Neerav A Parekh Amrita Ajay Parekh	2,62,24,280	5.16	2,62,24,280	5.16	
Harton Private Limited The Vacuum Forming Company Pvt Ltd Pidichem Pvt Ltd Prakash Shah (Trustee of SANMP Private Beneficiary Trust) Kalpana Apurva Parekh Mala Madhukar Parekh Darshana Bimal Mody Ami Ajay Parekh Apurva Parekh (Trustee of NKP Family Trust) Ishita Rajiv Amersey Prakash Dharshibhai Shah (Trustee of I M Family Trust) Jasna Raoul Thackersey Harish Himatlal Parekh Rashmikant Himatlal Parekh Apurva Narendrakumar Parekh Maithili Apurva Parekh Neerav A Parekh Amrita Ajay Parekh	2,49,62,038	4.91	2,49,62,038	4.91	
The Vacuum Forming Company Pvt Ltd Pidichem Pvt Ltd Prakash Shah (Trustee of SANMP Private Beneficiary Trust) Kalpana Apurva Parekh Mala Madhukar Parekh Darshana Bimal Mody Ami Ajay Parekh Apurva Parekh (Trustee of NKP Family Trust) Ishita Rajiv Amersey Prakash Dharshibhai Shah (Trustee of I M Family Trust) Jasna Raoul Thackersey Harish Himatlal Parekh Rashmikant Himatlal Parekh Apurva Narendrakumar Parekh Maithili Apurva Parekh Neerav A Parekh Amrita Ajay Parekh	1,23,57,634	2.43	1,23,57,634	2.43	
Pidichem Pvt Ltd Prakash Shah (Trustee of SANMP Private Beneficiary Trust) Kalpana Apurva Parekh Mala Madhukar Parekh Darshana Bimal Mody Ami Ajay Parekh Apurva Parekh (Trustee of NKP Family Trust) Ishita Rajiv Amersey Prakash Dharshibhai Shah (Trustee of I M Family Trust) Jasna Raoul Thackersey Harish Himatlal Parekh Rashmikant Himatlal Parekh Apurva Narendrakumar Parekh Maithili Apurva Parekh Neerav A Parekh Amrita Ajay Parekh	1,14,62,186	2.25	1,14,62,186	2.26	
Prakash Shah (Trustee of SANMP Private Beneficiary Trust) Kalpana Apurva Parekh Mala Madhukar Parekh Darshana Bimal Mody Ami Ajay Parekh Apurva Parekh (Trustee of NKP Family Trust) Ishita Rajiv Amersey Prakash Dharshibhai Shah (Trustee of I M Family Trust) Jasna Raoul Thackersey Harish Himatlal Parekh Rashmikant Himatlal Parekh Apurva Narendrakumar Parekh Maithili Apurva Parekh Neerav A Parekh Amrita Ajay Parekh	87,83,916	1.73	87,83,916	1.73	
Kalpana Apurva Parekh Mala Madhukar Parekh Darshana Bimal Mody Ami Ajay Parekh Apurva Parekh (Trustee of NKP Family Trust) Ishita Rajiv Amersey Prakash Dharshibhai Shah (Trustee of I M Family Trust) Jasna Raoul Thackersey Harish Himatlal Parekh Rashmikant Himatlal Parekh Apurva Narendrakumar Parekh Maithili Apurva Parekh Neerav A Parekh Amrita Ajay Parekh	82,00,000	1.61	82,00,000	1.61	
Mala Madhukar Parekh Darshana Bimal Mody Ami Ajay Parekh Apurva Parekh (Trustee of NKP Family Trust) Ishita Rajiv Amersey Prakash Dharshibhai Shah (Trustee of I M Family Trust) Jasna Raoul Thackersey Harish Himatlal Parekh Rashmikant Himatlal Parekh Apurva Narendrakumar Parekh Maithili Apurva Parekh Neerav A Parekh Amrita Ajay Parekh	65,77,079	1.29	65,77,079	1.29	
Darshana Bimal Mody Ami Ajay Parekh Apurva Parekh (Trustee of NKP Family Trust) Ishita Rajiv Amersey Prakash Dharshibhai Shah (Trustee of I M Family Trust) Jasna Raoul Thackersey Harish Himatlal Parekh Rashmikant Himatlal Parekh Apurva Narendrakumar Parekh Maithili Apurva Parekh Neerav A Parekh Amrita Ajay Parekh	64,98,618	1.28	64,98,618	1.28	
Ami Ajay Parekh Apurva Parekh (Trustee of NKP Family Trust) Ishita Rajiv Amersey Prakash Dharshibhai Shah (Trustee of I M Family Trust) Jasna Raoul Thackersey Harish Himatlal Parekh Rashmikant Himatlal Parekh Apurva Narendrakumar Parekh Maithili Apurva Parekh Neerav A Parekh Amrita Ajay Parekh	57,41,535	1.13	57,41,535	1.13	
Apurva Parekh (Trustee of NKP Family Trust) Ishita Rajiv Amersey Prakash Dharshibhai Shah (Trustee of I M Family Trust) Jasna Raoul Thackersey Harish Himatlal Parekh Rashmikant Himatlal Parekh Apurva Narendrakumar Parekh Maithili Apurva Parekh Neerav A Parekh Amrita Ajay Parekh	55,50,120	1.09	55,50,120	1.09	
Ishita Rajiv Amersey Prakash Dharshibhai Shah (Trustee of I M Family Trust) Jasna Raoul Thackersey Harish Himatlal Parekh Rashmikant Himatlal Parekh Apurva Narendrakumar Parekh Maithili Apurva Parekh Neerav A Parekh Amrita Ajay Parekh	40,00,000	0.79	40,00,000	0.79	
Prakash Dharshibhai Shah (Trustee of I M Family Trust) Jasna Raoul Thackersey Harish Himatlal Parekh Rashmikant Himatlal Parekh Apurva Narendrakumar Parekh Maithili Apurva Parekh Neerav A Parekh Amrita Ajay Parekh	36,00,000	0.71	36,00,000	0.71	
Jasna Raoul Thackersey Harish Himatlal Parekh Rashmikant Himatlal Parekh Apurva Narendrakumar Parekh Maithili Apurva Parekh Neerav A Parekh Amrita Ajay Parekh	35,80,217	0.70	35,80,217	0.70	
Harish Himatlal Parekh Rashmikant Himatlal Parekh Apurva Narendrakumar Parekh Maithili Apurva Parekh Neerav A Parekh Amrita Ajay Parekh	35,76,765	0.70	35,76,765	0.70	
Rashmikant Himatlal Parekh Apurva Narendrakumar Parekh Maithili Apurva Parekh Neerav A Parekh Amrita Ajay Parekh	33,13,443	0.65	33,13,443	0.65	
Apurva Narendrakumar Parekh Maithili Apurva Parekh Neerav A Parekh Amrita Ajay Parekh	32,47,570	0.64	32,47,570	0.64	
Maithili Apurva Parekh Neerav A Parekh Amrita Ajay Parekh	30,76,918	0.61	30,76,918	0.61	
Neerav A Parekh Amrita Ajay Parekh	27,59,598	0.54	27,59,598	0.54	
Amrita Ajay Parekh	27,25,476	0.54	27,25,476	0.54	
	19,47,130	0.38	19,47,130	0.38	
	19,11,480	0.38	19,47,480	0.38	
Bharati Narendrakumar Parekh	17,72,323	0.35	17,72,323	0.35	
Parkem Dyes & Chemicals Pvt Ltd	14,36,510	0.28	14,36,510	0.28	
Parul Harish Parekh	14,20,074	0.28	14,20,074	0.28	
Kalva Marketing And Services Ltd	13,82,628	0.27	13,82,628	0.27	
Kamalini Rashmikant Parekh	11,06,055	0.22	11,06,055	0.22	
Parekh Marketing Limited	8,56,700	0.17	8,56,700	0.17	
Purvee Apurva Parekh	7,93,299	0.16	7,93,299	0.16	
Harshada Harvadan Vakil	7,85,929	0.15	7,97,429	0.16	
Panna Deepak Sanghavi	6,62,391	0.13	6,62,391	0.13	
Trivenikalyan Trading Pvt Ltd	4,63,040	0.09	4,63,040	0.09	
Malay Rashmikant Parekh	4,21,286	0.08	4,21,286	0.08	
Anuja Ankur Shah	2,53,670	0.05	2,53,670	0.05	
Jimeet D Sanghavi	1,00,000	0.02	1,00,000	0.02	
Urvi Malay Parekh	50,663	0.01	50,663	0.01	
Harvadan Manilal Vakil	41,430	0.01	41,430	0.01	
Malay Rashmikant Parekh (Trustee of Anuja Family Trust)	25,000	0.00*	25,000	0.00*	
Hetal Nandan Valia	19,334	0.00*	-	-	Not Appli
Lakshmi Bimal Shah	18,500	0.00*	-	-	Not Appli
Malay Rashmikant Parekh (Trustee of Malay Family Trust)	12,500	0.00*	12,500	0.00*	
Isha Nandan Valia	4,000	0.00*	-	_	Not Appli

23 Other Equity		
	As at 31 <sup>st</sup> March 2023	As at 31 <sup>st</sup> March 2022
Capital Reserve	0.34	0.34
Securities Premium	50.05	46.51
Capital Redemption Reserve	0.50	0.50
Cash Subsidy Reserve	0.95	0.95
Legal Reserve	0.29	0.27
State Investment Reserve	0.15	0.15
Share Options Outstanding Account	43.64	33.05
Foreign Currency Translation Reserve	22.23	7.11
General Reserve	1,335.38	1,335.38
Retained Earnings	5,707.92	4,928.62
TOTAL	7,161.45	6,352.88

#### 23.1 Capital Reserve

Capital Reserve represents excess of net assets acquired in past amalgamation. It is not available for the distribution to shareholders as dividend.

#### 23.2 Securities Premium

Securities Premium is created when shares are issued at premium. The Group may issue fully paid-up bonus shares to its members out of the Securities Premium, and Group can use this reserve for buy-back of shares. This reserve is utilised in accordance with the provisions of the Companies Act, 2013.

#### 23.3 Capital Redemption Reserve

The Group has recognised Capital Redemption Reserve on buy-back of equity shares from its General Reserve. The amount in Capital Redemption Reserve is equal to the nominal amount of equity shares bought back. The reserve can be utilised in accordance with the provisions of the Companies Act, 2013.

#### 23.4 Cash Subsidy Reserve

Cash Subsidy Reserve represents subsidies received from state governments. It is not available for the distribution to shareholders as dividend.

#### 23.5 Legal Reserve

According to Thai Civil and Commercial Code, Thai Subsidiary of a Company is required to set aside to a statutory reserve an amount equal to at least five percent of its net profit each time the Company pays out a dividend, until such reserve reaches ten percent of its registered share capital. The statutory reserve cannot be used for dividend payment. At present, the statutory reserve has fully been set aside.

#### 23.6 State Investment Reserve

State Investment Reserve represents subsidies received by Hybrid Coatings (a subsidiary of the Company) from state government for capital investment. It is not available for the distribution to shareholders as dividend.

#### 23.7 Share Options Outstanding Account

Share Options Outstanding Account relates to share options granted by the Company to its employees under its employee share option plan. Further information about share-based payments to employees is set out in Note 49.

#### 23.8 Foreign Currency Translation Reserve

Foreign Currency Translation Reserve arises as a result of translating the financial statement items from the functional currency into the Group's presentational currency i.e. Indian Rupee.

#### 23.9 General Reserve

General Reserve is created by a transfer from one component of equity to another and is not an item of Other Comprehensive Income. The same can be utilised by the Company in accordance with the provisions of the Companies Act, 2013.

#### 23.10 Retained Earnings

The amount that can be distributed by the Company as dividend to its equity shareholders is determined based on the separate financial statements of the Company and also considering requirements of the Companies Act, 2013.

24 Borrowings - Non-Current		
	As at 31 <sup>st</sup> March 2023	As at 31 <sup>st</sup> March 2022
Unsecured- Term Loan from Bank (refer Note i)	-	1.72
TOTAL	-	1.72

Unsecured term loan from bank in previous year for an international subsidiary carried an interest rate of AWPLR - 0.50% p.a.

		As at 31 <sup>st</sup> March 2023	As at 31 <sup>st</sup> March 2022
Sec	cured- at amortised cost		
1)	Loans repayable on demand from banks		
	i) Working Capital Demand Loan	89.78	71.88
	ii) Bank Overdraft	20.54	56.86
2)	Amount due on factoring from NBFC	4.51	6.54
Uns	ecured - at amortised cost		
1)	Loans repayable on demand from banks		
	i) Working Capital Demand Loan	5.45	110.35
	ii) Bank Overdraft	31.51	38.74
2)	Short Term Loans from Banks - Buyer's Credit	11.47	
3)	Current maturities of non-current borrowings (refer Note 24)	-	1.25
TOT	AL	163.26	285.62

- 1) Secured working capital demand loan for domestic subsidiaries carries interest rate of 8.00% p.a. (8.00% p.a as at 31st March 2022) and for international subsidiaries at 2.88% to 3.12% p.a. + CDI, (2.88% to 5.52% p.a. + CDI, 14.88% p.a. as at  $31^{st}$  March 2022). The group working capital demand loan is secured by receivables, inventories, outstanding monies and other assets both present and future, in a form and manner satisfactory to the bank, ranking pari passu with other participating banks.
  - Secured bank overdraft for domestic subsidiaries carries interest rate of 8.70% p.a. (8.20% p.a. as at 31st March 2022) and for international subsidiaries at 10.42% p.a. (364 days T- Bill rate + 1.50% as at 31st March 2022). It is secured by way of charge to receivables, other assets and inventory.
- Secured amount due on factoring for domestic subsidiaries carries interest rate (including factoring cost) of 8.35% to 12.00% p.a. (6.80% to 13.00% p.a. as at 31st March 2022). It is secured by a charge against certain trade receivables.

#### Unsecured

- Unsecured working capital demand loan for Domestic subsidiaries carries interest rate of relevant benchmark rate plus 1) applicable spread p.a. and for international subsidiaries at 4.62% p.a. + CDI (T-bill - 4.00% p.a. for Domestic subsidiaries and 3.30% p.a. + CDI for International subsidiaries as at 31st March 2022).
  - Unsecured bank overdraft for international subsidiaries carries interest rate of One month EIBOR & one month SOFR + 1.50% p.a. (EIBOR + 1.50% p.a. and AWPLR + 0.35% p.a as at  $31^{st}$  March 2022).
  - iii) Unsecured Buyer's Credit carries interest rate of 8.50% p.a.

26 Trade Payables		
	As at 31 <sup>st</sup> March 2023	As at 31 <sup>st</sup> March 2022
Trade Payables		
i) Total outstanding dues of micro enterprises and small enterprises	76.56	89.50
ii) Total outstanding dues of creditors other than micro enterprises and small enterprises	987.03	959.79
TOTAL	1,063.59	1,049.29

Trade Payables ageing schedule						
	Not Due	Less than 1 year	1-2 years	2-3 years	More Than 3 years	TOTAL
(i) Micro enterprises and small enterprises (MSME)	75.65	0.91	-	-	-	76.56
(INDINE)	(81.06)	(8.44)	(0.00)	-	(0.00)	(89.50)
(ii) Others	668.11	87.56	9.86	1.59	1.35	768.47
	(634.45)	(112.87)	(11.96)	(2.07)	(2.79)	(764.14)
(iii) Disputed Dues - MSME	_	-	-	-	-	-
	(-)	(-)	(-)	(-)	(-)	(-)
(vi) Disputed Dues - Others	-	-	-	-	-	-
	(-)	(-)	(-)	(-)	(-)	(-)
(v) Unbilled Dues	218.56	-	-	-	-	218.56
	(195.65)	(-)	(-)	(-)	(-)	(195.65)
TOTAL	962.32	88.47	9.86	1.59	1.35	1,063.59
	(911.16)	(121.31)	(11.96)	(2.07)	(2.79)	(1,049.29)

Figures in brackets () represents previous year 0.00 - Amount less than ₹ 50,000

Other Financial Liabilities - Non-Current		
	As at 31 <sup>st</sup> March 2023	As at 31 <sup>st</sup> March 2022
Retention money payable	14.45	19.94
TOTAL	14.45	19.94

Other Financial Liabilities - Current		
	As at 31st March 2023	As at 31 <sup>st</sup> March 2022
Unclaimed Dividend	2.64	2.64
Amount payable towards BTA (refer Note 45)	2.87	3.31
Liability for purchase of investment	4.00	4.25
Payable on purchase of assets	4.08	2.33
Trade / Security Deposit received	197.35	156.05
Liabilities for expenses	672.32	569.32
Derivative liabilities towards foreign exchange forward contracts	0.60	0.67
Retention money payable	21.61	14.65
Employees related liabilities	32.59	27.10
TOTAL	938.06	780.32

		(₹ in crores)
29 Provisions - Non-Current		
	As at 31 <sup>st</sup> March 2023	As at 31 <sup>st</sup> March 2022
Provision for Employee Benefits		
Gratuity (net) (refer Note 51)	11.86	5.86
Compensated Absences	60.97	53.27
Anniversary Awards	3.06	1.78
Premature Death Pension Scheme	2.37	2.13
Total Disability Pension Scheme	0.47	0.42
Other Retirement Benefits	1.34	6.94
Others (refer Note 55)	0.18	1.43
TOTAL	80.25	71.83
30 Provisions - Current		
	As at 31 <sup>st</sup> March 2023	As at 31 <sup>st</sup> March 2022
Provision for Employee Benefits		
Gratuity (net) (refer Note 51)	14.69	19.72
Compensated Absences	17.31	15.91
Anniversary Awards	0.53	0.31
Premature Death Pension Scheme	0.01	0.01
Total Disability Pension Scheme	0.08	0.07
Other Retirement Benefits	-	2.86
Provision for warranty expenses (refer Note 55)	2.36	3.81
TOTAL	34.98	42.69
31 Other Current Liabilities		
	As at 31 <sup>st</sup> March 2023	As at 31 <sup>st</sup> March 2022
Statutory remittances	84.78	93.18
Advance from customers	28.49	25.74
Other liabilities	1.92	2.00
TOTAL	115.19	120.92
32 Current Tax Liabilities (net)		
	As at 31 <sup>st</sup> March 2023	As at 31 <sup>st</sup> March 2022
Provision for Tax (net of Advance Tax)	43.82	13.74
TOTAL	43.82	13.74

Revenue from Operations		
	For the year ended 31 <sup>st</sup> March 2023	For the year ended 31 <sup>st</sup> March 2022
Revenue from Operations*		
Sale of Products	11,469.26	9,620.11
Sale of Services	282.36	259.86
TOTAL (A)	11,751.62	9,879.97
Other Operating Revenue		
Scrap Sales	21.97	17.69
Export Incentives	13.26	13.91
GST Refund	6.49	2.94
Others	5.76	6.45
TOTAL (B)	47.48	40.99
TOTAL (A+B)	11,799.10	9,920.96

<sup>\*</sup>The Group disaggregated revenues from contracts with customers by customer type and by geography. The Group believes that this disaggregation best depicts how the nature, amount, timing and uncertainty of its revenues and cash flows are affected by industry, market and other economic factors. For geographywise and customerwise breakup of revenue, refer Note 48.

Further, the Group derives its revenue from the transfer of goods at a point in time for its major service lines. This is consistent with the revenue information that is disclosed for each reportable segment under Ind AS 108 "Operating Segment".

Reconciliation of revenue recognised with the contracted price is as follows:		
	For the year ended 31 <sup>st</sup> March 2023	For the year ended 31 <sup>st</sup> March 2022
Contracted Price	13,049.20	10,799.35
Reduction towards variable consideration components*	(1,297.58)	(919.38)
Revenue Recognised	11,751.62	9,879.97

<sup>\*</sup>The reduction towards variable consideration includes discounts, rebates, incentives, promotional couponing and schemes.

34 Other Income		
	For the year ended 31st March 2023	For the year ended 31 <sup>st</sup> March 2022
Interest on:		
Bank Deposit (at amortised cost)	2.81	4.01
Overdue Trade Receivables	0.86	0.18
Income Tax Refund	2.63	-
Others	1.33	0.39
Dividend on:		
Investments in Preference Shares (at FVTPL)	1.21	1.22
Other Non-Operating Income:		
Windmill Income	2.99	1.78
Insurance claim received	1.41	3.29
Liabilities no longer required written back	0.39	9.29
Rental Income from Leases	1.49	1.20
Net gain arising on financial assets designated as at FVTPL	18.89	11.93
Profit on Sale of Assets (net)	2.27	-
Miscellaneous Income	13.33	3.01
TOTAL	49.61	36.30

36 Change in Inventories of Finished Goods, Work-in-Progress and Stock-in-Trade

Cost of Materials Consumed

Inventory at the beginning of the year

Less: Inventory at the end of the year

Add: Purchases

TOTAL

For the

600.19

5,253.26

5,853.45

812.71 5,040.74

year ended

For the

812.71

6,017.12

6,829.83

5,958.67

871.16

year ended

31st March

	For the year ended 31 <sup>st</sup> March 2023	For the year ended 31 <sup>st</sup> March 2022
Inventories at the end of the year		
Stock-in-Trade	237.36	197.91
Work-in-Progress	127.00	134.23
Finished Goods	569.29	539.79
Total (A)	933.65	871.93
Inventories at the beginning of the year		
Stock-in-Trade	197.91	156.29
Work-in-Progress	134.23	94.98
Finished Goods	539.79	375.70
Total (B)	871.93	626.97
TOTAL (B-A)	(61.72)	(244.96)
Salaries and Wages  Contribution to Provident and Other Funds (refer Note 51)  Share based Payments to Employees (refer Note 40)	year ended 31st March 2023 1,116.60 74.74	year ended 31st March 2022 987.38 64.38 28.09
Share-based Payments to Employees (refer Note 49)	40.16	32.51
Staff Welfare Expenses  TOTAL	1,245.63	1,112.36
88 Finance Costs		
	For the year ended 31 <sup>st</sup> March 2023	For the year ended 31 <sup>st</sup> March 2022
Interest expense on:		
Borrowings	24.20	25.28
Lease Liability (refer Note 54)	13.10	8.92
Dealer Deposits & others	10.34	7.88
TOTAL	47.64	42.08

			(₹ in crores)
39	Depreciation and Amortisation Expense		
		For the year ended 31 <sup>st</sup> March 2023	For the year ended 31 <sup>st</sup> March 2022
	Depreciation on Property, Plant and Equipment (refer Note 4)	177.67	164.22
	Depreciation on Right of Use of Assets (refer Note 5 and Note 54)	52.53	40.35
	Amortisation of Other Intangible Assets (refer Note 6)	39.54	35.04
	TOTAL	269.74	239.61
40	Other Expenses		
		For the year ended 31 <sup>st</sup> March 2023	For the year ended 31 <sup>st</sup> March 2022
	Consumption of Stores and Spares	56.92	49.12
	Clearing, Forwarding and Octroi Duty	428.33	388.38
	Power and Fuel	91.35	83.07
	Contract Labour	150.53	139.75
	Water Charges	5.69	4.82
	Rent (refer Note 54)	36.44	24.62
	Rates and Taxes	16.85	9.26
	Insurance	28.13	20.62
	License Fees	1.92	1.45
	Repairs:		
	Buildings 13.01		13.11
	Machinery 27.54		26.01
	Others         23.16		25.24
		63.71	64.36
	Directors' Fees	0.62	0.88
	Advertisement and Publicity	280.28	195.75
	Legal, Professional and Consultancy Fees	69.53	57.97
	Communication Expenses	10.24	10.49
	Printing and Stationery	6.26	4.89
	Travelling and Conveyance Expenses	130.31	76.62
	Bad Debts	1.43	6.87
	Provision for Doubtful Debts	6.91	16.73
	Processing and Packing Charges	115.48	102.76
	Sales Commission	13.24	10.52
	Payments to Auditor (refer Note a)	3.03	3.06
	Donations	1.58	0.88
	Commission To Non Executive Directors	2.22	2.00
	Corporate Social Responsibility Expenses	31.73	27.35
	Computer and Software Expenses	58.71	46.26
	Loss on Fixed Assets Sold / Discarded (net)	1.72	9.12
	Net Loss on Foreign Currency Transactions and Translation	34.23	21.74
	Miscellaneous Expenses	162.31	137.79
	TOTAL	1,809.70	1,517.13
а.	Details of Payments to Auditors of Parent and Subsidiaries (net of taxes)		
٥.	a) Auditor	2.37	2.35
	b) Tax Matters	0.04	
	c) Other Services	0.60	0.69
	d) Reimbursement of Expenses	0.02	0.02
	TOTAL	3.03	3.06
	TOTAL	5.03	5.06

Group's share of Total Comprehensive Income

41 Associates and Joint Ventures				
A. (i) Individually immaterial associates				
The Group has interests in the following individually immaterial associates	that are accounte	ed for using th	e equity meth	od:
Name of Associate		Principal activity	Place of incorporation and principal place of business	Proportion of ownership interest/ voting rights held by the Group
Vinyl Chemicals (India) Limited	Trading	in chemicals	India	40.64%
Aapkapainter Solutions Private Limited	Painting and W	/aterproofing Solutions	India	47.67%
Kaarwan Eduventures Private Limited		e, Interior and ral Designing	India	28.88%
Climacrew Private Limited		seaweed and eed products	India	33.33%
Buildnext Construction Solutions Private Limited (w.e.f. 21st November 2022)	End	to end home construction	India	24.13%
Finemake Technologies Private Limited (w.e.f. 1 <sup>st</sup> October 2022)	Supplie furniture mostly wardrobe, along		India	32.20%
				(₹ in crores)
(ii) Financial information in respect of Associate			For the year ended 31 <sup>st</sup> March 2023	For the year ended 31 <sup>st</sup> March 2022
Aggregate carrying amount of individually immaterial associates			95.02	60.66
Aggregate amounts of the Group's share of profit (net)			6.64	11.88
Aggregate amounts of the Group's share of Other Comprehensive Income			0.01	-
Group's share of Total Comprehensive Income			6.65	11.88
B. (i) Details of Joint Venture				
Name of Joint Venture	Principal activity	Place of incorpora- tion and	interest/	of ownership voting rights by the Group
		principal place of business	As at 31 <sup>st</sup> March 2023	As at 31 <sup>st</sup> March 2022
Plus Call Technical Services LLC (refer Note 7B and 56f)	Flooring, til- ing, painting, concrete work and related contracting activities	United Arab Emirates	-	40.00%
				(₹ in crores)
(ii) Financial information in respect of Joint Venture				
Particulars			For the year ended 31 <sup>st</sup> March 2023	For the year ended 31 <sup>st</sup> March 2022
Group's share of profit / (loss)			-	
Group's share of Other Comprehensive Income			-	

44 Research & Development Expenditure		
	For the year ended 31 <sup>st</sup> March 2023	ended 31 <sup>st</sup> March
Capital expenditure included in Property, Plant and Equipment	6.01	5.30
Revenue expenditure charged to the Consolidated Statement of Profit and Loss	76.31	65.24
TOTAL	82.32	70.54

During the financial year 2015-16, pursuant to a Business Transfer Agreement (BTA) entered into by the company with Nina Concrete Systems Private Limited (NCSPL), the company acquired the waterproofing Business (the "Business"), including all its assumed assets and assumed liabilities, of NCSPL, a private limited company based in India (the "Seller"), as a going concern and on a slump sale basis for a lump-sum consideration, with effect from 17th April 2015.

The terms and conditions of the BTA included a total purchase consideration of  $\mathfrak{F}$  82.02 crores, out of which  $\mathfrak{F}$  79.15 crores was settled by the Company to the Seller as of 31<sup>st</sup> March 2023. A balance amount of  $\mathfrak{F}$  2.87 crores including Holdback Amount is payable by the Company to the Seller after settlement of the unrealised Net Working Capital.

An amount of the identified Net Working Capital, i.e. Receivables, Inventories, Retention Monies receivables, etc which was not fully realised by 15<sup>th</sup> April 2020, was to be deducted by the Company from the Holdback amount and the balance was to be paid to the seller or recovered from the seller. The settlement of which was to be completed by 31<sup>st</sup> October 2020, post verification of books of account.

Due to pandemic, the verification of books by Independent Audit firm got delayed. The report is now submitted by the Independent auditors and is under discussion. The same will be finalised in the Financial Year 2023-24.

#### 46 Earnings Per Share (EPS)

The following reflects the Profit and Share data used in the Basic and Diluted EPS computations:

	For the year ended 31st March 2023	For the year ended 31 <sup>st</sup> March 2022
Basic:		
Profit attributable to shareholders of the Company (₹ in crores)	1,273.25	1,207.56
Weighted average number of equity shares in calculating basic EPS	50,83,00,950	50,81,64,425
Par value per share (₹)	1.00	1.00
Earning per share (Basic) (₹)	25.05	23.76
Diluted:		
Profit attributable to shareholders of the Company (₹.in crores)	1,273.25	1,207.56
Weighted average number of equity shares in calculating basic EPS	50,83,00,950	50,81,64,425
Add: Effect of Employee Stock Option Scheme / Plan	3,52,660	3,85,070
Weighted average number of equity shares in calculating diluted EPS	50,86,53,610	50,85,49,495
Par value per share (₹)	1.00	1.00
Earning per share (Diluted) (₹)	25.03	23.75

## **Related Party Disclosures**

Related Party Disclosures as required by Ind-AS 24, "Related Party Disclosures" are given below:

(i)	Rela	tionships:	
	a.	Vinyl Chemicals (India) Ltd	Associate
	b.	Aapkapainter Solutions Private Limited (refer Note 56(a))	Associate
	C.	Kaarwan Eduventures Private Limited (refer Note 56(a))	Associate
	d.	Climacrew Private Limited (refer Note 56(a))	Associate
	e.	Buildnext Construction Solutions Pvt Ltd (refer Note 56(a))	Associate
	f.	Finemake Technologies Private Limited (refer Note 56(a))	Associate
	g.	Plus Call Technical Services LLC (upto 31st October 2022)	Joint Venture
	h.	Parekh Marketing Ltd	Significant Influence of KMP
	i.	Pargro Investment Pvt Ltd	Significant Influence of KMP
	j.	Kalva Marketing and Services Ltd	Significant Influence of KMP
	k.	Dr. Fixit Institute of Structural Protection and Rehabilitation	Significant Influence of KMP
(ii)	Key	Management Personnel (KMP):	
	а.	Shri M B Parekh	Executive Chairman
	b.	Shri N K Parekh	Vice Chairman
	C.	Shri Bharat Puri	Managing Director
	d.	Shri A B Parekh	Whole Time Director
	e.	Shri A N Parekh	Whole Time Director
	f.	Shri Sudhanshu Vats (w.e.f. 18 <sup>th</sup> May 2022)	Deputy Managing Director
	g.	Shri Joseph Varghese (w.e.f. 9 <sup>th</sup> November 2022)	Whole Time Director
	h.	Shri Sandeep Batra	Chief Financial Officer (w.e.f. 1st June 2022) & Whole Time Director (w.e.f. 9th November 2022)
	i.	Shri Debabrata Gupta (upto 9 <sup>th</sup> November 2022)	Whole Time Director
	j.	Shri Bansi S. Mehta	Non-Executive Independent Director
	k.	Shri Sanjeev Aga	Non-Executive Independent Director
	l.	Shri Uday Chander Khanna	Non-Executive Independent Director
	m.	Smt. Meera Shankar	Non-Executive Independent Director
	n.	Shri Vinod Kumar Dasari	Non-Executive Independent Director
	0.	Shri Piyush Pandey	Non-Executive Independent Director
	p.	Shri Rajeev Vasudeva	Non-Executive Independent Director
	q.	Shri Meher Pudumjee (w.e.f. 18 <sup>th</sup> May 2022)	Non-Executive Independent Director
(iii)	Clos	e member of Key Management Personnel:	
	a.	Smt Mala M Parekh	Wife of Executive Chairman

## (iv) Transactions with Related Parties for the year ended 31st March 2023 are as follows:

	Nature of Transaction	Fo	or the year ended 31st	March 2023	Fo	r the year ended 31st	March 2022
	Notice of Horisoction	Associate	KMP / Significant	TOTAL	Associate	KMP / Significant	TOTAL
		and Joint	Influence of KMP /		and Joint	Influence of KMP /	.5
		Venture	Close member of		Venture	Close member of	
			КМР			KMP	
a.	Sales and Related Income						
	Parekh Marketing Ltd	-	118.01	118.01	-	92.40	92.40
	Sub-Total (a)	-	118.01	118.01	-	92.40	92.40
b.	Income from Services Rendered						
	Aapkapainter Solutions Private Limited	0.04	-	0.04	-	-	-
	Sub-Total (b)	0.04	-	0.04	-	-	-
C.	Dividend Received						
	Vinyl Chemicals (India) Ltd	7.45	-	7.45	2.80	-	2.80
	Sub-Total (c)	7.45		7.45	2.80	-	2.80
d.	Purchase of Goods						
	Vinyl Chemicals (India) Ltd	896.49	-	896.49	714.00	-	714.00
	Sub-Total (d)	896.49	-	896.49	714.00	-	714.00
e.	Rent Paid / (Received)						
	Smt Mala Parekh		0.90	0.90		0.69	0.69
	Parekh Marketing Ltd		0.09	0.09		0.08	0.08
	Pargro Investment Pvt Ltd	-	(80.0)	(0.08)	-	(0.07)	(0.07)
	Sub-Total (e)	-	0.91	0.91	-	0.70	0.70
t.	Reimbursement of expenses made						
	Parekh Marketing Ltd	-	0.03	0.03	-	0.03	0.03
	Sub-Total (f)	-	0.03	0.03	-	0.03	0.03
g.	Expense for services received						
	Dr. Fixit Institute of Structural Protection	-	0.46	0.46	-	0.11	0.11
	and Rehabilitation						
	Finemake Technologies Pvt Ltd		0.07	0.07	-	- 0.11	0.11
h	Sub-Total (g)	al of the Co	0.53	0.53	-	0.11	0.11
h.	Compensation of Key Management Personn Remuneration / Commission to Directors:	ei oi the coi	прапу:				
	i Short Term Employee benefits - Shri M B Parekh		3.90	3.90	_	2.06	3.86
			15.96	15.96		3.86	15.75
	- Shri Bharat Puri - Shri A B Parekh		1.90			1.49	
	- Shri A N Parekh		6.72	1.90 6.72		6.57	1.49
			1.36				
	- Shri Debabrata Gupta - Shri Sudhanshu Vats*		8.89	1.36		2.52	2.52
	- Shri Joseph Varghese		1.09	1.09			
	- Shri Sandeep Batra**		3.64	3.64			
	Sub-Total	-	43.46		-	2010	30.19
	ii Share-based payments***	-	43.40	43.46	-	30.19	30.19
	Shri Bharat Puri					26.58	26.50
				<u>-</u>			26.58
	Shri Debabrata Gupta Sub-Total	-	-	-	-	0.05 26.63	0.05
	ii Sitting Fees and Commission	-	2.80	2.80	-	26.63	26.63 2.74
Ь	-	-	111.23	111.23	-	100.90	
h.					-		100.90
i.	Outstanding Balances: i Trade Receivables (net)		AS at 31°	March 2023		AS at 31°	March 2022
	Parekh Marketing Ltd	_	22.02	22.02		20.23	20.22
	Sub-Total	-	22.02	22.02	-	20.23	20.23 20.23
	ii Trade Payables (net)		22.02	22.02		20.23	20.23
	Vinyl Chemicals (India) Ltd	17.35		17.75	2.02		רח ר
				17.35	2.03		2.03
	Finemake Technologies Pvt Ltd	0.01	-	0.01	2.02	-	- 2.02
	Sub-Total	17.36	-	17.36	2.03	-	2.03
	iii Loans & Advances	204		204			
	Aapkapainter Solutions Private Limited	2.04	-	2.04	-	-	-
	Sub-Total  * includes Remuneration as Deputy MD west	2.04	-	2.04	-	-	-

includes Remuneration as Deputy MD w.e.f.  $18^{th}$  May 2022 amounting to  $\stackrel{?}{\sim}$  8.07 crores.

<sup>\*\*</sup> includes Remuneration as Whole Time Director w.e.f.  $9^{th}$  November 2022 amounting to  $\overline{\epsilon}$  2.06 crores.

<sup>\*\*\*</sup> Share-based payments does not include stock options which will be subject to vesting conditions in accordance with the 2016 plan.

#### 48 Segment information

#### **Business Segment:**

The Group operates in two business segments namely Consumer & Bazaar (C&B) and Business to Business (B2B). C&B segment covers sale of products mainly to end consumers which are retail users such as carpenters, painters, plumbers, mechanics, households, students, offices, etc. Sale consists of mainly adhesives, sealants, art and craft materials and construction and paint chemicals. B2B covers sale of products to end customers which are mainly large business users. This includes Industrial Products (IP) such as adhesives, synthetic resins, organic pigments, pigment preparations, construction chemicals (projects), surfactants, etc. and caters to various industries like packaging, textiles, paints, joineries, printing inks, paper, leather, etc. Others mainly includes sale of raw materials.

Operating Segment disclosures are consistent with the information provided to and reviewed by the Managing Director (Chief Operating Decision Maker).

(₹ in crores)

Business Segments		Year 202	2-23		Year 2021-22			
		Business to	Others	TOTAL		Business to	Others	TOTAL
	& Bazaar	Business			& Bazaar	Business		
Revenue								
Segment Revenue	9,401.67	2,579.56	102.19	12,083.42	7,794.41	2,278.32	63.70	10,136.43
Less: Inter Segment Revenue (at cost plus fixed margin)	(41.86)	(242.46)	-	(284.32)	(23.97)	(191.50)	-	(215.47)
Net Revenue	9,359.81	2,337.10	102.19	11,799.10	7,770.44	2,086.82	63.70	9,920.96
Revenue based on geography								
India				10,243.58				8,458.50
Outside India				1,555.52				1,462.46
Segment result	2,054.82	234.21	5.67	2,294.70	1,933.70	152.70	(2.16)	2,084.24
Unallocable Expenses				(563.93)				(473.66)
Unallocable Income				24.63				27.60
Operating Income				1,755.40				1,638.18
Finance Cost				(47.64)				(42.08)
Interest / Dividend Income				8.84				5.80
Share of Profit of Associates/Joint Ventures				6.64				11.88
Profit Before Tax				1,723.24				1,613.78
Tax Expense				(434.37)				(407.02)
Profit for the year				1,288.87				1,206.76
Other Comprehensive Income				32.45				(22.11)
Total Comprehensive Income				1,321.32				1,184.65
Share of Non-Controlling Interest - Loss				18.60				(2.28)
Total Comprehensive Income attributable to shareholders				1,302.72				1,186.93
The above includes :								
Depreciation and Amortisation (allocable)	139.40	62.19	-	201.59	130.50	54.21	-	184.71
Depreciation and Amortisation (unallocable)				68.15				54.90
Capital Expenditure (including Capital Work-In-Progress) (allocable)	349.74	90.45	-	440.19	206.13	161.78	-	367.91
Capital Expenditure (unallocable)				70.73				14.68
Capital Expenditure				510.92				382.59
India				505.18				372.13
Outside India				5.74				10.46

There is no transactions with single external customer which amounts to 10% or more of the Group's revenue

Segment Assets & Liabilities	As at 31st March 2023			As at 31st March 2022				
	Consumer & Bazaar	Business to Business	Others	TOTAL	Consumer & Bazaar	Business to Business	Others	TOTAL
Segment Assets	7,319.60	1,830.36	17.07	9,167.03	6,804.00	1,850.86	11.74	8,666.60
Unallocable Assets				1,357.99				849.02
Total Assets				10,525.02				9,515.62
Assets based on geography :								
India				9,550.77				8,626.57
Outside India				974.25				889.05
Segment Liabilities	1,539.61	971.31	3.59	2,514.51	1,699.18	974.19	1.00	2,674.37
Unallocable Liabilities				564.59				238.64
Total liabilities				3,079.10				2,913.01
Other Information								
Capital Employed				7,445.92				6,602.61

## Employee Stock Option Scheme

#### a) Details of Employee Share Options

In the Annual General Meeting of the Company held on 24th July 2012, the shareholders approved the issue of 50,76,486 equity shares under the Scheme titled "Employee Stock Option Scheme 2012" (ESOS 2012). The Board approved Employees Stock Option Scheme covering 3,00,000 Stock options, in terms of the regulations of the Securities and Exchange Board of India. The ESOS 2012 allows the issue of options to Eligible employees of the Company. Each option comprises one underlying equity share. The exercise price of each option shall be ₹ 1/- per equity share. The options vest in the manner as specified in ESOS 2012. Options may be exercised within 5 years from the date of vesting.

ESOP 2016 covering grant of 45,00,000 options (including 2,50,000 Options to be granted to Eligible Employees/ Directors of the subsidiary Companies) was approved by the shareholders through Postal Ballot on 2<sup>nd</sup> April 2016. Each option comprises one underlying equity share. The exercise price shall be ₹ 1/- per option or such other higher price as may be fixed by the Board or Committee. Options to be granted under the Plan shall vest not earlier than one year but not later than a maximum of six years from the date of grant of such options. In the case of Eligible Employee who has not completed 3 years of employment as on date of the grant of Options then the Options which are due for vesting before completion of 3 years as above, shall vest as on the completion of 3 years of employment in the Company by the Employee concerned or as may be approved by the Nomination and Remuneration Committee. Vested Options will have to be exercised within 3 years from the date of respective vesting.

The following share based payment arrangements were in existence during the current & prior years:

	Option Series	Number	Grant date	Vesting date	Exercise price (₹)	Fair value at grant date (₹)
1	Granted on 8 <sup>th</sup> November 2017-ESOP 2016	28,750	08.11.2017	08.11.2018	1.00	734.15
		28,750	08.11.2017	08.11.2019	1.00	734.15
2	Granted on 11th April 2018-ESOP 2016	4,150	11.04.2018	11.04.2019	1.00	976.94
		4,150	11.04.2018	11.04.2020	1.00	976.94
3	Granted on 30 <sup>th</sup> October 2018-ESOP 2016	1,33,200	30.10.2018	30.10.2019	1.00	931.19
		1,33,200	30.10.2018	30.10.2020	1.00	931.19
		1,500	30.10.2018	30.10.2019	1.00	924.50
		1,500	30.10.2018	30.10.2020	1.00	924.50
		2,000	30.10.2018	30.10.2021	1.00	924.50
4	Granted on 23 <sup>rd</sup> January 2019-ESOP 2016	3,000	23.01.2019	23.01.2022	1.00	1,112.48
		3,000	23.01.2019	23.01.2023	1.00	1,112.48
		4,000	23.01.2019	23.01.2024	1.00	1,112.48
		1,500	23.01.2019	29.01.2021	1.00	1,127.85
		1,500	23.01.2019	29.01.2022	1.00	1,127.85
		1,500	23.01.2019	01.02.2021	1.00	1,127.85
		1,500	23.01.2019	01.02.2022	1.00	1,127.85
5	Granted on 13 <sup>th</sup> May 2019-ESOP 2016	2,500	13.05.2019	13.05.2020	1.00	1,124.69
6	Granted on 29 <sup>th</sup> January 2020-ESOP 2016	4,000	29.01.2020	31.01.2021	1.00	1,449.90
		500	29.01.2020	31.01.2021	1.00	1,444.56
		500	29.01.2020	31.01.2022	1.00	1,444.56
		2,500	29.01.2020	18.11.2022	1.00	1,433.92
		2,500	29.01.2020	18.11.2023	1.00	1,433.92
7	Granted on 5 <sup>th</sup> August 2020-ESOP 2016	5,000	05.08.2020	05.08.2022	1.00	1,318.08
		5,000	05.08.2020	05.08.2023	1.00	1,318.08
		1,400	05.08.2020	05.08.2021	1.00	1,319.96
		1,050	05.08.2020	05.08.2022	1.00	1,319.96
		1,050	05.08.2020	05.08.2023	1.00	1,319.96

	Option Series	Number	Grant date	Vesting date	Exercise price (₹)	Fair value at grant date (₹)
8	Granted on 4 <sup>th</sup> November 2020-ESOP 2016	15,245	04.11.2020	04.11.2021	1.00	1,536.91
		15,245	04.11.2020	04.11.2022	1.00	1,536.91
		1,17,500	04.11.2020	04.11.2021	1.00	1,536.91
		1,17,500	04.11.2020	04.11.2022	1.00	1,536.91
9	Granted on 9 <sup>th</sup> October 2021-ESOP 2016	25,000	09.10.2021	13.10.2022	1.00	2,422.93
		25,000	09.10.2021	13.10.2023	1.00	2,422.93
10	Granted on 9 <sup>th</sup> November 2021-ESOP 2016	2,775	09.11.2021	09.11.2023	1.00	2345.77
		2,775	09.11.2021	09.11.2024	1.00	2345.77
		3,700	09.11.2021	09.11.2025	1.00	2345.77
		14,100	09.11.2021	09.11.2024	2,390.75	944.34
		14,100	09.11.2021	09.11.2025	2,390.75	944.34
		18,800	09.11.2021	09.11.2026	2,390.75	944.34
11	Granted on 24th January 2022-ESOP 2016	1,000	24.01.2022	24.01.2024	1.00	2,667.05
		1,000	24.01.2022	24.01.2025	1.00	2,667.05
12	Granted on 11th March 2022-ESOP 2016	800	11.03.2022	11.03.2023	1.00	2,325.81
		800	11.03.2022	11.03.2024	1.00	2,325.81
		900	11.03.2022	11.03.2025	1.00	2,325.81
13	Granted on 18 <sup>th</sup> May 2022- ESOP 2016	165	18.05.2022	18.05.2024	1.00	2,142.47
		165	18.05.2022	18.05.2025	1.00	2,142.47
14	Granted on 24 <sup>th</sup> Jan 2023- ESOP 2016	5,000	24.01.2023	01.06.2025	1.00	2,368.65
		5,000	24.01.2023	01.06.2026	1.00	2,391.47
		7,500	24.01.2023	01.06.2027	2,205.00	1,131.02

#### b) Fair value of share options granted

The fair value of the stock options has been estimated using Black-Scholes / Binomial model which takes into account as of grant date the exercise price and expected life of the option, the current market price of underlying stock and its expected volatility, expected dividends on stock and the risk free interest rate for the expected term of the option.

Inputs into the model	Granted on 8 <sup>th</sup> November 2017-ESOP 2016	Granted on 11 <sup>th</sup> April 2018-ESOP 2016	Granted on 30 <sup>th</sup> October 2018-ESOP 2016	Granted on 23 <sup>rd</sup> January 2019-ESOP 2016		
Share price (on the date previous to grant date)	758.55	1,000.15	961.55	1,152.80	1,152.80	1,152.80
Exercise price	1.00	1.00	1.00	1.00	1.00	1.00
Date of vesting (1)	08.11.2018	11.04.2019	30.10.2019	23.01.2022	29.01.2021	01.02.2021
Dividend yield (%)	0.85	0.62	2.54	0.84	0.84	0.84
Option life (no. of years)	2.50	2.50	2.50	6.00	5.02	5.02
Risk free interest rate (%)	6.69	7.09	8.01	7.56	7.49	7.49
Expected volatility (%)	22.12	21.65	23.20	24.34	23.87	23.86
Date of vesting (2)	08.11.2019	11.04.2020	30.10.2020	23.01.2023	29.01.2022	01.02.2022
Dividend yield (%)	0.91	0.66	3.62	0.84	0.84	0.84
Option life (no. of years)	3.50	3.50	3.50	7.00	6.02	6.03
Risk free interest rate (%)	6.64	7.28	8.02	7.58	7.56	7.56
Expected volatility (%)	24.01	23.59	23.24	24.37	24.32	24.30
Date of vesting (3)	-	-	30.10.2021	23.01.2024	-	-
Dividend yield (%)	-	- 1	4.82	0.84	-	-
Option life (no. of years)	-	-	4.50	8.00	-	-
Risk free interest rate (%)	-	-	8.15	7.65	-	-
Expected volatility (%)	-	-	24.34	24.40	-	-

Inputs into the model

grant date)

Exercise price

Share price (on the date previous to

Granted

1,154.45

1.00

1,461.60

1.00

2019-ESOP

Granted on 29th January 2020

1,461.60

1.00

**ESOP 2016** 

1,461.60

1.00

Granted on 05th August 2020

1,342.80

05.08.2022

1.00

0.72

5.00

5.13

25.39

0.72

6.00

5.62

25.95

Granted on

2022-ESOP

2,700.60

24.01.2024

2016

1.00

0.49

5.00

6.07

23.20

0.49

6.00

6.31

23.42

24.01.2025

05.08.2023

**ESOP 2016** 

1,342.80

05.08.2021

1.00

0.72

4.00

4.89

22.94

0.72

5.00

5.13

25.39

0.72

6.00

5.62

25.95

2016

1.00

0.49

4.00

5.96

24.60

0.49

5.00

6.17

23.80

0.49

6.00

6.47

23.62

11.03.2025

11.03.2024

Granted on

11th March

2,349.90

11.03.2023

05.08.2023

05.08.2022

Inputs into the model	Granted on 18 <sup>th</sup> May 2022-ESOP 2016	24 <sup>th</sup>	Granted on January 2023 - ESOP 2016
Share price (on the date previous to grant date)	2,169.55	2,409.60	2,409.60
Exercise price	1.00	1.00	2,205.00
Date of vesting (1)	18.05.2024	01.06.2025	01.06.2027
Dividend yield (%)	0.49	0.56	0.56
Option life (no. of years)	5.00	5.36	7.36
Risk free interest rate (%)	7.15	7.22	7.38
Expected volatility (%)	24.20	24.06	23.42
Date of vesting (2)	18.05.2025	01.06.2026	-
Dividend yield (%)	0.49	0.56	-
Option life (no. of years)	6.00	6.36	-
Risk free interest rate (%)	7.19	7.32	-
Expected volatility (%)	23.85	23.76	-

#### c) Movements in Share Options during the year

Particulars	During the year ended 31 <sup>st</sup> March 2023		During the year ende 31 <sup>st</sup> March 202	
	Options (No's)	Weighted average exercise price per option	Options (No's)	Weighted average exercise price per option
Option outstanding at the beginning of the year				
- ESOP 2016	3,84,740	₹1	4,19,540	₹1
Granted during the year				
- ESOP 2016	17,830	₹ 928.09	1,10,750	₹ 1,015.16
Vested during the year - ESOP 2016	1,61,125	₹1	1,35,130	₹1
Exercised during the year - ESOP 2016	25,825	₹1	1,35,035	₹1
Lapsed during the year*				
- ESOP 2016	24,085	₹1	10,515	₹1
Options outstanding at the end of the year				
- ESOP 2016	3,52,660	₹1	3,84,740	₹1
Options available for grant				
- ESOS 2012	34,200	₹1	34,200	₹1
- ESOP 2016	37,41,230	₹1	37,34,975	₹1
The weighted average share price at the date of exercise for stock options exercised during the year		2,342.26		2,461.08
Range of exercise price for options outstanding at the end of the year		₹1- ₹2,390.75		₹1- ₹2,390.75

 $<sup>\</sup>ensuremath{^{*}}$  Lapsed due to termination of employment with the Company

#### **Financial Instruments**

#### Capital Management (A)

The Group manages its capital to ensure that the Group will be able to continue as going concern while maximising the returns to stakeholders through the optimum utilisation of the equity balance. The capital structure of the Group consists of equity and borrowings.

#### (B) Categories of Financial Instruments

(₹ in crores)

	As at 31 <sup>st</sup> March 2023	As at 31 <sup>st</sup> March 2022
Financial Assets		
Measured at Fair Value Through Profit or Loss (FVTPL)		
Investments in Mutual funds, Preference Shares, Debentures and Bonds	598.26	229.47
Derivative assets towards foreign exchange forward contracts	0.06	0.44
Measured at fair value through other comprehensive income (FVTOCI)		
Investments in Equity Instruments, Preference Shares and Debentures	187.58	167.83
Measured at amortised cost		
Investments in Promissory Notes	-	0.65
Trade Receivables	1,535.27	1,430.54
Cash and Cash Equivalents	310.16	352.07
Other Bank balances	16.49	3.10
Loans	33.52	22.27
Other Financial Assets	154.10	150.02
Total Financial Assets	2,835.44	2,356.39
Financial liabilities		
Measured at Fair Value Through Profit or Loss (FVTPL)		
Derivative liabilities towards foreign exchange forward contracts	0.60	0.67
Measured at amortised cost		
Borrowings	163.26	287.34
Trade Payables	1,063.59	1,049.29
Lease Liabilities	227.35	128.49
Other Financial liabilities	951.91	799.59

#### (C) Financial risk management objectives

The Group's Treasury function provide services to the business, co-ordinates access to domestic and international financial markets, monitors and manages the financial risks relating to the operations of the Group through internal risk reports which analyse exposures by degree and magnitude of risks. These risks include market risk, credit risk and liquidity risk. The Group undertakes transactions denominated in foreign currencies; consequently, exposures to exchange rate fluctuations arise. Exchange rate exposures are managed within approved policy parameters utilising foreign exchange forward contracts. Compliance with policies and exposure limits is a part of Internal Financial Controls. The Group does not enter into or trade in financial instruments, including derivative financial instruments, for speculative purposes.

#### (D) Market risk

The Group's activities expose it primarily to the financial risk of changes in foreign currency exchange rates (see Note E below). The Group enters into foreign exchange forward contracts to manage its exposure to foreign currency risk of net imports.

#### (E) Foreign currency risk management

The carrying amounts of the Group's foreign currency denominated monetary assets and monetary liabilities at the end of the reporting period are as follows.

	Foreign Cı	urrency Exposure (in FC)	Foreign C	urrency Exposure (₹ in crores)
	31 <sup>st</sup> March 2023	31 <sup>st</sup> March 2022	31 <sup>st</sup> March 2023	31 <sup>st</sup> March 2022
Amounts recoverable / (advance) in foreign currency on ac	count of the following	ng:		
EUR	11,71,830.37	8,97,400.36	10.49	7.58
USD	1,87,76,424.67	1,28,78,819.85	154.15	97.51
GBP	1,68,840.00	15,929.25	1.72	0.16
Amounts (payable) / advance in foreign currency on accou	nt of the following:			
AED	2,64,462.44	2,88,560.60	0.59	0.59
AUD	1,820.00	29,820.00	0.01	0.17
CHF	(9,347.80)	(13,780.80)	(80.0)	(0.11)
EUR	17,97,299.41	15,25,661.40	16.09	12.89
GBP	1,90,429.40	(17,06,367.06)	1.94	(16.94)
JPY	(60,00,000.00)	(1,14,28,300.00)	(0.37)	(0.72)
SGD	(3,04,090.88)	-	(1.88)	-
USD	(2,90,25,731.31)	(4,11,90,526.05)	(238.30)	(311.85)
ZAR	64,255.58	64,255.58	0.03	0.03

#### (i) Foreign currency sensitivity analysis

The Group is mainly exposed to the USD, EUR and GBP. The following table demonstrates the sensitivity to a 2% increase or decrease in the USD, EUR and GBP against INR with all other variables held constant. The sensitivity analysis is prepared on the net unhedged exposure of the Group as at the reporting date. 2% represents management assessment of reasonably possible changes in foreign exchange rates.

(₹ in crores)

(₹ in crores)

EUR im	npact
For the year ended 31st March 2023	For the year ended 31 <sup>st</sup> March 2022
0.53	0.41

GBP impact
For the year ended ye 31 <sup>st</sup> March 2023
0.07

- (a) This is mainly attributable to the exposure of outstanding USD receivables and payables at the end of the reporting period.
- (b) This is mainly attributable to the exposure of outstanding EUR receivables and payables at the end of the reporting period.
- (c) This is mainly attributable to the exposure of outstanding GBP receivables and payables at the end of the reporting period.

  In management's opinion, the sensitivity analysis is unrepresentative of the inherent foreign exchange risk because the exposure at the end of the reporting period does not reflect the exposure during the year.

#### (ii) Foreign exchange forward contracts

It is the policy of the Group to enter into foreign exchange forward contracts to cover foreign currency payments (net of receipts) in USD, EUR, GBP and AUD. The Group enters in to contracts with terms upto 90 days. The Group's philosophy does not permit any speculative calls on the currency. It is driven by conservatism which guides that we follow conventional wisdom by use of Forward contracts in respect of Trade transactions.

Regulatory Requirements: The Group will alter its hedge strategy in relation to the prevailing regulatory framework and quidelines that may be issued by RBI, FEDAI, ISDA or other regulatory bodies from time to time.

Mode of taking Cover: Based on the outstanding details of import payable and exports receivable (in weekly baskets) the net trade import exposure is arrived at (i.e. Imports – Exports = Net trade exposures). The Net trade import exposure arrived at is netted off with the outstanding forward cover as on date and with the surplus foreign currency balance available in EEFC A/Cs. Forward cover is obtained from bank for each of the aggregated exposures and the Trade deal is booked. The forward cover deals are all backed by actual trade underlines and settlement of these contracts on maturity are by actual delivery of the hedged currency for settling the underline hedged trade transaction.

The following table details the foreign exchange forward contracts outstanding at the end of the reporting period:

Outstanding contracts	Average excha	inge rates (₹)	Foreign Curre	ency (Amount)
	31 <sup>st</sup> March 2023	31 <sup>st</sup> March 2022	31 <sup>st</sup> March 2023	31 <sup>st</sup> March 2022
USD - Buy	82.65	76.07	2,32,38,224.00	3,23,26,444.10

(₹ in crores)

Outstanding contracts	Nominal <i>I</i>	Amounts	Fair value asse	ets / (liabilities)
	31 <sup>st</sup> March 2023	31 <sup>st</sup> March 2022	31 <sup>st</sup> March 2023	31 <sup>st</sup> March 2022
USD - Buy	191.99	246.06	(0.60)	(0.16)

The line-items in the balance sheet that include the above hedging instruments are "Other financial assets" of ₹ 0.06 crores (₹ 0.44 crores as at 31st March 2022) and "Other financial liabilities" ₹ 0.60 crores (₹ 0.67 crores as at 31st March 2022) (refer Note 14 and 28 respectively).

At 31<sup>st</sup> March 2023, the aggregate amount of loss under foreign exchange forward contracts recognised in the Consolidated Statement of Profit and Loss is ₹ 0.44 crores (gain of ₹ 0.14 crores as at 31<sup>st</sup> March 2022).

#### (F) Credit risk management

Credit risk refers to risk that a counterparty will default on its contractual obligations resulting in financial loss to the Group. Credit risk arises primarily from financial assets such as trade receivables (refer Note 10), investment in mutual funds, derivative financial instruments, other balances with banks, loans and other receivables.

The Group has adopted a policy of only dealing with counterparties that have sufficiently high credit rating. The Group's exposure and credit ratings of its counterparties are continuously monitored and the aggregate value of transactions is reasonably spread amongst the counterparties.

Credit risk arising from investment in mutual funds, derivative financial instruments and other balances with banks is limited and there is no collateral held against these because the counterparties are banks and recognised financial institutions with high credit ratings assigned by the international credit rating agencies.

#### (G) Liquidity risk management

Liquidity risk is the risk that the Group will encounter difficulty in raising funds to meet commitments associated with financial instruments that are settled by delivering cash or another financial asset. Liquidity risk may result from an inability to sell a financial asset quickly at close to its fair value.

The Group has an established liquidity risk management framework for managing its short term, medium term and long term funding and liquidity management requirements. The Group's exposure to liquidity risk arises primarily from mismatches of the maturities of financial assets and liabilities. The Group manages the liquidity risk by maintaining adequate credit facilities in cash and cash equivalents. The Group also has adequate credit facilities agreed with banks to ensure that there is sufficient cash to meet all its normal operating commitments in a timely and cost-effective manner.

#### (i) Liquidity risk tables

The following tables detail the Group's remaining contractual maturity for its derivative and non-derivative financial liabilities with agreed repayment periods. The tables have been drawn up based on the undiscounted cash flows of financial liabilities based on the earliest date on which the Group will be liable to pay.

The tables include both interest and principal cash flows. To the extent that interest flows are floating rate, the undiscounted amount is derived from interest rate curves at the end of the reporting period.

(₹ in crores)

	Less than 1 year	1-5 years	More than 5 years	TOTAL	Carrying Amount
As at 31 <sup>st</sup> March 2023					
Non-interest bearing					
Trade Payables	1,063.59	-	-	1,063.59	1,063.59
Other Financial Liabilities	740.11	14.45	-	754.56	754.56
	1,803.70	14.45	-	1,818.15	1,818.15
Lease Liabilities (undiscounted)	62.72	168.67	24.13	255.52	227.35
ixed interest rate instruments					
Trade / Security Deposit received	197.35	-	-	197.35	197.35
/ariable interest rate instruments					
Borrowings	163.26	-	-	163.26	163.26
Current Maturity of Term Loan	-	-	-	-	-
erivative liabilities towards foreign xchange forward contracts	0.60	-	-	0.60	0.60
s at 31 <sup>st</sup> March 2022					
Non-interest bearing					
Trade Payables	1,049.29	-	-	1,049.29	1,049.29
Other Financial Liabilities	623.60	19.94	-	643.54	643.54
	1,672.89	19.94	-	1,692.83	1,692.83
Lease Liabilities (undiscounted)	40.21	90.24	32.64	163.09	128.49
Fixed interest rate instruments					
Trade / Security Deposit received	156.05	-	-	156.05	156.05
/ariable interest rate instruments					
Borrowings	284.37	1.72	-	286.09	286.09
Current Maturity of Term Loan	1.25	-	-	1.25	1.25
Derivative liabilities towards foreign exchange forward contracts	0.67	=	-	0.67	0.67

#### (H) Fair value measurements

This note provides information about how the Group determines fair values of various financial assets and financial liabilities.

(i) Fair value of the Group's financial assets and financial liabilities that are measured at fair value on a recurring basis.

Some of the Group's financial assets and financial liabilities are measured at fair value at the end of each reporting period. The following table gives information about how the fair values of these financial assets and financial liabilities are determined (in particular, the valuation technique(s) and inputs used).

Financial Assets / Financial Liabilities	Fair v	alue	Fair value	Valuation
	As at 31 <sup>st</sup> March 2023	As at 31 <sup>st</sup> March 2022	hierarchy	Technique(s) and key input(s)
1 Investment in Mutual Funds, Preference Shares, Debentures and Bonds (FVTPL)	Various funds - aggregate fair value of ₹ 576.80 crores	Various funds - aggregate fair value of ₹ 217.84 crores	Level 1	Refer note i.
Derivative assets & liabilities towards foreign currency forward contracts and Alternative Investment Fund (FVTPL)	Assets - ₹ 0.06 crores Liabilities- ₹ 0.60 crores Investment funds - aggre- gate fair value of ₹ 21.05 crores	Assets - ₹ 0.44 crores Liabilities- ₹ 0.67 crores Investment funds - aggre- gate fair value of ₹ 11.64 crores	Level 2	Refer note ii.
3 Investment in Equity and Preference Shares (FVTOCI)	Aggregate fair value of ₹ 181.84 crores	Aggregate fair value of ₹ 166.32 crores	Level 3	Refer note iii.
4 Investment in Promissory Notes (amortised cost) and Debentures (FVTOCI)	Aggregate fair value of ₹ 6.14 crores	Aggregate fair value of ₹ 2.15 crores	Level 3	Refer note iii.

#### Notes:

- i. Quoted bid prices in active market.
- ii. Mark to market values acquired from banks/ financial institution, with whom the Group has contracts.
- iii. If one or more of the significant inputs is not based on observable market data, the fair value is determined using generally accepted pricing models based on a discounted cash flow analysis, with the most significant inputs being the discount rate. Similarly, unquoted equity instruments where most recent information to measure fair value is insufficient, or if there is a wide range of possible fair value measurements, cost has been considered as best estimate of fair value.

There has been no change in the valuation methodology for Level 3 inputs during the year.

A one percentage point change in the unobservable inputs used in fair valuation of Level 3 assets and liabilities does not have a significant impact in its value.

#### (ii) Financial instruments measured at amortised cost

The carrying amount of financial assets and financial liabilities measured at amortised cost in the financial statements are a reasonable approximation of their fair values since the Group does not anticipate that the carrying amounts would be significantly different from the values that would eventually be received or settled.

(d) National Pension Scheme

The Provident Fund and the State Defined Contribution Plans are operated by the Regional Provident Fund Commissioner, the Superannuation Fund is administered by the LIC of India and National Pension Fund is administered by Pension Fund Regulatory and Development Authority (PFRDA), as applicable, for all eligible employees. Under the schemes, the Group is required to contribute a specified percentage of payroll cost to the retirement benefit schemes to fund the benefits. These funds are recognised by the Income Tax Authorities.

#### The Group has recognised the following amounts in the Consolidated Statement of Profit and Loss:

(₹ in crores)

			For the year ended 31 <sup>st</sup> March 2023	For the year ended 31 <sup>st</sup> March 2022
	(i)	Contribution to Provident Fund	41.75	36.11
	(ii)	Contribution to Employees' Superannuation Fund	0.66	0.80
	(iii)	Contribution to Employees' State Insurance Scheme & Labour Welfare Fund	0.22	0.29
	(iv)	Contribution to Employees' Pension Scheme 1995	11.19	9.91
	(v)	Contribution to National Pension Scheme	5.90	4.77
	vi)	Other Funds (International)	0.86	1.29
	TOT	AL	60.58	53.17
(B)	Def	ined Benefit Plans		
	Gra	tuity		
(C)	Oth	er Long-Term Benefits		
	(a)	Compensated Absences		
	(b)	Anniversary Awards		
	(c)	Premature Death Pension Scheme		
	(d)	Total Disability Pension Scheme		

## Valuations in respect of above have been carried out by independent actuary, as at the balance sheet date, based on the following assumptions:

		Valuation	is as at	
		31 <sup>st</sup> March 2023	31 <sup>st</sup> March 2022	
(i)	Discount Rate (per annum)	7.31% - 25.00%	6.25% - 14.97%	
(ii)	Rate of increase in Compensation levels (per annum)	6.50% - 10%	6.50% - 10%	
(iii)	Expected Rate of Return on Assets	7.31% - 25.00%	6.91% - 14.97%	
(iv)	Attrition Rate	1.00% to 26.00%	1.00% to 26.00%	
(v)	Retirement Age	60 years	60 years	
(vi) The expected rate of return on plan assets is determined after considering several applicable factors such as the composition of the plan assets, investment strategy, market scenario,etc. In order to protect the capital and optimise returns within acceptable risk parameters, the plan assets are well diversified.				
(vii) The discount rate is based on the prevailing market yields of Government of India securities as at the balance sheet date for the estimated term of the obligations.				

viii) The estimate of future salary increases considered, takes into account the inflation, seniority, promotion, increments and other relevant factors.

#### Note on other risks:

- 1 Investment Risk The funds are invested by LIC and they provide returns basis the prevalent bond yields, LIC on an annual basis requests for contributions to the fund, while the contribution requested may not be on the same interest rate as the bond yields provided, basis the past experience it is low risk.
- 2 Interest Risk LIC does not provide market value of assets, rather maintains a running statement with interest rates declared annually The fall in interest rate is not therefore offset by increase in value of Bonds, hence may pose a risk.
- 3 Longevity Risk Since the gratuity payment happens at the retirement age of 58-60, longevity impact is very low at this age, hence this is a non-risk.
- 4 Salary Risk The liability is calculated taking into account the salary increases, basis past experience of the Group's actual salary increases with the assumptions used, they are in line, hence this risk is low risk.

(₹ in crores)

	(₹ in crore					
			31°	March 2023	31°	<sup>t</sup> March 2022
			Gratuity Funded	Gratuity Unfunded	Gratuity Funded	Gratuity Unfunded
(i)	Cha	nges in Present value of Obligation				
	1	Present value of defined benefit obligation at the beginning of the year	127.30	6.46	106.72	5.06
	2	Previous period adjustments	1.82	6.29	(0.54)	-
	3	Current Service Cost	12.22	0.90	10.55	0.73
	4	Interest Cost	8.36	0.38	6.67	0.30
	5	Actuarial (Gains) / Loss arising from changes in:				
		- demographic assumption	-	(0.18)	-	(0.11)
		- financial assumption	(3.11)	(0.12)	(2.77)	(0.13)
		- experience adjustment	1.54	0.64	15.65	1.08
	6	Benefits Paid	(12.05)	(0.57)	(9.05)	(0.31)
	7	Foreign Currency Translation	(0.56)	0.01	0.07	(0.16)
	8	Present value of defined benefit obligation at the end of the year	135.52	13.81	127.30	6.46
(ii)	Cha	nges in Fair value of Plan Assets				
	1	Fair value of plan assets at the beginning of the year	108.18	-	102.89	-
	2	Expected Return on Plan Assets	7.69	-	6.97	-
	3	Actuarial Loss	0.73	-	0.78	-
	4	Employer's Contributions	18.99	-	7.27	-
	5	Benefits Paid	(11.29)	-	(7.14)	-
	6	Benefits to be receivable from fund	(0.84)	-	(2.66)	-
	7	Foreign Currency Translation	(0.68)	-	0.07	-
	8	Fair value of plan assets at the end of the year	122.78	-	108.18	-
(iii)	Net	Benefit (Asset) / Liability				
	1	Defined benefit obligation	135.52	13.81	127.30	6.46
	2	Fair value of plan assets	122.78	-	108.18	-
	3	Net Benefit (Asset) / Liability	12.74	13.81	19.12	6.46

						(111 610165)
			31 <sup>st</sup> March 2023		31	st March 2022
			Gratuity Funded	Gratuity Unfunded	Gratuity Funded	Gratuity Unfunded
(iv)	Expe	enses recognised in the Consolidated Statement of Profit and Loss	1 011020	Official	Turided	Omanaea
` ,	1	Current Service Cost	12.22	0.90	10.55	0.73
	2	Past Service Cost	-	(0.01)	-	(0.01)
	3	Interest cost on benefit obligation (net)	0.67	0.38	(0.33)	0.27
	4	Total Expenses recognised in the Consolidated Statement of	12.89	1.27	10.22	0.99
		Profit and Loss				
	_					
(v)		reasurement Effects recognised in Other Comprehensive Income for the	ne year			
	1	Actuarial (Gains) / Loss arising from changes in:				
		- demographic assumption	-	(0.18)	-	(0.11)
		- financial assumption	(3.11)	(0.12)	(2.77)	(0.13)
		- experience adjustment	1.48	0.64	15.59	1.08
	2	Return on plan asset	(0.64)	-	(0.78)	-
	3	Recognised in Other Comprehensive Income	(2.27)	0.34	12.04	0.84
(vi)	Actu	al return on plan assets	8.69	-	4.91	-
(vii)	Sens	sitivity Analysis				
	Defi	ned Benefit Obligation				
	Disc	ount Rate				
	а	Discount Rate - 100 basis points	144.88	7.19	135.73	6.89
	b	Discount Rate + 100 basis points	126.43	6.39	118.39	6.09
	Sala	ry Increase Rate				
	а	Rate - 100 basis points	126.31	6.39	118.29	6.09
	b	Rate + 100 basis points	144.85	7.17	135.68	6.89
	_					

#### Note on Sensitivity Analysis

- Sensitivity analysis for each significant actuarial assumptions of the Group which are discount rate and salary assumptions as of the end of the reporting period, showing how the defined benefit obligation would have been affected by changes is called out in the table above.
- The method used to calculate the liability in these scenarios is by keeping all the other parameters and the data same as in the base liability calculation except for the parameters to be stressed.
- 3 There is no change in the method from the previous period and the points / percentage by which the assumptions are stressed are same to that in the previous year.

(viii)	Expected Future Cashflows				
	Year 1	17.00	1.56	16.37	1.10
	Year 2	21.73	1.12	19.32	0.85
	Year 3	12.79	0.96	10.73	0.77
	Year 4	11.32	0.86	10.95	0.68
	Year 5	11.58	0.70	10.02	0.66
	Year 6 to 10	58.41	2.42	55.60	2.45
(ix)	Average Expected Future Working Life (yrs)	7.13	7.78	12.04	5.93

#### 52 Subsidiaries

Details of the Group's subsidiaries at the end of the reporting period are as follows:

	Name of Subsidiary	Place of incorporation and operation	Proportion of ownership interest and voting rights held by the Group			
			As at 31 <sup>st</sup> March 2023	As at 31 <sup>st</sup> March 2022		
a.	Fevicol Company Ltd (Fevicol)	India	100.00%	100.00%		
b.	Bhimad Commercial Company Pvt Ltd (Bhimad)	India	100.00%	100.00%		
C.	Pidilite Ventures Private Limited (formerly known as Madhumala Ventures Pvt Ltd)	India	100.00%	100.00%		
d.	Pagel Concrete Technologies Pvt Ltd (PCTPL)	India	80.00%	80.00%		
e.	Building Envelope Systems India Ltd (BESI)	India	60.00%	60.00%		
f.	Nina Percept Private Limited	India	74.58%	74.58%		
g.	Hybrid Coatings (Hybrid)	India	60.00%	60.00%		
h.	Pidilite International Pte Ltd (PIPL)	Singapore	100.00%	100.00%		
i.	Pidilite Middle East Ltd (PMEL)	United Arab Emirates	100.00%	100.00%		
j.	Pulvitec do Brasil Industria e Comercio de Colas e Adesivos Ltda (Pulvitec)	Brazil	100.00%	100.00%		
k.	Pidilite USA Inc (PUSA)	USA	100.00%	100.00%		
l.	Pidilite MEA Chemicals LLC (Jupiter)*	United Arab Emirates	49.00%	49.00%		
m.	PT Pidilite Indonesia (PTPI)	Indonesia	100.00%	100.00%		
n.	Pidilite Speciality Chemicals Bangladesh Pvt Ltd (PSCB)	Bangladesh	100.00%	100.00%		
0.	Pidilite Innovation Centre Pte Ltd (PICPL)	Singapore	100.00%	100.00%		
p.	Pidilite Industries Egypt SAE (PIE)	Egypt	100.00%	100.00%		
q.	Pidilite Bamco Ltd (Bamco)	Thailand	100.00%	100.00%		
ſ.	Pidilite Chemical PLC (PCPLC)	Ethiopia	100.00%	100.00%		
S.	PIL Trading (Egypt) LLC (PTC)	Egypt	100.00%	100.00%		
t.	Pidilite Industries Trading (Shanghai) Co Ltd (Pidilite Shanghai)	China	100.00%	100.00%		
U.	Bamco Supply and Services Ltd (BSSL)*	Thailand	49.00%	49.00%		
V.	ICA Pidilite Pvt Ltd (ICA)*	India	50.00%	50.00%		
W.	Cipy Polyurethanes Pvt Ltd (refer Note 56c)	India	100.00%	100.00%		
Х.	Pidilite Lanka (Pvt) Ltd (PLPL)	Sri Lanka	76.00%	76.00%		
у.	Nebula East Africa Pvt Ltd (Nebula)	Kenya	100.00%	100.00%		
Z.	Nina Lanka Construction Technologies (Pvt) Ltd (Nina Lanka)**	Sri Lanka	72.70%	72.70%		
аа.	Pidilite Ventures LLC	USA	100.00%	100.00%		
ab.	Pidilite East Africa Limited	Kenya	55.00%	55.00%		
ac.	Pidilite Grupo Puma Pvt Ltd (PGPPL)*#	India	50.00%	50.00%		
ad.	Pidilite C-Techos Pvt Ltd#	India	60.00%	60.00%		
ae.	Pidilite Litokol Pvt Ltd	India	60.00%	60.00%		
af.	Pidilite Grupo Puma Manufacturing Ltd (PGPML)*	India	50.00%	50.00%		
ag.	Nina Percept (Bangladesh) Pvt Ltd***	Bangladesh	71.81%	71.81%		
ah.	Pidilite C-Techos Walling Ltd	India	60.00%	60.00%		
ai.	Tenax Pidilite India Pvt Ltd	India	70.00%	70.00%		
aj.	Pidilite Adhesives Pvt Ltd (refer Note 56c)	India	100.00%	100.00%		

Pidilite MEA Chemicals LLC, BSSL, ICA, PGPPL, and PGPML are subsidiaries of the Group even though the Group has 49%, 49%, 50%, 50% and 50% ownership interest and voting rights in the subsidiaries respectively. However, based on the relevant facts and circumstances, control and management of these entities lie with the Group. The Group has the power to direct the relevant activities of these entities and therefore controls these entities.

<sup>\*\*</sup> Nina Lanka Construction Technologies (Pvt) Ltd (Nina Lanka) is a 100% subsidiary of Nina Percept Private Limited and Pidilite Lanka (Pvt) Ltd

<sup>\*\*\*</sup> Nina Percept (Bangladesh) Pvt Ltd (Nina Bangladesh) is a 100% subsidiary of Nina Percept Private Limited and Pidilite Speciality Chemicals Bangladesh Pvt Ltd (PSCB)

During the previous year, on completion of winding up procedures, Pidilite Grupo Puma Private Limited (w.e.f. 27<sup>th</sup> October 2021) and Pidilite C-Techos Private Limited (w.e.f. 1st February 2022) were struck off by Registrar of Companies.

							(₹ in crores)
53	Ta	xes					
	1.	Deferred Tax					
		Particulars				As at 31 <sup>st</sup> March 2023	As at 31 <sup>st</sup> March 2022
		Deferred Tax Assets (net)				(20.15)	(21.28)
		Deferred Tax Liabilities (net)				398.15	398.45
		TOTAL				378.00	377.17
	а	2022-23					
		Deferred tax (assets) / liabilities in relation to:					
		Particulars	Opening Balance	Recognised in Profit or Loss	Recognised in Other Comprehensive Income	Foreign Currency Translation	Closing Balance
		Property, Plant and Equipment & Intangible Assets	450.83	(4.10)	income -	0.79	447.52
		FVTPL financial assets	4.29	(3.03)	4.33	0.01	5.60
		Other Provisions	(9.31)	-	-	(0.68)	(9.99)
		Allowance for Doubtful Debts	(24.13)	(0.83)		(0.21)	(25.17)
		Provision for Employee Benefits	(19.82)	(3.16)	0.48		(22.50)
		Share issue and buy-back costs	(1.11)	1.11			-
		Tax Losses	(23.58)	6.21	-	(0.09)	(17.46)
		TOTAL	377.17	(3.80)	4.81	(0.18)	378.00
	ь	2021-22					
		Deferred tax (assets) / liabilities in relation to:					
		Deferred tax (assets) / liabilities in relation to:	Opening Balance	Recognised in Profit or Loss	Recognised in Other Comprehensive Income	Foreign Currency Translation	Closing Balance
		Deferred tax (assets) / liabilities in relation to:  Property, Plant and Equipment & Intangible Assets			in Other Comprehensive	Currency	
		Property, Plant and Equipment &	Balance	Profit or Loss	in Other Comprehensive	Currency Translation	Balance
		Property, Plant and Equipment & Intangible Assets	Balance 446.04	Profit or Loss 5.41	in Other Comprehensive	Currency Translation	Balance 450.83
		Property, Plant and Equipment & Intangible Assets  FVTPL financial assets  Other Provisions  Allowance for Doubtful Debts	446.04 6.82 (7.99) (20.18)	5.41 (2.53) (1.39) (3.91)	in Other Comprehensive	Currency Translation (0.62)	450.83 4.29 (9.31) (24.13)
		Property, Plant and Equipment & Intangible Assets  FVTPL financial assets  Other Provisions  Allowance for Doubtful Debts  Provision for Employee Benefits	446.04 6.82 (7.99)	5.41 (2.53) (1.39) (3.91) (0.26)	in Other Comprehensive	Currency Translation (0.62)	450.83 4.29 (9.31)
		Property, Plant and Equipment & Intangible Assets  FVTPL financial assets  Other Provisions  Allowance for Doubtful Debts  Provision for Employee Benefits  Share issue and buy-back costs	446.04 6.82 (7.99) (20.18) (16.33) (1.78)	5.41 (2.53) (1.39) (3.91) (0.26)	in Other Comprehensive Income	Currency Translation (0.62) - 0.07 (0.04)	450.83 4.29 (9.31) (24.13) (19.82)
		Property, Plant and Equipment & Intangible Assets  FVTPL financial assets  Other Provisions  Allowance for Doubtful Debts  Provision for Employee Benefits  Share issue and buy-back costs  Tax Losses	446.04 6.82 (7.99) (20.18) (16.33) (1.78) (25.14)	5.41 (2.53) (1.39) (3.91) (0.26) 0.67	in Other Comprehensive Income  (3.23)	Currency Translation (0.62) - 0.07 (0.04) - - 0.47	450.83 4.29 (9.31) (24.13) (19.82) (1.11) (23.58)
		Property, Plant and Equipment & Intangible Assets  FVTPL financial assets  Other Provisions  Allowance for Doubtful Debts  Provision for Employee Benefits  Share issue and buy-back costs	446.04 6.82 (7.99) (20.18) (16.33) (1.78)	5.41 (2.53) (1.39) (3.91) (0.26)	in Other Comprehensive Income	Currency Translation (0.62) - 0.07 (0.04)	450.83 4.29 (9.31) (24.13) (19.82) (1.11)
		Property, Plant and Equipment & Intangible Assets  FVTPL financial assets  Other Provisions  Allowance for Doubtful Debts  Provision for Employee Benefits  Share issue and buy-back costs  Tax Losses  TOTAL	446.04 6.82 (7.99) (20.18) (16.33) (1.78) (25.14)	5.41 (2.53) (1.39) (3.91) (0.26) 0.67	in Other Comprehensive Income  (3.23)	Currency Translation (0.62) - 0.07 (0.04) - - 0.47	450.83 4.29 (9.31) (24.13) (19.82) (1.11) (23.58)
		Property, Plant and Equipment & Intangible Assets  FVTPL financial assets  Other Provisions  Allowance for Doubtful Debts  Provision for Employee Benefits  Share issue and buy-back costs  Tax Losses  TOTAL  Income Taxes	8alance 446.04 6.82 (7.99) (20.18) (16.33) (1.78) (25.14) 381.44	5.41 (2.53) (1.39) (3.91) (0.26) 0.67 1.09 (0.92)	in Other Comprehensive Income  (3.23)	Currency Translation (0.62) - 0.07 (0.04) - - 0.47	450.83 4.29 (9.31) (24.13) (19.82) (1.11) (23.58)
	а	Property, Plant and Equipment & Intangible Assets  FVTPL financial assets  Other Provisions  Allowance for Doubtful Debts  Provision for Employee Benefits  Share issue and buy-back costs  Tax Losses  TOTAL  Income Taxes  Income Tax recognised in Consoldated Statement	8alance 446.04 6.82 (7.99) (20.18) (16.33) (1.78) (25.14) 381.44	5.41 (2.53) (1.39) (3.91) (0.26) 0.67 1.09 (0.92)	in Other Comprehensive Income  (3.23)	Currency Translation (0.62) - 0.07 (0.04) - - 0.47 (0.12)	450.83 4.29 (9.31) (24.13) (19.82) (1.11) (23.58)
	а	Property, Plant and Equipment & Intangible Assets  FVTPL financial assets  Other Provisions  Allowance for Doubtful Debts  Provision for Employee Benefits  Share issue and buy-back costs  Tax Losses  TOTAL  Income Taxes	8alance 446.04 6.82 (7.99) (20.18) (16.33) (1.78) (25.14) 381.44	5.41 (2.53) (1.39) (3.91) (0.26) 0.67 1.09 (0.92)	in Other Comprehensive Income  (3.23)	Currency Translation (0.62) - 0.07 (0.04) - - - 0.47	450.83 4.29 (9.31) (24.13) (19.82) (1.11) (23.58)
	<b>a</b> Par	Property, Plant and Equipment & Intangible Assets  FVTPL financial assets  Other Provisions  Allowance for Doubtful Debts  Provision for Employee Benefits  Share issue and buy-back costs  Tax Losses  TOTAL  Income Taxes  Income Tax recognised in Consoldated Statement	8alance 446.04 6.82 (7.99) (20.18) (16.33) (1.78) (25.14) 381.44	5.41 (2.53) (1.39) (3.91) (0.26) 0.67 1.09 (0.92)	in Other Comprehensive Income  (3.23)	Currency Translation  (0.62)  - 0.07  (0.04)  - 0.47  (0.12)  For the year ended 31st March	450.83 4.29 (9.31) (24.13) (19.82) (1.11) (23.58) 377.17  For the year ended 31st March
	<b>a</b> Par	Property, Plant and Equipment & Intangible Assets  FVTPL financial assets  Other Provisions  Allowance for Doubtful Debts  Provision for Employee Benefits  Share issue and buy-back costs  Tax Losses  TOTAL  Income Taxes  Income Tax recognised in Consoldated Statementiculars	8alance 446.04 6.82 (7.99) (20.18) (16.33) (1.78) (25.14) 381.44	5.41 (2.53) (1.39) (3.91) (0.26) 0.67 1.09 (0.92)	in Other Comprehensive Income  (3.23)	Currency Translation  (0.62)  - 0.07  (0.04)  - 0.47  (0.12)  For the year ended 31st March	450.83 4.29 (9.31) (24.13) (19.82) (1.11) (23.58) 377.17  For the year ended 31st March
	<b>a</b> Par	Property, Plant and Equipment & Intangible Assets  FVTPL financial assets Other Provisions Allowance for Doubtful Debts Provision for Employee Benefits Share issue and buy-back costs Tax Losses TOTAL  Income Taxes Income Tax recognised in Consoldated Statementiculars	8alance 446.04 6.82 (7.99) (20.18) (16.33) (1.78) (25.14) 381.44	5.41 (2.53) (1.39) (3.91) (0.26) 0.67 1.09 (0.92)	in Other Comprehensive Income  (3.23)	Currency Translation (0.62)  - 0.07 (0.04)  - 0.47 (0.12)  For the year ended 31st March 2023	450.83 4.29 (9.31) (24.13) (19.82) (1.11) (23.58) 377.17  For the year ended 31st March 2022
	<b>a</b> Par	Property, Plant and Equipment & Intangible Assets  FVTPL financial assets  Other Provisions  Allowance for Doubtful Debts  Provision for Employee Benefits  Share issue and buy-back costs  Tax Losses  TOTAL  Income Taxes  Income Tax recognised in Consoldated Statementiculars  rrent Tax  In respect of the current year	8alance 446.04 6.82 (7.99) (20.18) (16.33) (1.78) (25.14) 381.44	5.41 (2.53) (1.39) (3.91) (0.26) 0.67 1.09 (0.92)	in Other Comprehensive Income  (3.23)	Currency Translation  (0.62)  0.07 (0.04)  0.47 (0.12)  For the year ended 31st March 2023	450.83 4.29 (9.31) (24.13) (19.82) (1.11) (23.58) 377.17  For the year ended 31st March 2022
	a Par Cur	Property, Plant and Equipment & Intangible Assets  FVTPL financial assets  Other Provisions  Allowance for Doubtful Debts  Provision for Employee Benefits  Share issue and buy-back costs  Tax Losses  TOTAL  Income Taxes  Income Tax recognised in Consoldated Statementiculars  rrent Tax  In respect of the current year  In respect of prior years	8alance 446.04 6.82 (7.99) (20.18) (16.33) (1.78) (25.14) 381.44	5.41 (2.53) (1.39) (3.91) (0.26) 0.67 1.09 (0.92)	in Other Comprehensive Income  (3.23)	Currency Translation  (0.62)	## A Solution   ## A Solution

Income tax expense recognised in the Consolidated Statement of Profit and Loss

407.02

434.37

b The Income Tax expense for the year can be reconciled to the accounting profit as follows:		
Particulars	For the year ended 31 <sup>st</sup> March 2023	For the year ended 31 <sup>st</sup> March 2022
Profit before tax (after exceptional items)	1,716.60	1,601.90
Income Tax Rate (%)*	25.17	25.17
Income Tax expense	432.03	403.17
Effect of income that is exempt from taxation	(3.05)	(1.90)
Effect of expenses that are not deductible in determining taxable profit	10.35	8.95
Effect of lower rate of tax	(0.46)	(0.72)
Effect of previously unrecognised and unused tax losses and deductible temporary differences now recognised as deferred tax liabilities	0.60	0.04
Effect of subsidiary companies taxed at a different rate than the Parent Company	10.00	2.92
Effect of concessions (Deduction u/s 35(iv) for Capital Expenditure)	(5.26)	(1.31)
Others	(9.85)	(4.67)
TOTAL	434.36	406.48
Adjustments recognised in the current year in relation to the current tax of prior years	0.01	0.54
Income tax expense recognised in the Consolidated Statement of profit and Loss	434.37	407.02

<sup>\*</sup> The Tax rate used for the above reconciliation is the corporate tax rate of 25.17% (25.17% for the year ended 31<sup>st</sup> March 2022) payable by corporate entities in India on taxable profits under Indian Tax Law.

c Income Tax recognised in Other Comprehensive Income		
	For the year ended 31 <sup>st</sup> March 2023	For the year ended 31 <sup>st</sup> March 2022
Tax arising on income and expenses recognised in Other Comprehensive Income:		
Re-measurement of Defined Benefit Obligation	(4.81)	3.23
Income Tax recognised in Other Comprehensive Income	(4.81)	3.23

(₹ in crores)

54 Lease		
Impact of Ind AS 116 on the Consolidated Statement of Profit and Loss:		
Particulars	For the year ended 31 <sup>st</sup> March 2023	For the year ended 31 <sup>st</sup> March 2022
Interest on lease liabilities (refer Note 38)	13.10	8.92
Depreciation of Right-of-use assets (refer Note 39)	52.53	40.35
Deferred tax (credit)	(3.43)	(0.64)
Impact on the Consolidated Statement of Profit and Loss for the year	62.20	48.63
Expenses related to short term lease incurred during the year (refer Note 40)	36.44	24.62

### 55 Details of provisions

The Group has made provision for various contractual obligations and disputed liabilities based on its assessment of the amount it estimates to incur to meet such obligations, details of which are given below:

Particulars	Opening Balance	Additions	Utilisation	Foreign Currency Translation	Closing Balance
Provision for Warranty Expenses	3.81	0.60	(2.06)	0.01	2.36
	(3.02)	(4.43)	((3.85))	(0.21)	(3.81)
Provision for Others	1.43	0.00	(1.23)	(0.02)	0.18
	(0.67)	(0.99)	-	(( 0.23))	(1.43)
TOTAL	5.24	0.60	(3.29)	(0.01)	2.54
	(3.69)	(5.42)	((3.85))	((0.02))	(5.24)

Figures in brackets () represents previous year

#### 56 Other Information

- a) Pidilite Ventures Private Limited (formerly known as Madhumala Ventures Pvt Ltd), a wholly owned subsidiary of the Company:
  - (i) invested an amount of ₹ 3.65 crores in current year in the Abeyaantrix Technology Private Limited. The company operates a software-enabled platform for construction contractors to manage documents, and record financial transactions, known by the name of Onsite.
  - (ii) invested an amount of ₹ 23.89 crores in current year in the Buildnext Construction Solutions Private Limited. The company is engaged in providing end to end home construction services.
  - (iii) invested an amount of ₹ 15.37 crores in previous year in the Aapkapainter Solutions Pvt Ltd (Aapkapainter). The company is engaged in providing painting and waterproofing solutions to retail consumer.
  - (iv) invested an amount of ₹ 1.50 crores in previous year in the Pepperfry Private Limited (formerly known as M/s. Trendsutra Platform Services) by subscription to Non Cumulative Compulsory Convertible Debentures / Compulsory Convertible Non-Cumulative Preference Shares. Pepperfry is an online furniture chain in India.
  - (v) invested an amount of ₹ 18.45 crores in previous year in the Homevista Décor & Furnishings Pvt Ltd (HomeLane) by subscription to Equity and Compulsory Convertible Cumulative Preference Shares.
     HomeLane is a fast growing home interiors company backed by strong tech-stack and presence in 7 cities with 16 experience centers in India.
  - (vi) invested an amount of ₹ 1.56 crores in previous year in the Constrobot Robotics Pvt Ltd by subscription to Equity Shares. The company is engaged in the business of research and development, designing, manufacturing, trading and dealing in robotic equipments etc.
  - (vii) invested an amount of ₹ 3.75 crores in previous year in the Kaarwan Eduventures Private Limited by subscription to Cumulative Compulsory Convertible Preference Shares. The company is engaged in the business of Architecture, Interior and General Designing etc.
  - (viii) invested an amount of ₹ 9.00 crores in current year (₹ 2.00 crores in previous year) in the Finemake Technologies Private Limited by subscription to Preference Shares. The company is engaged in business of providing interior designing services.
  - (ix) invested an amount of ₹ 0.49 crores in current year (₹ 10,000 in previous year) in the Climacrew Private Limited by subscription to Equity Shares. The company is engaged in business of supply of seaweed and seaweed products.
- b) During the previous year, ICA Pidilite Pvt Ltd, subsidiary of the Company made buy back of shares from the Parent Company and other shareholder. Tax paid on such buy back is debited to Retained Earnings in Consolidated Financials.

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- c) During the previous year, the Parent Company has filed two merger applications with National Company Law Tribunal (NCLT) with respect to merger of its wholly owned subsidiaries namely Pidilite Adhesives Pvt Ltd (PAPL). and Cipy Polyurethanes Pvt Ltd (CIPY). Consequent to the filing of NCLT orders approving the mergers with Registrar of Companies, mergers have become effective from Appointed date 1st April 2022. This being a common control transaction accordingly, no impact on the Consolidated Financial Statements.
- d) During the current year, the Company has paid Dividend of ₹ 10.00 per equity share of ₹ 1 each for the financial year 2021-22.
- e) Pidilite USA Inc, a wholly owned subsidiary of the Parent Company has decided to discontinue the operations of its Sargent Art Division, in a phased manner, over the next year. Revenue from operations and Profit / (Loss) before tax pertaining to Sargent Art Division for the year ended 31<sup>st</sup> March 2023 is ₹ 128.8 crores and (₹ 5.2 crores) respectively. The above does not constitute a material event to the Group.
- f) During the current year, Plus Call Technical Services LLC, Joint Venture of the Group have been wound up on 31st October 2022.

#### Additional Regulatory Information Required By Schedule III To The Companies Act, 2013:

a) Details of struck off companies with whom the Group has transaction during the year or outstanding balance as on Balance Sheet date:

Name of Struck off Company	Nature of transactions with struck-off Company	As at 31st March 2023	As at 31 <sup>st</sup> March 2022
Prarabdh Commercial India Private Limited	Receivable	0.62	-
Surface Care Technologist Private Limited#	Receivable	0.31	0.31
Affinity Cine Media Private Limited#	Payable	0.00*	-
Winsel Marketing Private Limited#	Payable	0.00*	-
Nespal Air Water Heater Private Limited#	Payable	0.05	-
Unickon Fincap Private Limited	Dividend	0.00*	-
Crystal Infowave Solutions Private Limit	Dividend	0.00*	-

- \* denotes amount less than ₹ 50,000
- # there were no new transactions with these companies during the year
- b) The Parent and Indian subsidiaries does not have any benami property held in its name. No proceedings have been initiated on or are pending against the Company for holding benami property under the Benami Transactions (Prohibition) Act, 1988 (45 of 1988) and Rules made thereunder.
- c) The Parent and Indian subsidiaries has not been declared wilful defaulter by any bank or financial institution or other lender or government or any government authority.
- d) The Parent and Indian subsidiaries has complied with the requirement with respect to number of layers as prescribed under Section 2(87) of the Companies Act, 2013 read with the Companies (Restriction on number of layers) Rules, 2017.
- e) There is no income surrendered or disclosed as income during the year in tax assessments under the Income Tax Act, 1961 (such as search or survey), that has not been recorded in the books of account.
- f) The Parent and Indian subsidiaries has not traded or invested in crypto currency or virtual currency during the year.
- g) The Parent and Indian subsidiaries does not have any charges or satisfaction of charges which is yet to be registered with Registrar of Companies beyond the statutory period.
- h) The Parent and its subsidiaries, associates and joint venture which are companies incorporated in India, whose financial statements have been audited under the Act, have not received any funds from any person(s) or entity(ies), including foreign entities ("Funding Parties"), with the understanding, whether recorded in writing or otherwise, that the Parent or any of such subsidiaries, associates and joint venture shall, directly or indirectly, lend or invest in other persons or entities identified in any manner whatsoever by or on behalf of the Funding Party ("Ultimate Beneficiaries") or provide any guarantee, security or the like on behalf of the Ultimate Beneficiaries except as disclosed in Note 56(a).

#### Approval of financial statements

The consolidated financial statements are approved for issue by the Audit Committee and by the Board of Directors at their respective meetings held on 8<sup>th</sup> May 2023.

# Additional information as required by Paragraph 2 of the General Instructions for Preparation of Consolidated Financial Statements to Schedule III to the Companies Act, 2013

(₹ in crores)

								in crores) re in Total
Name of the entity				Share in Other Comprehensive Income Compreh				
	As % of	Liabilities Amount	As % of	and Loss Amount	As % of	ve Income Amount		<u>e Income</u> Amount
	consolidated		consoli-		consolidated		consolidated	
	net assets		dated Profit and		Other Comprehensive		total Comprehensive	
			Loss		Income		Income	
Pidilite Industries Limited	82.24	6,123.80	91.86	1,184.02	434.61	141.01	100.28	1,325.03
Indian Subsidiaries				,				
Bhimad Commercial Co Pvt Ltd	0.02	1.48	-	0.06	-	_	0.00*	0.06
Building Envelope Systems India Ltd	0.07	5.53	(1.22)	(15.66)			(1.19)	(15.66)
Fevicol Company Ltd	0.00*	0.29	- ()	(0.01)			(0.00)*	(0.01)
Hybrid Coatings	0.09	6.71	(0.80)	(10.29)	(0.03)	(0.01)	(0.78)	(10.30)
Pidilite Ventures Private Limited	2.58	191.97	(0.00)	0.05	39.45	12.80	0.97	12.85
(formerly known as Madhumala Ventures	2.30	151.57		0.03	55.45	12.00	0.57	12.05
Pvt Ltd) (Madhumala)								
Nina Percept Private Limited	1.48	110.42	3.53	45.48	(3.76)	(1.22)	3.35	44.26
Pagel Concrete Technologies Pvt Ltd		0.07	_	_		-		-
ICA Pidilite Pvt Ltd	1.40	104.34	(4.26)	(54.96)	(0.31)	(0.10)	(4.17)	(55.06)
Pidilite C-Techos Walling Ltd	0.02	1.14	(0.04)	(0.46)		-	(0.03)	(0.46)
Pidilite Grupo Puma Manufacturing Ltd	0.33	24.80	(0.14)	(1.79)		_	(0.14)	(1.79)
Pidilite Litokol Pvt Ltd	0.35	26.04	(0.25)	(3.25)		_	(0.25)	(3.25)
Tenax Pidilite India Pvt Ltd	0.42	31.34	(2.51)	(32.29)		_	(2.44)	(32.29)
Foreign Subsidiaries	52	33	(2.3.)	(32.23)			(2)	(32.23)
Pidilite Bamco Ltd	0.69	51.07	0.44	5.61	5.71	1.85	0.56	7.46
Bamco Supply and Services Ltd	0.05	4.55	0.14	1.82	0.58	0.19	0.16	2.01
Pidilite MEA Chemicals LLC	0.87	65.10	6.67	85.96	16.71	5.42	6.92	91.38
Pidilite Chemical PLC	(0.00)*	(0.00)*	- 0.07	03.90	(0.22)	(0.07)	(0.01)	(0.07)
			1.25	16.02		12.16		28.18
Pidilite Industries Egypt SAE  Pidilite Industries Trading (Shanghai) Co Ltd	0.27	20.03			37.48	0.01	2.13	
			(0.07)	(0.96)	0.03		(0.07)	(0.95)
Pidilite Innovation Centre Pte Ltd	0.14	10.11	(0.50)	(6.38)	0.89	0.29	(0.46)	(6.09)
Pidilite International Pte Ltd	0.41	30.45	(1.27)	(16.40)	(415.91)	(134.94)	(11.45)	(151.34)
Pidilite Lanka (Pvt) Ltd	0.36	26.45	1.21	15.60	26.67	8.65	1.84	24.25
Pidilite Middle East Ltd	0.00*	0.02	(0.01)	(0.16)	(29.57)	(9.59)	(0.74)	(9.75)
Pidilite Speciality Chemicals Bangladesh Pvt Ltd	1.40	104.32	4.23	54.45	(13.69)	(4.44)	3.78	50.01
Pidilite USA Inc	1.54	114.60	(0.89)	(11.53)	(11.40)	(3.70)	(1.15)	(15.23)
PIL Trading (Egypt) LLC	0.04	3.30	0.36	4.48	8.77	2.84	0.55	7.32
PT Pidilite Indonesia	0.04	2.74	(0.05)	(0.65)	(0.46)	(0.15)	(0.06)	(0.80)
Pulvitec do Brasil Industria e Commercio	0.52	38.80	(0.03)	(0.05)	(3.85)	(1.25)	(0.11)	(1.50)
de Colas e Adesivos Ltda	0.52	50.00	(0.02)	(0.23)	(5.65)	(1.23)	(0.11)	(1.50)
Nina Lanka Construction Technologies	0.01	0.64	0.06	0.79	(1.62)	(0.52)	0.02	0.27
(Pvt) Ltd								
Nebula East Africa Pvt Ltd	0.01	0.53	-	-	(0.03)	(0.01)	(0.00)	(0.01)
Pidilite Ventures Ltd	0.13	9.48	-	0.02	0.22	0.07	0.01	0.09
Pidilite East Africa Limited	0.09	6.69	0.57	7.31	0.55	0.18	0.57	7.49
Nina Percept (Bangladesh) Pvt Ltd	0.00*	0.21	_	(0.02)	-	-	(0.00)	(0.02)
Non-Controlling Interest	3.14	233.64	1.21	15.62	9.18	2.98	1.41	18.60
Aapkapainter Solutions Pvt Ltd (Associate)	0.19	13.840	(0.28)	(3.60)	-	-	(0.27)	(3.60)
Vinyl Chemicals (India) Ltd (Associate)	0.62	46.290	1.12	14.48		-	1.10	14.48
Plus Call Technical Services LLC (Joint								-
Venture) (Refer Note 41A)								
Kaarwan Eduventures Private Limited	0.05	3.55	(0.02)	(0.20)	-	-	(0.02)	(0.20)
(Associate)								
Climacrew Private Limited (Associate)	0.00*	0.15	(0.03)	(0.34)		-	(0.03)	(0.34)
Buildnext Construction Solutions Pvt Ltd	0.29	21.43	(0.19)	(2.45)	-	-	(0.19)	(2.45)
(Associate)	0.13	0.75	(0.10)	(1.35)			(0.00)	/1 DE\
Finemake Technologies Private Limited (Associate)	0.13	9.75	(0.10)	(1.25)	-	-	(0.09)	(1.25)
TOTAL	100.00	7,445.92	100.00	1,288.87	100.00	32.45	100.00	1,321.32
* denotes amount less than ₹ 50 000	100.00	,, 173.JE	100.00	.,_00.07	100.00	JE.43	100.00	-1,361.36

<sup>\*</sup> denotes amount less than ₹ 50,000

#### INFORMATION ON SUBSIDIARY COMPANIES

(Pursuant to first proviso to sub-section (3) of section 129 read with rule 5 of Companies (Accounts) Rules, 2014) in Form AOC-1

(₹ in crores)

Name of entity	Date of acquisition / incorporation of subsidiary	Reporting period (FY)	Reporting Currency	Exchange Rates as at year end	Share Capital (includes Share application Money)	Reserves & Surplus	Total Assets	Total Liabilities	Investments (except in case of subsidiaries)	Turnover	Profit / (Loss) Before Taxation	Provision For Tax (including Deferred Tax)	Profit / (Loss) After Taxation	Proposed Dividend	% of shareholding*
Pidilite International Pte Ltd	29.12.2004	31.03.2023	USD	82.17	230.78	(1.21)	229.67	0.10	-	-	10.14	2.42	7.72	-	100.00%
Pidilite Middle East Ltd	18.05.2005	31.03.2023	AED	22.37	232.17	(112.83)	119.43	0.10	-	-	(0.16)	-	(0.16)	-	100.00%
Pidilite MEA Chemicals (LLC)	28.06.2005	31.03.2023	AED	22.37	0.67	(182.43)	149.42	331.17	-	178.58	3.99	-	3.99	-	49.00%
Pidilite Speciality Chemicals Bangladesh Pvt Ltd	29.12.2005	31.03.2023	Taka	0.77	27.17	71.61	139.79	41.01	-	187.99	11.41	4.45	6.96	-	100.00%
Pidilite Bamco Ltd	27.02.2006	31.03.2023	Baht	2.40	8.41	15.76	32.47	8.30	-	52.04	8.45	1.56	6.89	-	100.00%
PT Pidilite Indonesia	01.03.2006	31.03.2023	IDR	0.01	6.83	(4.05)	2.80	0.03	-	-	0.07	0.01	0.06	-	100.00%
Pidilite USA Inc	12.05.2006	31.03.2023	USD	82.17	121.45	(7.12)	123.97	9.63	-	128.77	(7.65)	1.96	(9.61)	-	100.00%
Pidilite Innovation Center Pte Ltd	20.12.2006	31.03.2023	SGD	61.81	6.15	5.41	17.72	6.16	-	5.30	1.91	0.03	1.88	-	100.00%
Pidilite Industries Egypt - SAE	18.10.2007	31.03.2023	EGP	2.66	29.29	(15.28)	28.42	14.41	-	45.15	(6.80)	0.17	(6.97)	-	100.00%
Pulvitec do Brasil Industria e Comercio de Colas e Adesivos Ltda	10.05.2005	31.03.2023	BRL	16.13	119.84	(81.06)	87.55	48.77	-	129.20	(0.33)	-	(0.33)	-	100.00%
Bamco Supply and Services Limited	22.04.2008	31.03.2023	Baht	2.40	0.24	9.00	9.89	0.65	-	7.73	0.85	0.14	0.71	-	49.00%
PIL Trading (Egypt) LLC	27.07.2009	31.03.2023	EGP	2.66	1.44	(3.41)	5.66	7.62	-	8.12	(0.44)	(0.02)	(0.42)	-	100.00%
Pidilite Industries Trading (Shanghai) Co Ltd	22.11.2010	31.03.2023	RMB	11.95	1.15	0.73	1.98	0.10	-	1.07	0.33	-	0.33	-	100.00%
Pidilite Chemical PLC	10.12.2014	31.03.2023	Birr	1.52	2.71	(2.72)	0.03	0.04	-	-	-	-	-	-	100.00%
Pidlite Ventures LLC	08.08.2018	31.03.2023	USD	82.17	8.63	0.85	9.49	0.01	6.72	-	0.02	-	0.02	-	100.00%
Nebula East Africa Pvt Ltd	09.09.2015	31.03.2023	KES	0.62	0.31	0.20	1.44	0.94	-	1.68	(0.04)	-	(0.04)	-	100.00%
Pidilite Lanka (Pvt) Ltd	07.08.2015	31.03.2023	LKR	0.25	22.00	10.21	44.41	12.21	-	57.92	13.25	2.97	10.28	-	76.00%
Nina Lanka Construction Technologies (Pvt) Limited	20.02.2017	31.03.2023	LKR	0.25	0.40	0.42	2.30	1.48	-	1.83	0.63	0.12	0.52	-	72.70%
Pidilite East Africa Limited	12.02.2019	31.03.2023	KES	0.62	10.79	(2.01)	16.17	7.39	-	28.98	(0.34)	0.04	(0.37)	-	55.00%
Nina Percept (Bangladesh) Pvt Ltd	29.01.2020	31.03.2023	Taka	0.77	0.34	(0.04)	0.33	0.03	-	-	(0.02)	-	(0.02)	-	71.81%
Fevicol Company Limited	28.07.1979	31.03.2023	INR	-	0.27	2.05	2.32	-	0.28	-	0.04	0.01	0.03	-	100.00%
Pidilite Ventures Private Limited (formerly known as Madhumala Ventures Pvt Ltd)	01.06.1989	31.03.2023	INR	-	0.28	240.42	245.02	4.33	240.91	-	0.08	0.03	0.05	-	100.00%
Bhimad Commercial Company Pvt Ltd	01.06.1989	31.03.2023	INR	-	0.01	1.47	1.51	0.03	-	-	0.09	0.03	0.06	-	100.00%
Pagel Concrete Technologies Pvt Ltd	24.01.2007	31.03.2023	INR	-	0.10	(0.43)	-	0.33	-	-	-	-	-	-	80.00%
Building Envelope Systems India Ltd	07.09.2012	31.03.2023	INR	-	8.35	16.56	25.77	0.86	-	18.31	2.49	0.84	1.65	-	60.00%
Nina Percept Private Limited	30.03.2015	31.03.2023	INR	-	1.18	81.69	321.45	238.58	-	288.00	(10.31)	(2.77)	(7.54)	-	74.58%
ICA Pidilite Pvt Ltd	20.11.2015	31.03.2023	INR	-	6.66	257.77	371.54	107.11	-	351.79	43.67	11.01	32.67	-	50.00%
Pidilite C-Techos Walling Ltd	05.03.2020	31.03.2023	INR	-	1.82	(0.78)	1.94	0.91	-	0.47	(0.83)	-	(0.83)	-	60.00%
Pidilite Litokol Pvt Ltd	07.10.2019	31.03.2023	INR	-	2.60	42.25	48.26	3.40	-	3.49	(0.21)	(0.04)	(0.18)	-	60.00%
Pidilite Grupo Puma Manufacturing Ltd	13.01.2020	31.03.2023	INR	-	1.84	39.33	57.38	16.21	-	-	(5.29)	0.03	(5.32)	-	50.00%
Tenax Pidilite India Private Limited	28.05.2020	31.03.2023	INR	-	0.60	45.18	58.39	12.62	-	35.53	3.56	0.84	2.72	-	70.00%

<sup>%</sup> of holding and voting power either directly or indirectly through subsidiary as at 31st March 2023.

Name of Subsidiaries which have been liquidated, merged or sold during the year: Pidilite Adhesives Pvt Ltd (PAPL) and Cipy Polyurethanes Pvt Ltd (CIPY) (Refer Note 56c).

#### INFORMATION ON ASSOCIATES

(Statement pursuant to Section 129 (3) of the Companies Act, 2013 related to Associate Companies)

(₹ in crores)

	Name of Associates	Vinyl Chemicals (India) Ltd	Aapkapainter Solutions Private Limited	Kaarwan Eduventures Private Limited
1	Latest audited Balance Sheet Date	31st March 2023	31st March 2023	31st March 2023
2	Share of Associate held by the Company at the year end			
	Number	74,51,540	8,380	406
	Amount of Investment in Associate	1.18	20.37	3.75
	Extent of Holding %	40.64%	47.67%	28.88%
3	Description of how there is significant influence	Associate	Associate	Associate
4	Reason why Associate is not consolidated	refer Note 2.5	refer Note 2.5	refer Note 2.5
5	Networth attributable to Shareholding as per latest audited Balance Sheet	46.05	17.22	0.89
6	Profit / (Loss) for the year			
	(i) Considered in Consolidation	14.48	(3.59)	(0.20)
	(ii) Not Considered in Consolidation	21.17	(3.94)	(0.69)

(₹ in crores)

	Name of Associates	Climacrew Private Limited	Buildnext Construction Solutions Pvt Ltd	Finemake Technologies Private Limited
1	Latest audited Balance Sheet Date	31st March 2023	31st March 2023	31st March 2023
2	Share of Associate held by the Company at the year end			
	Number	4,94,900	50,474	5,483
	Amount of Investment in Associate	0.49	23.89	11.00
	Extent of Holding %	33.33%	24.13%	32.20%
3	Description of how there is significant influence	Associate	Associate	Associate
4	Reason why Associate is not consolidated	refer Note 2.5	refer Note 2.5	refer Note 2.5
5	Networth attributable to Shareholding as per latest audited Balance Sheet	0.00*	15.51	2.27
6	Profit / (Loss) for the year			
	(i) Considered in Consolidation	(0.34)	(2.45)	(1.25)
	(ii) Not Considered in Consolidation	(0.69)	(7.71)	(2.62)

<sup>\*</sup> denotes amount less than ₹ 50,000

#### FOR AND ON BEHALF OF THE BOARD OF DIRECTORS

BHARAT PURI Managing Director DIN:02173566 M B PAREKH Executive Chairman DIN:00180955 MANISHA SHETTY Company Secretary

Date: 8th May 2023

Place: Mumbai

SANDEEP BATRA

Director Finance & Chief Financial Officer DIN:00871843